

Ni _i bZh'XYg'8Yg][bg. '@YU'DU\bY'ØVYf
GdUh]U`7ca di h]b['i bX'⇒a a Yfg]cb °

9fZU\fyb'G]Y'a Y\f'ØVYf'5i [a YbhYX'FYU`]hmž'GdUh]U`
7ca di h]b['i bX'\fy'5bk YbXi b[Yb'ja '⇒hYfj]Yk 'a]h'@YU
DU\bY"



B]Wk h'Ub [Y [YVYb '!'K Ug'ghYW_hi\]bhYf'XYa '6Y [f]ZZ' GdUh]U`
7ca di h]b['3'⇒Y]bYa 'gdUbbYbXYb'⇒hYfj]Yk 'a]h'@YU'DU\bYž'XYf
<YUX'cZ'GhfUhY [m'VY]'8Ya cXYfbž'VY`Yi W'hYh'g]Y`X]Y`bYi Yb
8]a Ybg]cbYb'XYf'ja a Yfg]j Yb'HYWbc`c []Yb" '8Ug'?cbnYdhž'XUg
k Yb] [Yf'VY_Ubbh']ghž'gd]Y`h'YXcW`Y]bY`ni bY\ a YbX`nYbhfU`Y
Fc`Y`b'XYf'8Yg][bgnYbY`i bX`_ca V]b]Yfh'5gdY_hY`j cb
5i [a YbhYX'FYU`]hm'f5F Łž'J]fhi U`FYU`]hm'fU F Łi bX`A]I YX'FYU`]hm
fA F Łi ni `Y]bYa `]bbcj Uh]j Yb` ; YgUa hV]'X"K]Y`g]Wk`gc`WY
HYWbc`c []Yb`Ybhk]W_Y`b`i bX`k Y`WYf`_fYUh]j Y
<YfUi gZcfXYfi b [Yb`g]Wk`8Yg][bYf`]b`X]YgYa `Ni gUa a Yb\Ub [
ghY`Yb`a ØggYbž'Yf_`Äfh'DU\bY'a]h`Y`cei YbhYb`6Y]gd]Y`Yb"

⇒a a Yfg]j Y`HYWbc`c []Ybž'Y]b`CVYfVY [f]ZZ'XYf'X]Y`J YfgWk a Y`ni b [

j cb'd\mg]gW Yf'i bX'X][]hU'Yf'FYU']hÅh'VYgW fY]Vhž'i a ZUggh
j YfgW]YXYbY'5bgÅhnY"'5i [a YbhYX'FYU']hm'VY]gd]Y`gk Y]gY
j YfVYggYfh'X]Y'fYU'Y'K Y'h'Xi fW'X][]hU'Y' ðZcfa Uh]cbYbž'k Å\fybX
J]fhi U'FYU']hm'X]Y'Bi hnYf']b'Wca di hYf[YbYf]YfhY'i a [YVi b[Yb
Y]bhUi WYb'`Åggh"'5i W'9i hYbXYX'FYU']hm'fL F Ł' 'Y]b'6Y[f]ZZ'XYf
5FžJF'i bX'AF'j YfY]bh' 'b]a a h\Yf'Y]bY'VYXYi hYbXY'F c`Y'Y]bž
XU'Yf'b]W h'bi f'Ui Z'j]gi Y`Y'5gdY_hY'Zc_i gg]Yfh']ghž'gcbXYfb'Ui W
Ui Zb]W h]j]gi Y`Y'9'Ya YbhY'k]Y'fÅi a `]WYb'?'Ub['i bX'\Udh]gWYg
: YXVUW_"8]YgY'8YZ]b]h]cbYb'i bX'a Y\ f'Yf'Åi hYfh'CWJ i
XYhU]`Yfh"

8]Y'F c`Y'j cb'A]I YX'FYU']hm'i bX'GdUh]U`
7ca di h]b[

A]I YX'FYU']hm[i Y\h'bcW'Y]bYb'GWf]hh'k Y]hYf'i bX'Yfa Ò[`]W h'Yg
X][]hU'Yb'CV'Y_hYbž'a]h'XYf'd\mg]gW Yb'i a [YVi b['ni
]bhYfU[]YfYb"'8UVY]'V'Y]Vh'g]Y'_cbghUb'h'a]h'XYf'fYU'Yb'K Y'h
j YfVi bXYbž'k Ug'VY]gd]Y`gk Y]gY'Xi fW'Å]WfcgcZng'<c`c@Ybg
Y]bXfi W_gj c``i a [YgYhnh'k]fX"'GdUh]U`7ca di h]b['\]b[Y[Yb' [Y\h
ØVYf'5FžJF'i bX'AF'\]bUi gi bX']bhY[f]Yfh'5'[cf]h\ a Yb'i bX
HYW bc`c[]Ybž'X]Y'd\mg]gW Y'F Åi a Y']bhYfd'fYh]YfYb"'5i Z'X]YgY
K Y]gY'_ÖbbYb'j YfgW]YXYbY'8UhYb]bdi hg'k]Y'€Hž'GYbgcfYb'i bX
; DG']b'XUg'9f'YVb]g'Y]bZ]Y» Ybž'k Ug'XUg'DchYbn]U`X]YgYg'6Y[f]Zg
bcW'Yf\Ò'h"

9]b'dfca]bYbhYg'6Y]gd]Y`ž'i a 'X]Y': UW'hYb'XYg'GdUh]U`
7ca di h]b['ni] YfXYi h]WYbž']gh'XUg'_Øfn']W]j cf[YghY`hY'5dd'Y
J]g]cb'Dfcž'XUg'U`g'XYf'YfghY' GdUh]U`7ca di hYf' VYk cfVYb'k]fX
i bX'XUa]h'bYi Y': fU[Yb'ni f'8YZ]b]h]cb'i bX'?'Ugg]Z]n]Yfi b['XYf
HYW bc`c[]Yb'Ui Zk]fZh"'8]Y'8]g_i gg]cb'XUfØVYfž'k Y`WY'6Y[f]ZZY
]a 'K YhVYk YfV'j Yfk YbXYh'k YfXYb'i bX'k c'J Yfk]ffi b['YbhghY\hž
k]fX']a a Yf'k]W h][Yf']b'XYf'g]W'gW bY`Yb'hk]W_Y'bXYb
HYW bc`c[]Y!@UbXgW UZh"

8 Yf'J F!A Uf_h']a 'K UbXY`

8]Y'9bhk]W_i b[Yb']a '6YfY]W'J]fhi U'FYU']hm'g]bX'YVYbgc

gdUbbYbX"GY]h'XYf', VYfbU\ a Y j cb'CW`i g'J F`Xi fW': UWVcc_
]a`đ\ f'&\$%(`Uh'g]W`X]Y`6fUbWY`ghUf`_j YfÅbXYfh"@Ui h'GhUh]ghU
 k]fX`XYf`J F!A Uf`_h]a`đ\ f'&\$&*'Ui Z'fi bX'&, ž`A`j`]UfXYb`I G!
 8c`Uf`[YgW`Åmh"8Yf`k Y`hk Y]hY`5VgUhn`j cb`J F!`i bX`5F!6f]`Yb
 \Uh'g]W`&\$&'Ui Z`Yhk U`*ž`A`j`]cbYb'; YfÅhY`VY`Ui ZYbž'a]h`Y]bYf
 Dfc[bcgY`j cb`&&ž`A`j`]cbYb'; YfÅhYb`]a`đ\ f'&\$&, "8]YgY`NU\`Yb
 j YfXYi h]W`Ybž`XUgg`X]Y`B UW`ZfU[Y`b UW`]a`a Yfg]j Yb
 HYW`bc`c[]Yb`cW`]a`?i fg`ghY`h`i bX`g]W`ghYh][
 k Y]hYfYbhk]W`Y`h"

@YU`DU\ bY`\YVh`\Yfj cfž`XUgg`X]Y`_fYUh]j Yb`<YfUi gZcfXYfi b[Yb`]b
 X]YgYa`_cbj Yf[]YfYbXYb`F Ui a`gdUbbYbX`g]bX`i bX`]bbcj Uh]j Y
 5bgÅhnY`YfZcfXYfb" Æf': c`_i g`Ui Z`bi hnYfnYbhf]YfhY`@Øgi b[Yb`VY]
 8Ya`cXYfb`nY][hž`k]Y`k]W`h][`Yg`]ghž`X]YgY`HYW`bc`c[]Yb`b]W`h
]gc`]Yfh`ni`VYhfUW`hYbž`gcbXYfb`U`g`]bhY[fUh]j Yb`HY`]Y]bYg
 [fØ» YfYb`8Yg][bg`Zc`[Yb`ni`UggYb" ÆfY`5i Z[UVYž`ghfUhY[]gW`Y
 DfcXi`_hUbgÅhnY`ni`Ybhk]W`Y`bž`]gh`YbhgW`Y]XYbXž`i a
 Æbcj Uh]cbgn]Y`Y`]b`XYb`U`hi Y`Yb`A Uf`_h`ni`ØVYfgYhnYb"

Æg[YgUa`h`Àggh`g]W`ZYgh`U`hYbž`XUgg`GdUh]U`7ca`di`h]b[`i bX
]a`a Yfg]j Y`HYW`bc`c[]Yb`Y]bY`XmbUa`]gW`Y`i bX`g]W`ghÅbX][
 Yfk Y]hYfbXY`@UbXgW`UZh`V`]XYbž`X]Y`gck`c`\`ZØf`8Yg][bYf`U`g`Ui W`
 ZØf`6Ybi hnYf`j]Y`ZÅ`h][Y`A`Ø[`]W`_Y]hYb`YfØZbYh": Øf`U`Yž`X]Y`Y]b
 [i hYg`<ÅbXW`Yb`ZØf`bYi Y`HYW`bc`c[]Yb`\UVYbž`c`b`h`Yg`g]W`ž
 X]YgYb`6YfY]W`[YbUi`]a`5i [Y`ni`VY`U`hYb`°

8YhU]`g	
C fh	B]W`h`Ub[Y[YVYb
E i Y`Yb	<ul style="list-style-type: none"> • dU[Y!cb`]bY"XY • k k k "cWUj i "WŁa • XY"ghUh]ghU"WŁa

6Ygi W`Yb`G]Y`i bg`Ui Z.`k ca , +"XY