

Gi bXYf`UbX`ghUfhYh`a]h`Ui hcbca Ya
G\i hh`Y!Dfc`^Y`_h. `Ni`_i bZh`XYg`J Yf`_Y`fg`°

5B8!9`i bX`CI U`ghUfhYb`&\$%) `XUg`Ui hcbca Y`G\i hh`Y!Dfc`^Y`_h
]b`Gi bXYf`UbX`ni`f`i: ÒfXYfi b[`g]W`YfYfž`bUW`X`U`h][Yf`
J Yf`_Y`fg`Ògi b[Yb`"



Gi bXYf`UbX`ž`J YfY]b][hYg`? Òb][fY]W`!`5i hcbca Y`i: U`fnYi [Y
g]bX`Ui Z`XYa`_J`cfa`UfgW`ž`i bX`XUg`b]W`h`bi`f`i]b`XYb`[`fc`»`Yb`
A`Yh`f`c`d`c`Y`b`X`Y`f`K`Y`h`"6`Y`g`c`b`X`Y`f`g`gd`U`b`b`Y`b`X`i]gh`X`U`g`6`Y]gd]Y`Ui`g`
Gi bXYf`UbX`ž`k`c`X`U`g`Gi bXYf`UbX`5Xj`UbW`X`A`cV]`]hm`G`G\i`hh`Y`
fG5A`GŁ`X]Y`K`Y]W`Y`b`Z`Ø`f`]b`b`c`j`U`h]j`Y`J`Y`f`_`Y`fg`Ò`gi`b`[`Y`b`gh`Y`h`"5]c`]
B]gg`U`m`i`8`c`k`U`9`i`f`c`d`Y`f`5`B`8`!`9`Ł`U`h`g]W`a`]h`X`Y`a`_V`f]h]g`W`Y`b`
I`b`h`Y`f`b`Y`a`Y`b`C`I`U`ni`g`U`a`a`Y`b`[`Y`h`U`b`ž`i`a`_J`Y`f`g]W`Y`f`i`b`[`g`Ò`gi`b`[`Y`b`
Z`Ø`f`g`Y`V`g`h`Z`U`f`Y`b`X`Y`i: U`fnYi [Y`ni`_Y`b`h`k`]W`_`Y`b`"8`U`g`N]Y`3`8]Y`
G]W`Y`f`Y`h`i`Z`Ø`f`DU`gg`U`[`]Y`f`Y`i`b`X`8`f]h`Y`i]a`_G`h`f`U`»`Y`b`j`Y`f`_`Y`f`ni`
[`Y`k`À`f`Y]g`h`Y`b`"

8`U`g`G`5`A`G`!`D`f`c`^`Y`_`h`ž`X`U`g`]a`_Y`f`g`h`Y`b`E`i`U`f`h`U`&\$%)`gh`U`f`h`Y`b`k`]f`X`ž`]g`h`
X`U`g`Y`f`g`h`Y`_`Ui`hcbca`Y`DU`gg`U`[`]Y`f`Z`U`f`n`Y`i`[`d`f`c`^`Y`_`h]a`_G`h`U`X`h`n`Y`b`h`f`i`a`

j cb`Gi bXYf`UbX"9g`k]fX`j cb`XYf`Gi bXYf`UbX`7]hm`7ci bW`
[Y`Y]hYhzi bhYfghØnhhj cb`Y]bYa`?cbgcfh]i a`Ui g`gYW`g
ÖZYbh]W`Yb`i bX`df]j UhYb`DUfhbYfb`i bX`[YZØfXYfhXi fW`X]Y`775J
i bX`æbcj UhY`I`?"`C I U`]YZfh`\\YfZØf`Y]bYb`Ui hcbca`Yb`:`cfX`9!
HfUbg]h`G\i hh`Yž`XYggYb`HYW`bc`c[]Y`XUfUi Z`UVn]Y`hž`X]Y`i fVUbY
A`cV]`h`A`hi a`k`Y`hžFYi bX`]W`Yf`ni`[YghU`hYb`i bX`X]Y`J`YfV]bXi b[`ni
k]W`h][Yb`N]Y`Yb`]bbYf`U`V`XYf`GhUXh`ni`j`YfVYggYfb`"

9]b`:`c`_`i`g`Ui`Z`G]W`Yf`\\Y]h

8]Y`?`ccdYfUh]cb`nk]gW`Yb`5B8!9`i bX`CI`U`VY[Ubb`VYfY]hg`&\$&%
i bX`Yf`YVhY`&\$&&`Y]bYb`A`Y]`YbghY]b`a`]h`XYa`9]bgUhn`XYg`YfghYb
Bi`!6YgUmni b[g!5i hcZU`fnYi [g]b`9i fcdU`D\`]`B`cff]gž`XYf`7\]YZ
DfcXi W`h`æbcj Uh]cb`C`ZZ]W`f`VY]`5B8!9ž`VYhcbh`X]Y`B`chk`YbX][`_Y]h
]bbcj Uh]j Yf`J`Yfg]W`Yfi b[g`Øgi b[Ybž`XU`Yg`V]g`Yf`k`Yb][
\\ghcf]gW`Y`8UhYb`VYnØ[`]W`Ui hcbca`Yf`HYW`bc`c[]Yb`[]Vh`i bX
XUa`]h`Y]b`[Yk]ggYg`F]g]_c`j`YfVi bXYb`]gh`8]YgY
a`U» [YgW`bY]XYfhYb`J`Yfg]W`Yfi b[g`Øgi b[Yb`gc`Yb`XYb
gdYn]Z]gW`Yb`; YZU`fYb`XYg`Ui hcbca`Yb`:`U`fYbg`Ui`Zj]Yfgdi f][Yb
GhfU» Yb`[YfYW`h`k`YfXYb`"

5b[Yg]W`hg`XYf`k`UW`gYbXYb`BUW`ZfU[Y`bUW`_ca`a`Yb
HYW`bc`c[]Yb`VYhcbh`; Uj]b`W`gcbž`79C`j`cb`CI`Už`X]Y
6YXYi hi b[`XYf`G5A`G!`æ]h]Uh]j`Y`ZØf`X]Y`5_nYdhUbn`Ui hcbca`Yf
:`U`fnYi [Y`æ`Y]bYa``I`a`Z`Xž]b`XYa`XYf`ÖZYbh]W`Y`HfUbgdcfh
a`cXYfb]g]Yfh`k`]fXž`nY][`h`XUg`Dfc`Y`_h`DchYbn]U`ZØf`g]W`YfY`i`bX
bUW`\\U`h][`Y`HfUbgdcfh`Øgi b[Yb`Ui`Z`5i`»`Yf`U`V`j`cb`Gi`bXYf`UbX
\\UVYb`Ui`W`UbXYfY`Gh`X`hY`k`]Y`A`cg`Ui`i`[`YnY][`hž`k`]Y`k`]W`h][
ga`UfhY`HfUbgdcfh`Øgi b[Yb`ZØf`]\`fYb`i`fVUbYb`:`cfhgW`f]hh]g]bX`"

Ga`Ufh`7]h]Yg`i`bX`J`Yf`_`Y`\\fg`Øgi`b[`Yb

HYW`bc`c[]Yb`ZØf`ga`UfhY`Gh`X`hY`ž`k`]Y`g]Y`Ui`W`]b`A`cg`Ui
]a`d`Ya`Ybh]Yfh`k`i`fXYbž`_ØbbYb`U`g`J`cfV]`X`X]YbYb`"A`]h`ØVYf
&`\$`\$`\$`J`]XYc`_Ua`YfUg`i`bX`Y]bYa`]bhY`][`YbhYb`J`Yf`_`Y`\\fggmghYa
\\Uh`A`cg`Ui`gY]h`&`\$`%`%`VYXYi`hYbXY`:`cfhgW`f]hhY`[`Ya`UW`hž`i`a
J`Yf`_`Y`\\fgghUi`g`ni`fYXi`n]YfYb`"8]YgYf`:`c`_`i`g`Ui`Z`8UhYbUbU`mgY
i`bX`bYi`Y`HYW`bc`c[]Yb`\\Uh`gck`c`\\`X]Y`9ZZ]n]Ybn`U`g`Ui`W`X]Y

G]W\Yf\Y]h]a`J Yf_Y\ f`Yf\ Ò\h" Hfc hn`XYf`FY []ghf]Yfi b [`j`cb`ØVYf
 Y]bYf`A]``cb`bYi Yb`5i hcg`gY]h`&\$\$%\$`j YfVYggYfhY`g]W\`XUg
 J Yf_Y\ fgUi Z_ca`a Yb`XYi h]W\ž`k Ug`nY][hž`XUgg`]bhY``][YbhY
 GmghYa`Y`Y]bY`GW\`ØggY`fc``Y`]b`XYf`i fVUbYb`A`cV]`hÅh`gd]Y`Yb"

≠`X]YgYa`?`cbhYI`h]gh`XUg`G5A`G!Dfc`Y`_h]b`Gi`bXYf`UbX`b]W\h`bi`f
 Y]b`YI`dYf]a`YbhY``Yf`5bgUhn]a`6YfY]W\`Ui`hcbca`Yg`:`U\`fYbž
 gcbXYfb`Ui`W\`HY]``Y]bYf`[fÒ»`YfYb`6Yk`Y[i`b[`]\]b`ni
 i`a`k`Y`hžfYi`bX`]W\YfYbž]bhY[fUh]j`YfYb`i`bX`YZZ]n]YbhYfYb
 J Yf_Y\ fg`Ògi`b[Yb``8]Y`A`Ò[`]W\`_Y]hž`DUggU[]YfZYXVUW`ni
 gUa`a`Y`b`i`bX`X]YgYg`]b`X]Y`:`c`fgW\i`b[`Y]bZ]Y»`Yb`ni``UggYbž`]gh
 bi`f`Y]b`k`Y]hYfYf`GW\`f]hž`i`a`g]W\Yfni`ghY``Ybž`XUgg`X]YgY`Dfc`Y`_hY
 XYb`6YXØfZb]ggYb`XYf`Bi`hnYf`[YfYW\h`k`YfXYb"

A`h`U``X]YgYb`9bhk`]W`_i`b[Yb`k`]fX`_`Ufž`XUgg`X]Y`Ni`_i`bZi`XYg
 i`fVUbYb`J`Yf_Y\ fg`]a`NY]W\Yb`j`cb`≠bcj`Uh]cbž`G]W\Yf\Y]hi`bX
 BUW\`U`h][`_Y]h`ghY`h" `Gck`c`l``]b`Gi`bXYf`UbX`U`g`Ui`W\`]b`UbXYfYb
 GhÅXhYb`k`Y`hk`Y]h`Yf_Y`bbYb`X]Y`9bhgW\Y]Xi`b[ghfÅ[Yfž`XUgg`Xi`fW\
 Ni`gUa`a`YbUfVY]hi`bX`a`cXYfbY`HYW\bc`c`[]Y`Y]bY`bYi`Y`ÿ`fU`XYg
 J Yf_Y\ fg`Y]b[Y`Ài`hYh`k`YfXYb`_`Ubb``CV`]b`9b[`UbX`cXYf
 UbXYfgk`cž`X]Y`FY]gY`ni`f`]bhY``][YbhYb`A`cV]`hÅh`U`h[YfUXY`Yfgh
 VY[cbbYb"

8YhU]`g	
Cfh	Gi`bXYf`UbXž`J`YfY]b][`hYg`?`Òb][`fY]W\
Ei`Y``Yb	<ul style="list-style-type: none"> •]bgi`fUbW\!YX[Y`bYh • cI`U`hYW\ • k`k`k`"a`W_]bgYm"Wca

6Ygi`W\Yb`G]Y`i`bg`Ui`Z.`k`ca`,`+`XY