

6U]Xi`ghUfhYh`k Y`hk Y]h`YfghYb 5i hcj Yfa]Yhi b[gX]Ybgh`a]h`F cVchUI]g°

6U]Xi`ghUfhYh`&\$&) `k Y`hk Y]h`YfghYb`Ui hcbca Yb
5i hcj Yfa]Yhi b[gX]Ybgh]b`7\]bUžVUg]YfYbX`Ui Z`@Yj Y`(`
HYWbc`c[]Y"



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K i \ Ubž`7\]bU`!`ž`Y]bYf`ØVYffUgWYbXYb`K YbXi b[`Uh`6U]Xi
Ua` ;`"ž`]'&\$&) `XYb`GhUfh`XYg`k Y`hk Y]h`YfghYb`Ui hcbca Yb
5i hcj Yfa]Yhi b[gX]YbghYg`Ub[Y_ØbX][h`8 UVY][fUXY`]gh`X]Y
5i hcbca]Y`Ui ZY]bYa` [Àbn`]W`bYi Yb`@Yj Y`:`A]h`XYf`@Yj Y`(`
Ui hcbca Yb`: U\fd`UhhZcfa`Vf]b[h`6U]Xi g`HcW`hYf`5dc`c`]b
Ni gUa`a YbUfVY]h`a]h`75F`ž`W`XYb`Ui hcbca Yb`A]YhdfcnYgg`Ui Z
X]Y`GhfU»Y`8]YgY`]bbcj Uh]j Y`?ca V]bUh]cbž`X]Y`[Ubnc`bY
a YbgW`]WY`<]ZY`Z`b_h]cb]Yfhž`_ØbbhY`X]Y`5fhi bX`K Y]gY
fYj c`i h]cb]YfYbž`k]Y`k]f`A]Yhk U[Yb`bi hnYb"

8]Y`6i W`i b[`Y]bYg`gY`VghZU`fYbXYb`: U\fnYi [g`YfZc`[h`Y]bZUW
i bX`i b_ca`d`n]YfhØVYf`X]Y`a`cV]Y`5dd`j`cb`75F`ž`W`5V`%,
ž\`fYb`_Ubb`YXYf`Bi`hnYf`Y]b`: U\fnYi [`Ui`gk`À`Ybž`Yb`hgdYffYb

i bX`ni fØW_[YVYbž`i bX`XUg`U`Yg`c`bY`Ya U`g`Y]bYb`a YbgW`]WYb
: U`fYf`bU`Y`ni `ca a Yb`"9`YWhf]j Y`YVh`Yfj cfž`XUgg`X]Y`Bi hnYf
k`À`fYbX`]`fYf`: U`fh`X]Y`:`YI]V`]h`h`UVYbž`]`fY`Fci hY`ni `AbXYfb
i bX`Ub`j YfgW`]YXYbYb`CfhYb`U`hni a UW`Yb`"5a`9bXY`XYg
A]YhnY]hfUi a g`bUj][]Yfh`XUg`: U`fnYi [`Ui hcbca`ni a
j YfY]bVUfhYb`FØW_[UVYcfh`

N]Y`[fi ddYb`i bX`A Uf`hW`UbW`b

8]Y`N]Y`[fi ddYb`ZØf`X]YgYb`8]Ybghg]bX`j]Y`Z`h][`j cb
gh`Xh]gW`Yb`Bi hnYfb`ØVYf`Hci f]ghYb`V]g`]b`ni `À`hYfYb`A YbgW`Yb
i bX`]bhYfbUh]cbU`Yb`6Ygi W`Yfbž`X]Y`Yj Ybhi Y``_Y]bYb
: Ø`fYfgW`Y]b`UVYb`"8 Ug`DchYbn]U`X]YgYf`8]Ybgh`Y]ghi b[`gd]Y[Y`h
g]W`Ui W`]b`XYb`_Øfn`W`Ui ZYbXYb`6Ya Ø`i b[Yb`XYf`I G!
FY[i `]Yfi b[gVY`ØfXYb`k]XYfž`XYb`; YbY`a][i b[gdfcnYgg`ZØf
Ui hcbca Y`: U`fnYi [Y`ni`j YfY]bZUW`Yb`"6U]Xi`g]Y`h`XYb`bYi Yb
GYfj]W`U`g`VYbi hnYfZFYi bX`]W`i bX`ZYI]VY`Ubž`k Ug`]b
VYgcbXYfg`UhhfU`h]j`a UW`h`

6U]Xi`5dc`c`]gh`b]W`h`Yfgh`gY]h[YghYfb`]a`; YgW`ÀZn`XUg
I bhYfbY`a Yb`YI dYf]a Ybh]YfhY`VYfY]hg`gY]h`&\$%`a]h
gY`VghZU`fYbXYb`5i hcg`i bX`U`h`gY]h`Yf`gYW`g`; YbYfUh]cbYb`j cb
FcVchUI]g`Ybhk]W`Y`h`HUhg`W`]W`]gh`XUg`I bhYfbY`a Yb`Mj cb`XYf
?cb`_i ffYbn`UV[Y`cVYbž`]bXYa`Yg`X]Y [fØ`hY`FcVchUI]!:`chhY`]b
K i `Ub`VYhfY]Vh`A]h`ØVYf`(\$\$: U`fnYi [Yb`U`h`6U]Xi`Y`Yf`X]Y
B UgY`j cfb`"5VYf`XUg`]gh`bcW`b]W`h`U`Yg`8 Ug`I bhYfbY`a Yb`d`Ubh
VYfY]hg`X]Y`9I dUbg]cb`gY]bYf`Ui hcbca Yb`F]XY`<U`]b[!D`UhZcfa
5dc`c`:`c`bUW`9i fcdUž`a]h`Y]bYa`k]W`h][Yb`:`c`_i g`Ui Z`X]Y
GW`k Y]n`i bX`X]Y`HØf`_Y]ž`k c`D]`chdfc`Y`hY`VYfY]hg`YfZc`[fY]W`
Xi fW`[YZØ`fh`k i fXYb`"

8]Y`Yi fcd`À]gW`Y`9I dUbg]cbggfhfUhY []Y

8]Y`JcfVYfY]hi b[Yb`ZØf`9i fcd`À]gW`Y`A`Àf`hY`Ui ZYb`VYfY]hg`Ui Z
<cW`hci fYb`"6U]Xi`U`h`; Ygdf`W`Y`a]h`XYa`Dcgh5i hc!6i gX]Ybgh
]b`XYf`GW`k Y]n`Ui Z[Ybca`a Ybž`Ui W`k Ybb`bcW`_Y]bY`Zcfa Y`Y
DUfhbYfgW`UZhj YfY]bVUfh`k i fXY`"K]Y`HYW`]VYf]W`hYhž`k]fX`XYf
Yi fcd`À]gW`Y`fY[i`U`hcf]gW`Y`FU`a Yb`ZØf`Ui hcbca Y`: U`fnYi [Y`V]g

&\$&*` \Ufa cb]g]Yfh"5b[Yg]W\hg'XYg'k UW\gYbXYb'A Uf_hYg'ZØf
Ui hcbca Y'A cV]j]hÅh]b'9i fcdU'g]Y\h'6U]Xi 'VYXYi hYbXY'7\UbW'b"

'8]Y'?cb_i ffYbn'gW\`ÅZh'b]W'h"6U]Xi 'ghY\h]b'9i fcdU'b]W'h'U''Y]b
XU/I bhYfbY\`a Yb'k]Y'K YF]XY'i bX'Dcbm"U]' \UVYb'YVYbZU`g'D`ÅbY
ZØf'XYb'Yi fcdÅ]gW\Yb'A Uf_h"Dcbm"U]' \Uh'VYfY]hg'; YbY\`a][i b[Yb
]b'@ I Ya Vi f['Yf\U'hYbž'i a 'F cVchUI]!8]YbghY'Ubni V]YhYb/
K YF]XY'\Uh'D]'chdfc'Y_hY']b'XYf'GW\k Y]n['YghUfhYh"@Ui h'6U]Xi
g]bX'fY[i 'Uhc]f]gW\Y'; YbY\`a][i b[Ybž'5bdUggi b[Yb'Ub
j YfgW\]YXYb'Y'J Yf_Y\fgg]hi Uh]cbYb'i bX'ghfUhY[]gW\Y
DUfhbYfgW\UZhYb'YbhgW\Y]XYbX'ZØf'XYb'ni _ØbZh][Yb'9fZc`["

Ni gUa a YbZUggYbX`Åggh'g]W\`gU[Ybž'XUgg'6U]Xi 'Y]b' [i hYg
<ÅbXW\Yb'\Uhž'k Ybb'Yg'XUfi a ' [Y\hž'Ui hcbca Y'A cV]j]hÅh'Yi'ni
XYZ]b]YfYb""8]Y'?ca V]bUh]cb'j cb'Zc fhgW\ f]h]W\Yf'HYW\bc`c []Yž
Y]bYa 'YZZY_h]j Yb'; YgW\`ÅZhga cXY`i bX'XYb'f]W\h][Yb
DUfhbYfgW\UZhYb'gYmh'X]Y'K Y]W\Yb'ZØf'Y]bYb'K UbXY`ja 'i fVUbYb
J Yf_Y\`f'XYf'bÅW\ghYb'nY\`b'X\`fY""A Ub'XUfZ[YgdUbbh'gY]bž'k]Y
g]W\`X]Y '@UbXgW\UZh'Ybhk]W_Y`b'k]fX°

8YhU]`g	
C fh	K i \Ubž'7\]bU
E i Y`Yb	<ul style="list-style-type: none">• k k k "dma b hg"VŁa• k k k "Y`YWhf]j Y"VŁa• k k k "hYW\]"VŁa

6Ygi W\Yb'G]Y'i bg'Ui Z.'k ca , +"XY