

A Ufc__c`ghUfhYh`); !5i ggW\ fY]Vi b[.`=gh
X]Yg`XYf`X][]hU`Y`8i fW\ Vfi W\ 3

A Ufc__c`ghUfhYh`&\$&) `XYb`5i ggW\ fY]Vi b[gdfcnYgg`Z0f`); !
@]nYbnYb`ži a `X][]hU`Y`HfUbgZcfa Uh]cb`i bX`k]fhgW\ UZh`]W\Yg
K UW\ghi a `j`cfUbni hfY]VYb"



A Ufc__c`ž`@UbX`!`A Ufc__c``Äi hYh`Y]bY`bYi Y`ŸfU`]b`XYf
HY`Y_ca a i b]_Uh]cb`Y]b`i bX`\Uh`_0fn`]W\`XYb
5i ggW\ fY]Vi b[gdfcnYgg`Z0f`); !@]nYbnYb`[YghUfhYh`8]YgYf`GW\ f]h
ghY`\h`b]W\h`bi f`Z0f`hYW\ b]gW\Y`=bcj Uh]cb`ž`gcbXYfb`Ui W\`Z0f`Y]b
bUW\`U`h][Yg`k]fhgW\ UZh`]W\Yg`K UW\ghi a `]b`GW\`0ggY`VYfY]W\Yb
k]Y`HfUbgdcfhž`; Ygi bX`Y]hgk YgYb`i bX`@UbXk]fhgW\ UZh`8]Y
BUh]cbU`Y`HY`Y_ca a i b]_Uh]cbgfY[i `]Yfi b[gVY`\0fXY`f5BFHL`\Uh
XUg`J`YfZU`fYb`]bg`@VYb`[Yfi ZYb`ži a `X]Y`5bZcfXYfi b[Yb`Z0f`X]Y
9bhk]W`i b[`i bX`XYb`6Yhf]YV`Y]bYg`); !BYhnYg`ni `_'ÄfYb`8]Y
5i ggW\ fY]Vi b[gi bhYf`U[Yb`gW\ UZYZb`XYb`fYW\h`]W\Yb`FU`a Yb`Z0f`
XUg`J`cf`\UVYb`i bX`Y[Yb`gck c`\`hYW\ b]gW\Y`U`g`Ui W\`Z]bUbn]Y`Y
5bZcfXYfi b[Yb`ZYghž`i a `X]Y`E`i`U`]hÄhi bX`8Yb`_h]YZY`XYf`bYi Yb
a`cV]`Yb`?ca a i b]_Uh]cb`g]W\Yfni ghY`Yb`"@Ui h`HK YV`5Zf]WU`gc`"

XYf'DfcnYgg'A Ufc__c`VY]`XYf'9]bZØ\fi b[`XYf`bYi YghYb
HYWbc`c[]Yb`i bhYfghØhnYb`i bX`XUa]h`X]Y`k]fhgWUZh]WY`gck]Y
gcn]U`Y`9bhk]W`i b[`ZØfXYfb"

8]Y`9fk Ufhi b[Yb`g]bX`\cW. `6]g`9bXY`&\$&) `d`Ubh`X]Y
a Ufc__Ub]gWY`F`Y[]Yfi b[ž&) `i `XYf`Dcdi `Uh]cb`a]h`); `ni
j Yfgcf[Ybž`VY] cf`XYf`5i gVUi `V]g`&\$` \$`Ui Z`+\$`i `XYf`6Yj Ò`_Yfi b[
n]Y`h`8]Yg]gh`VYgcbXYfg`dUggYbXž`XU`A Ufc__c`g]W`Ui Z`nU\`fY]WY
VYXYi hYbXY`Gdcfhj YfUbghU`hi b[Yb`j cfVYfY]hYhž`XUfi bhYf`X]Y
5Zf]_Ua Y]ghYfgWUZh]a `đbi Uf`&\$&*" `8]YgY`Zf]gWYb
9bhk]W`i b[Yb`nY][Ybž`XUgg`XUg`@UbX`b]W`h`bi f`Ui Z`XYf`GhY`Y
hf]hž`gcbXYfb`U_hj `Ub`gY]bYf`X][]hU`Yb`HfUbgZcfa Uh]cb`UfVY]hYh"
đ`J`YfV]bXi b[`a]h`X]YgYb`D`AbYb`]bj Ygh]YfYb`bUh]cbU`Y`5bV]YhYf
k]Y`A UfcWHY`YWca `i bX`đk]`ØVYf`(+ `A]``]cbYb`i G!8c``Uf`]b`œ]bh
JYbhi fYgž`X]Y`XUfUi Z`UVn]Y`Ybž`A]``]cbYb`j cb`<Ui g\U`hYb`a]h
\cWk Yfh][Yf; `UgZUgYfUbV]bXi b[`ni`j Yfgcf[Yb`"6fc UXWUgh
A YX]U`5Zf]WU`VYf]W`hYhž`XUgg`X]Y`œ]bhJYbhi fYg`:]VYf7c`i bX
Hck Yf7c`V]g`&\$` ` `a Y`f`U`g`*"\$\$\$`HY`Y`_ca`a`i`b]_Uh]cbghØfa Y
VUi Yb`gc``Yb"

8 Yf`K`Y[`ni`f`X][]hU`Yb`HfUbgZcfa`Uh]cb

8]Y`9]bZØ\fi b[`j`cb`); `]b`A Ufc__c`]gh`a Y`f`U`g`bi`f`Y]b
hYWbc`c[]gWYg`i`d[fUXY`/g]Y`Ybhgd]W`h`XYa`i`[fØ»YfYb`N]Y`XYf
X][]hU`Yb`HfUbgZcfa`Uh]cb`XYg`@UbXYg`"A]h`Y]bYa`i`c`_i`g`Ui`Z
\Ø`YfY`; YgWk]bX][`_Y]hYb`i`bX`[Yf]b[YfY`@UhYbnYb`k]fX`); `]b]W`h
bi`f`XUg`6fck`g]b[!9f`YVb]g]j YfVYggYfbž`gcbXYfb`Ui W`XYb`K`Y[
ZØf`nU\`fY]WY`bYi`Y`5bk`YbXi`b[Yb`]b`GY`_hc`fYb`k]Y`đXi`ghf]Yž
HfUbgdcfhž; Ygi`bX`Y]hgk`YgYb`i`bX`@UbXk]fhgWUZh]YVbYb`"@Ui`h`
Bi`WYcJ]gi`U`k]fX`X]YgY`HYWbc`c[]Y`YbhgWY]XYbX`ZØf`X]Y
k]fhgWUZh]WY`Gh`f`_i`b[`A Ufc__cg`gY]b`i`bX`gY]bY`]bhYfbUh]cbU`Y
F]Y]W`k`Y]hY`Yfk`Y]hYfb"

8Yf`); !Fc``ci`h`k]fX`ni`b`W`gh]b`[fc»Yb`Gh`X`hYb`i`bX
K]fhgWUZhgnYbhYb`ghUhhZ]bXYbž`VY] cf`Yf`g]W`]b`k`Yb][Yf
VYj Ò`_YfhY`; YV]YhY`Ui`gXY`b`h`"6YgcbXYfg`X]Y`Gh`X`hYž`X]Y
VYXYi hYbXY`Gdcfhj YfUbghU`hi b[Yb`Ui`gf]W`hYbž`k`YfXYb`V]g`&\$` \$
i`a`ZUggYbX`UV[YXYW`h`6]g`&\$&*" `d`UbYb`X]Y`6Y\ØfXYb`ni`XYa`ž

fi bX`*"" \$\$`ÒZZYbh]WXY`ÿa hYf`a]h; `UgZUgYf`ni `j YfV]bXYb`i bX
; `UgZUgYfni [Ub[`ZØf`ØVYf`) ž*`A]`]cbYb`<Ui g\U`hY
VYfY]hni ghY`Yb"8]YgY`Zc fhgW\fh]hh]WXYb`≠ZfUghfi _hi f]bj Ygh]h]cbYb
\Y`ZYbž`XUg`@UbX`Ui Z`X]Y`X][]hU`Y`@UbX`UfhY`ni `gYhnYbž`i bX
XYa`cbghf]YfYb`[`Y]W\`nY]h][`Y]b`ghUf`_Yg`9b[U[Ya`Ybh`ZØf`X]Y
5b`Y[Yf" `a `j Yf[Ub[YbYb`≠\`f`ØVYfgh]Y[Yb`X]Y`≠] Ygh]h]cbYb`]a
HY`Y`_ca`a`i`b]_Uh]cbggY`_hcf`VYfY]hg`, (\$`A]`]cbYb`! G!8c`Ufž`i`a
8][]hU`]g]Yfi b[gj`cf\UVYb`ni`i`bhYfghØhnYb"

8]Y`K`Y]WXYb`ZØf`X]Y`Ni`_i`bZhg]bX`U`gc`[YghY`h"8]Y`?`ca`V]bUh]cb
Ui`g`Ua`V]h]cb]YfhYb`D`ÀbYb`ZØf`XYb`); !5i`gVUi`i`bX`gi`VghUbh]Y`Yb
≠] Ygh]h]cbYb`]b`X]Y`HY`Y`_ca`a`i`b]_Uh]cbg]bZfUghfi`_hi`f`a`UW\`h
XYi`h]W\`ž`XUgg`A`Ufc`__c`Ui`Z`Y]bYa`j`]Y]`YfgdfYW\`YbXYb`K`Y[`]ghž
i`a`b]W\`hibi`f`gY]bY`X][]hU`Y`≠ZfUghfi`_hi`f`ni`a`cXYfb]g]YfYbž
gcbXYfb`Ui`W\`XYb`; fi`bXghY]b`ZØf`Y]bY`Zcf]YfYbXY`X][]hU`Y
K`]fhgW\`UZh`ni`Y`Y[Yb"

| | |
|----------|---|
| 8YhU]`g | |
| C`fh | A`Ufc`__c`ž`@UbX |
| E`i`Y`Yb | <ul style="list-style-type: none"> •]hk`YV`"UZf]WU • bYk`g`Vfc`UXWUgha`YX]UUZf]WU`"WŁ`a • bi`WYcj`]gi`U`"WŁ`a |

6Ygi`W\`Yb`G]Y`i`bg`Ui`Z.`k`ca`,`+`"XY