

D`Ugh]_a Ø` `]b `XYb `A YYfYb. : Ugn]bUh]cb
i bX `? i bgh`]b `C VYfghXcfZ`

9f`YVYb`G]Y`j cb`\$- ``V]g`&(``5i [i gh`&\$&) `]b`XYf`; U`Yf]Y
C VYfghXcfZ`X]Y`5F!5i gghY``i b[`j cb`HUa]_c`H\]Y``ni f
D`Ugh]_j YfgW`a i hni b[`XYf`A YYfY`



; U`Yf]Y`C VYfghXcfZ`8 Yi hgW` `UbX`!`K Ug`[]Vh`Yg`BYi Yg`]b`XYf`
?i bghgnYbYž`gdYn]Y``ni a `H\Ya U`D`Ugh]_j YfgW`a i hni b[3`8]Y`]b
² ghYffY]W` `UbG`agg][Y`?Øbgh`Yf]b`HUa]_c`H\]Y``k]fX`j ca ` - ``V]g`&(``
5i [i gh`&\$&) `]b`XYf`; U`Yf]Y`C VYfghXcfZ`a]h`]fYf`bYi YghYb
5i gghY``i b[` D`Ugh]WU`C W`Ub]U `j YfhfYhYb`gY]b``8]YgY`5i gghY``i b[
VYZUggh`g]W` `Y]b[Y`YbX`a]h`XYf`YfgW`fYW`YbXYb`H\Ya Uh]_`XYf`
k Y`hk Y]hYb`J YfgW`a i hni b[`XYf`C nYUbYž`X]Y`]b`XYb`Y`hnhYb`>X`fYb
]a a Yf`a Y`f`]bg`@]W`h`XYf`² ZZb`h]W`_Y]h`[YfØW`h]gh``8]Y`h`A`[`]W`Yb
² ZZbi b[gnY]hYb`j cb`%(`V]g`%, `I `f`UXYb`XUni `Y]bž`g]W` `a]h`X]YgYf`
k]W`h][Yb`DfcV`Ya Uh]_`Ui gY]bUbXYfni gYhnYb`i bX`X]Y
Ui g[YghY``hYb`K Yf`_Y`ni `Yf`YVYb`

H\]Y``]gh`]W`h`bi f`Y]bY`_fYUh]j Y`?fUZž`g]Y` `Uh`Ui W`

VYa Yf_Ybgbk YfhY`A Y]YbghY]bY`]b`XYf`HYWkbc`c[]Y`YffY]Wk h`G]Y
k Uf`<Ui dhdfcXi _hXYg][bYf]b`XYg`YfghYb`? #Gi dYfWka di hYfgz`XYf
7cbbYWh]cb`A UWk]bY`7A %#7A &ž`i bX`UhhY`9]bZi gg`Ui ZX]Y
9bhk]W_`i b[`XYg`BYLH`7ca di hYfg`j cb`GhYj Y`xVg" `Δfy
]bbcj Uhj] Yb`5fVY]hYb`UVYb`g]Wk`Y]bYb`D`Uhn`]b`]bhYfbUh]cbU`Yb
GUa a`i b[Ybž`XUfi bhYf`XUg`A CA 5`]b`BYk`Mcf_ž`YfcVYfh" `8]YgY
5i gghY`i b[`V]YhYh`Y]bY`Yi nY`Yb`hY` ; Y`Y[Yb`Y]hž`]\fY
Y]bn][Ufh][Yb`]bhYfU_hj] Yb`i bX`]a a`Yfg]j Yb`K Yf_Yž`X]Y`J]fhi Y`Y
FYU`]hAh`fU FŁ`i bX`5i [a`YbhYX`FYU`]hm`fŁ`bi hnYbž`ni `Yf`VYb`"
8]Y`?ØbghYf]b`UfVY]hYh`VYfY]hg`gY]h`% - (`a`]h`<c`mk ccX!
FY[]ggYi f`GhYj Yb`Gd]Y`VYf[`ni gUa a`Yb`i bX`Uh`]b`X]YgYf`NY]h
j]Y`Y`gdUbbYbXY`Dfc`Y`hY`fYU`]g]Yfh"

Ni gAhn`]Wk Y`HU`YbhY`a UWk Yb`X]Y`5i gghY`i b[
_ca d`Yhh

8]Y`K Yf_Y`j cb`HUa]_c`H\]Y`k YfXYb`]b`XYf` ; U`Yf]Y`Xi fWk`X]Y
6Y]hfA[Y`UbXYfYf`hU`Ybh]YfhYf`?ØbghYf`Yf[`Abnh`Gc`nY][h`5bXfYUg
7`Uj]Yn`VYY]bXfi W_YbXY`A YfYgV]`XYfž`X]Y`X]Y`GWk`Ob`Y]h`XYf
CnYUbY`fYZY`_h]YfYb`"H\UXX`Ai g`A Ø`Yf`i bX`A U[XU`YbU`Bch`UZh
`]YZfb` : chc[fUZ]Ybž`X]Y`X]Y`VY`_Ya a`YbXY`FYU`]hAh`XYf
A YfYg] YfgWk a`i hmi b[`Xc`_i a`Ybh]YfYb`"@ W]Y`Gca a`Yf!@Y]i [fY]Zh
XUg`H\Ya U`a`]h`CV`Y`_hYb`Ui Zž`X]Y`Ui g`A Ø`[YZYfh][h`k`i`fXYbž
k`A`fYbX`A`U`i`6fi`bbYf`a`]h`5ei`UfY`Yb`XUg`@VYb`]b`i`bX`i`a`X]Y
CnYUbY`XUfghY`h`6YgcbXYfg`Ui ZŽ`][`g]bX`X]Y`5fVY]hYb`j`cb
8]Ya`i`hj`cb`XYf`@]bXYb`i`bX`@]UbY`?Ö`b`Y]bž`X]Y`Xi`fWk`]\fY
A`U`YfY]`Ui`ZX]Y`8f]b[`]Wk`_Y]h`XYg`H\Ya`Ug`Ui`Za`Yf_gUa`a`UWk`Yb`"

≠`XYb`Y`hnhYb`Δ\`fYb`U`h`HUa]_c`H\]Y`]\fY`_ØbghYf]gWk`Yb
A`YX]Yb`Xi`fWk`nU`\`fY]Wk`Y`]bhYfYggUbhY`Dfc`Y`hY`Yfk`Y]hYfh" `9]b
\`YfUi`gfU[YbXYg`6Y]gd]Y`]gh`X]Y`≠ghU`Uh]cb` `9bhYf`h`Y
D`Ughc`gWk`bY`ž`X]Y`&\$&%`]b`A`U`]UbX`i`bX`FY[YbgVi`f[`df`AgYbh]Yfh
k`i`fXY`"8]YgY`]a`a`Yfg]j`Y`5F!Dfc`Y`_h]cb`nY]Wk`bYhY`g]Wk`Xi`fWk`]\fY
]bhYfU_hj] Y`BUhi`f`Ui`g`i`bX`ghY`hY`X]Y`Dfc`V`Ya`Uh]`_XYf
D`Ugh]_j`YfgWk`a`i`hmi`b[`Y]bXf]b[`]Wk`XUf`"Y`b`]Wk`VYXYi`hYbX`]gh
]\fY`5fVY]h` `5ha`cg`Gd`UYfUY`ž`Y]bY`" *`\$`...J`F!`?`i`bghž`X]Y`-
A`]bi`hYb`XUi`Yfh` ; `Y]Wk`nY]h][`U`h`g]Y`]a`a`Yf`k`]YXYf`]bbcj`Uhj]`Y`5F!
≠ghU`Uh]cbYb`Ybhk]W_Y`hž`X]Y`g]Wk`a`]hi`bgYfYa`i`a`[`Ub[`a`]h

D`Ugh]_i bX`XYf`I a k Y`h`Ui gY]bUbXYfgYhnYb"

9]b`6`]W_`Ui Z`H\]Y`g`^Øb [ghY`5F!Dfc ^Y`_hY

9]bY`ZUgn]b]YfYbXY` ðghU`Uh]cb`j cb`HUa]_c`H\]Y``]gh` I bYI dYW`hYX
; fck h\ žX]Y`&\$%, `]b`XYf`B Uh]cbU``@]VfUfmcZ@Uhj]U`]b`F][U
[YnY][h`k i fXY``8]YgY`5fVY]h`h\Ya Uh]g]Yfhi bYfk UfhYhY
K UW`ghi a gZcfa Yb`Ui g`D`Ugh]_a Ø`žX]Y`]b`i bgYfY`F YU`]h`h
Y]bXf]b[Yb`i bX`XUVY]`bUhØf`]W`Y`K UW`ghi a gfY[Y`b`ni `VYz`[Yb
gW`Y]bYb``8]Y`D`Ugh]_Yb`k YfXYb`Xi fW`Y`Y`_hfca U[bYh]gW`Y
GhfU`i b[`j cb`Ga Ufhd`cbYg`VYY]bZi ggh`i bX`XYi hYb`Ubž`k]Y`h]YZ
XYf`A YbgW`]b`X]Y`bUhØf`]W`Yb`DfcnYggY`Y]b[fY]Zh"

8]Y` : Ugn]bUh]cb`ZØf`XYb`9]bgUhn`j cb`5F`i bX`J`F`n]Y`h`g]W`Xi fW`
H\]Y`g`[YgUa hY`? Uff]YfYžX]Y`g]W`ØVYf`a Y`f`U`g` ` \$`ž\`fY
YfghfYW`_h`` ðfY` : Å\][_Y]hž`_ca d`YI Y`H\Ya Yb`XYf`I a k Y`h`i bX`XYf`
gcn]U`Yb` ðYb]h]h`h`j]gi Y``_ØbghYf]gW`ni `j Yfa]hY`bž`j YfV]bXYh
g]W`a]h`]\fYf`hYW`b]gW`Yb`9I dYfh]gY``8]Yg`a UW`h`]\fY`K Yf`_Y
VYgcbXYfg`k Yfhj`c``i bX`fY`Yj Ubh`]b`XYf`\Yi h][Yb`NY]hž`X]Y`a Y`f`
XYbb`Y`5i Za Yf`_gUa _Y]h`Ui Z`Ø`c`c []gW`Y` : fU[YghY``i b[Yb``Yb`_h"

: Øf`X]Y`Yb][Ybž`X]Y`g]W`ZØf`X]Y`Ui ZfY[YbXY`GW`b]hhghY``Y`nk]gW`Yb
?i bgh`i bX`HYW`bc`c []Y`]bhYfYgg]YfYbž`]gh`XYf`6Ygi W`XYf`
D`Ugh]WU`C W`Ub]U`!5i gghY``i b[`Y]b`UVgc`i hYg`A i gg``9]b
5i ZYbh`U`h`]b`XYf` ; U`Yf]Y`C VYfghXcfZ`k]fX`b]W`h`bi f`X]Y
I a k Y`h`VYk i gghgY]bg!`i bX`?i bgh`]YV`UVYf`UbgdYfW`Ybž`gcbXYfb
Ui W`U`Yž`X]Y`g]W`a]h`XYf`Xf`Ab[YbXYb`DfcV`Ya Uh]_`XYf`
A YfYg] YfgW`a i hni b[`Ui gY]bUbXYfgYhnYb`a ØW`hYb``6Ygi W`Yb
G]Y`X]Y`K YVgY]hY`j cb`_i`hi fj]g]cb!U`_hi Y``ZØf`k Y]hYfY
ðZcfa Uh]cbYb"

ð`XYb``YmhYb`ž\`fYb`\Uh`H\]Y``]a a Yf`k]YXYf`VYk]YgYbž`XUgg`]\fY
?i bgh`b]W`h`bi f`XUni`X]Ybž`GW`Øb\Y]h`XUfni ghY``Ybž`gcbXYfb
Ui W`ž`6Yk i gghgY]b`ni`gW`UZZYb`i bX`ni a`<UbXY`b`Ubni fY[Yb`
ðfY`K Yf`_Y`VYZ]bXYb`g]W`]b`XYb`k]W`h][YghYb`GUa`a`i b[Yb`i bX
ghY``Yb`]a a Yf`k]YXYf`U`_hi Y``Y`[YgY``gW`UZh]W`Y
<YfUi gZcfXYfi b[Yb`]b`XYb`J`cfXYf[fi bX``9]b`6Ygi W`]b
C VYfghXcfZ`_ØbbhY`XYf`6Y []bb`Y]bYf`bYi Yb`DYfgdY`_h] Y`Ui Z

i bgYfY`J YfUbhk cfhi b[`U`g`Bi hnYf`XYf`CnYUbY`gY]b"

8YhU]`g	
C fh	; U`Yf]Y`C VYfghXcfZ`8 Yi hgW\ `UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "_i `hi fj]g]cb!U_hi Y``"XY• hUa]_ch\]Y``W`a• YW`XUhU"f]I Wcf[

6Ygi W\ Yb`G]Y`i bg`Ui Z.`k ca , +"XY