

? fmdhc k Å\fi b[Yb`YfcVYfb`:]bUbnk Y`h
i bX`; Ua]b[.`9]b`bYi Yf`; c`XfUi gWÅ °

9fZU\ fYb`G]Yž`k]Y`6`cW_WXU]b!HYWÅbc`c[]Y`:]bUbnYb`i bX
; Ua]b[`fYj c`i h]cb]Yfhž`bYi Y`A Ò[`]WÅ_Y]hYb`gWÅ UZZhi bX
< YfUi gZcfXYfi b[Yb`V]f[h"



b]WÅ h`Ub[Y[YVYb`!`? fmdhc k Å\fi b[`Uh`g]WÅ `a]h`Yfk Y`Y`j cb
Y]bYf`B]gWÅ Yb!HYWÅbc`c[]Y`ni `Y]bYa `a ÅWÅ h][Yb`9]bZi ggZU`hcf`]b
:]bUbnYbž`HYWÅbc`c[]Y`i bX`i bhYf\U`hi b[`[Yk UbXY`h`8]Y`X][]hU`Y
F Yj c`i h]cb`Yfa Ò[`]WÅ h`Y]bY`bYi Y`5fhž`; Y`X`i bX`K YfhY`ni
\UbX\UVYbž`c`bY`Ui Z`hfUX]h]cbY`Y`6Ub_YbgmghYa Y`Ub[Yk]YgYb
ni `gY]b``8]YgY`9bhk]W`i b[`V]YhY`h`nU`fY]WÅ Y`5bk YbXi b[Ybž
XUfi bhYf`gdUbbYbXY`? fmdhc!Gd]Y`Yž`k c`Gd]Y`Yf`X][]hU`Y
J Yfa Ò[Yb`gk YfhY`ZØf`Y]bn][Ufh][Y`9f`YVb]ggY`i bX`Z]bUbn]Y`Y
5bfY]nY`bi hnYb`_ØbbYb``6Y]gd]Y`gk Y]gY`g]bX`6]hWÅ]bž`9h\YfYi a
i bX`6]bUbW`7c]b`bi f`Y]b][Y`XYf`HUi gYbXYb`j cb`X][]hU`Yb
A ØbnYbž`X]Y`U`Y`]\fYb`gdYn]Y`Yb`Nk YW`_YfZØ`Yb``K Å\fybX
6]hWÅ]b`U`g`X][]hU`Yg`; c`X`VY`_Ubbh]ghž`i bhYfghØhnh`9h\YfYi a
Ga Ufh`7cbhfUW`g`i bX`XYnYbhfU`Y`5bk YbXi b[Yb`i bX`6]bUbW`7c]b

gYb_h'X]Y`HfUbgU_h]cbg_cghYb`VY]a`HUi`gW`"

8]Y`5i`gghUhi`b[`XYf`6`c`W`W`U]b!HYW`bc`c[`]Yž`X]Y`U`g
hfUbgdUfYbHYg`i`bX`Z`A`gW`i`b[`gg]W`YfYg`<`Ui`dhVi`W`U[`]Yfhž`_ca`a`h
`Y]f`j`c`ni`f`i`Y`hi`b[`"HfUbgU_h]cbYb`YbghY`Yb`X`YnYbhfU`ž`]bXYa
a`]h`YfY`f`ghUbnYb`Xi`fW`Y]b`B`Yh`nk`Yf`_`j`cb`7`ca`di`hYfb`YfgY`hnh
k`YfXYb`"8]YgY`8`YnYbhfU`]g]Yfi`b[`ž`_ca`V]b]Yfh`a`]h`XYf
l`bj`Yf`A`b`XYf`]W`_`Y]h`XYf`8`UhYb`i`bX`G]W`Yf`Y]hga`U`b`U`a`Yb`Xi`fW`
`fmdhc[`fU]gW`Y`HYW`b]`Ybž`a`UW`h`?`fmdhc`k`A`fi`b[`Yb`VY`gcb`XYfg
UhhfU_h]j`Z`f`X]j`YfgY`5`bk`YbXi`b[`Yb`"8`c`W`k`Ug`VYXYi`hYh`XUg
_`cb`fYh`Z`f`X]Y`i`Ua`]b[`!`f`Xi`ghf]Y`3

? fmdhc k A`fi`b[`Yb`i`bX`X]Y`i`Ua`]b[`!`K`Y`h

8]Y`i`Ua`]b[`!`f`Xi`ghf]Y`[`Y`A`f`h`ni`X`Yb`gW`bY`ghYb`5`XcdhYfb`j`cb
?`fmdhc`k`A`fi`b[`Yb`i`bX`6`c`W`W`U]b`"Gd]Y`Yf`_`ObbYb`]b`?`fmdhc`!
Hc`_`Yb`]bj`Ygh]YfYbž`X]Y`]b`Gd]Y`Yb`U`g`K`A`fi`b[`c`XYf`6`Y`c`b`i`b[`Yb
Z`b[`]YfYb`"9]b`DUfUXYVY]gd]Y`]gh`D`Um`hc!`9Ufb`a`]h`H]hY`b`k`]Y
5l`]Y`f`Z]b]hmi`Y`Yf`j`YfX]YbYb`Gd]Y`Yf`Xi`fW`f`!`Ua`Y`!`9fZc`[`Y
YW`hY`?`fmdhc`k`A`fi`b[`Yb`"J]fhi`Y`Y`9][`Yb`h`Ø`a`Yf`j`cb`D`UhZc`fa`Yb
k`]Y`H`Y`G`U`b`X`V`c`l`_`ObbYb`gc[`Uf`X][`]hU`Yg`@`UbX`_`Ui`ZYb`i`bX
j`Yf`_`Ui`ZYb`"

8Yf`HfYbX`ni`a`6`c`W`W`U]b!`Ua`]b[`j`YfnY]W`bYh`Y]bYb`ghUf`_`Yb
5bgh]Y[`Ub`Bi`hnYfYb[`U[`Ya`Ybhi`bX`f`j`Ygh]h]cbYb`";`fc`»`Y
Gd]Y`Yghi`X]c`g`g`Y`Yb`]b`X]YgYa`GY`_`hc`f`Y]bY`Yfbgh`U`Z`h`Y`6`Y`X`f`c`b`i`b[
Z`f`X`Ug`hfUX]h]cbY`Y`i`YgW`A`Z`hga`c`XY`"5`i`Z
d`UhZc`fa`ØVYf[`fY]ZYbXYb`8`5`dd`g`V`Ug]YfYbXY`Gd]Y`Y`bi`hnYb`X]Y
HYW`bc`c[`]Yž`i`a`Gd]Y`Yfb`A`]hgd`f`UW`YfYW`hY`ØVYf`i`cj`Yfb`Ub`W`!
A`c`XY`Y`Y]bni`f`Ai`a`Yb`"

9]b`k`Y]hYfYg`<][`Y`][`h`g]bX`B`Hgž`X]Y`Z`f`Y]bn][`Ufh][`Y`f`!`Ua`Y`!
;`Y[`Ybgh`A`b`XY`k`]Y`?`Y]Xi`b[`c`XYf`K`UZZYb`j`Yfk`Yb`XY`h`k`YfXYb
_`ObbYb`"8]YgY`X][`]hU`Yb`J`Yfa`Ø[`Yb`gk`YfhY`UggYb`g]W`Ub
9l`W`Ub[`Yfb`Y`Ub`XY`b`i`bX`i`bhYfgh`Ø`hnYb`gc`Y]bY`gd]Y`V`Ug]YfhY
K`]fhgW`U`Z`h`l`bhYfbY`a`Yb`k`]Y`GY[`U`i`bX`l`V]gc`Z`h`d`UbYb`X]Y
9]b`Z`f`X]b[`Y][`YbYf`K`U`Y`hg`Z`f`B`H!`<`Ub`XY`ž`gc`X`Ugg`X]Y
f`hY[`fU]h]cb`j`cb`6`c`W`W`U]b!HYW`bc`c[`]Y`]b`hfUX]h]cbY`Yb`i`Ua`]b[`!

I a [YVi b[Yb`]a a Yf[fY]ZVUfYf`k]fX"

7 \ UbWb`i bX` < YfUi gZc fXYfi b[Yb

B Uhøf`]W []Vh`Yg`Ui W`F]g]_Yb" `8]Y`DfY]gj c`Uh`]hÅh`_Ubb`gck c`
ni` [fc» Yb` ; Yk]bbYb`U`g`Ui W`ni` V]hYfYb`J Yf`i ghYb`ZØ`fYb"
FY [i`Uhc]gWY`Y`bXYfi b[Yb`VYf[Yb`XUg`F]g]_cž`7ca`d`]UbW!
DfcV`Ya`Y`ni` j Yfi fgUWYbž`k Å`fYbX`g]WYf`Y]hgfY`Yj UbhY
6YXfc`i b[Yb`ghYhg`U`hi`Y`g]bX" Bi hnYf`gc`hYb`]`f`K U`Yhi`bX
]`fYb`dYfgØb`]WYb`GW`ØggY`[i`h]a` ; f]Z`UVYbž`i`a`g]W`ni
gW`ØhnYb" Ni`XYa`_ØbbhY`Y]bY`i`bni`fY]WYbXY`5`_nYdhUn`XYf
Hc`Ybg`X]Y`dfU`h]gWY`J Yfk`YbXi`b[`VY`bXYfb"

A]hY]bYa`6`]W`Ui ZX]Y`GhUh]gh]_Yb`nY][`h]g]W`X]Y`k UW`gYbXY
FY`Yj`Un]j`cb`6`c`W`U]b!; Ua`]b[`hÅ[`]W`]bhYfU[]YfYb`fi`bX
- %&"\$\$\$`K U`Yhg`a`]h`6`c`W`U]b!; Ua`]b[!85ddgž`k Ug`Yhk`U`(`,`i
XYf` ; YgUa`hU`hj`]hÅh`Ui`ZX]Yf`6`c`W`U]b`Ui`ga`UW`h`8`Yb`bc`W
XØfZYb`85ddg`b]W`h`U`g`_i`fnZf]gh][`Y`b]j`Ygh]h]cbYb`VYhfUW`hYh
k`YfXYb`/g]Y`UVYb`XUg`DchYbn]U`ž`X]Y`J`YfVfY]hi`b[`j`cb`K`YV`
j`cfUbni`hfY]VYbž`k`Å`fYbX`Ub[`gZf]gh][`Y`Dfc`Y`hY`a`Ø[`]W`Yfk`Y]gY
[i`hY`FYbX]hYb`j`YfgdfYW`Yb"

9]b`XYZ]b]hj`Yg`i`Un]h3`? fmdhck Å`fi`b[Yb`i`bX`6`c`W`U]b!
HYW`bc`c`[]Y`j`YfÅbXYfb`i`bgYfY`K`U`fbY`a`i`b[`j`cb` ; Y`Xž
9][`Ybhi`a`i`bX`b`hYfU`h]cb`]a`X][`]hU`Yb`F`Ui`a`"8]Y`b`hY[`fUh]cb`]b
j`YfgW]YXYbY`GY`hcYb`i`j`cf`U`Ya`]b` ; Ua`]b[`nY][`h`XUg
]a`a`YbgY`DchYbn]U`X]YgYf`HYW`bc`c`[]Yb"K`Yf`Y`hnhY]b`[i`hYg
< ÅbXWYb`U`hi`bX`g]W`[`fØbX`]W`]bZcfa`]Yf`hž`_Ubb`j`cb`X]YgYf
X][`]hU`Yb`F`Yj`c`i`h]cb`bi`f`d`fc]h]YfYb"CV`a`Ub`gY`Vgh`]bj`Ygh]Yfh
cXYf`Y]bZUW`bi`f`X]Y`9b`hk`]W`i`b[Yb`j`YfZc`[`hž`V`Y]VhigdUbbYbX`

: Øf`X]Y`Yb][`Ybž`X]Y`h]YZf`Y]bhUi`W`Yb`k`c`Ybž`Y]Yf`g]bX`Y]b][`Y
k`]W`h][`Y`@]b`_g`ni`k`Y]hYfZØ`fYbXYb`b`Zcfa`Uh]cbYb.`5`b]`Y`gh
VYf]W`hYh`ØVYf`X]Y`HfUb`gZcfa`Uh]cb`Xi`fW
? fmdhck Å`fi`b[Ybž`6`c`W`nY]h`V]YhYh`9]bV`]W`Y`]b`XYb
6`c`W`U]b!; Ua`]b[!GY`hc`fi`bX`7c]b?`i`f]Yf`[]Vh`Y]bY
i`a`ZUggYbXY`9]bZØ`fi`b[`]b`? fmdhck Å`fi`b[Yb"

8YhU]`g	
C fh	b]W\ h`Ub[Y[YVYb
E i Y`Yb	<ul style="list-style-type: none"> • k k k "U]bj Ygh"WŁa • V`cW_nY]h"WŁa • k k k "WŁ]b_i f]Yf"XY

6Ygi W\ Yb`G]Y`i bg`Ui Z.`k ca , +"XY