

5 hc g. '8 Yi hgW\`Ub Xg'7 mVYfgYW f]hm! : Ø\ fYf Ui g[YnY]W\ bYh°

5 hc g'k i fXY`U`g`ZØ\ fYbXYf`5 bV]YhYf`ZØf
7 mVYfg]W\ Yf\Y]hgYfj]Wg`]b`8 Yi hgW\`Ub X`Ui g[YnY]W\ bYhž
VYhcbh]bbcj Uh]j Yb`5 bgUhn`i bX`i a ZUggYbXY`9l dYfh]gY"



8 Yi hgW\`Ub X`!`b`XYf`XmbUa]gW\Yb`K`Y`h`XYf`7 mVYfg]W\ Yf\Y]h
[]Vh`Yg`b`Yi`YghY`9b`hk]W`i`b[Ybž`X]Y`Yg`Xi`fW\Ui`g`k`Yfh`g]bXž
[YbUi`Yf`i`bhYf`X]Y`@`dY`[Ybca`a`Yb`ni`k`YfXYb`"<`Yi`hYž`Ua``%`"
5i [i gh&\$&) ž`k`i`fXY`5 hc g`]a``&\$&) `Dfcj]XYf`@Ybg`!6Yf]W\h`XYf
bZcfa`Uh]cb`GYfj]Wg`; fci`d`f`G; Ě`U`g`@YUXYf`]b`8 Yi hgW\`Ub X
Ui g[YnY]W\ bYh"8]Yg`VYhf]Zh`]bgVYgcbXYfY`X]Y`6YfY]W\Y`
GhfUhY[]gW\Y`G]W\ Yf\Y]hgX]Ybgh`Y]ghi`b[Ybž`B`YI`h!
; YbYfUh]cb`GYW`f]hm`C`dYfUh]cbg`7YbhYf`f`IGC`7`Ě`#`UbU[YX
8YhYWh]cb`UbX`F`YgdcbgY`f`A`8`F`Ě`gck]Y`HYW\`b]gW\Y
G]W\ Yf\Y]hgX]Ybgh`Y]ghi`b[Yb

"

≠G; \YVh]b']\fYf'5bU`mgY`XYb'[Ubñ\Y]h]WXYb'i bX']b bcj Uhj Yb
5bgUhn'j cb'5hcg'ni f'7mVYfg]WXYf\Y]h\Yfj cf"8Yf
6YfUhi b[gUbgUhn'XYg'i bhYfbY\ a Ybg'VUg]Yfh'Ui ZY]bYf
i a ZUggYbXYb'G]WXYh'Ui Z'G]WXYf\Y]hgd'fcV`Ya Yž'k Ug'XYb'?i bXYb
bch'k YbX][Y'9f_Ybbhb]ggY'i bX'@Y]h]b]Yb'Z0f'Zi bX]YfhY
9bhgWXY]Xi b[Yb'V]YhYh"Ni XYa`Yb[U[]Yfh'g]WXY'5hcg'ghUf_]b
: cfgWXYi b['i bX'9bhk]W_`i b['i bX'ghY`h'Y]bY'i a ZUggYbXY
FcUXa Ud'ni f'6Yk Å'h][i b['j cb'G]WXYf\Y]hg\YfUi gZc'fXYfi b[Yb
ni f'J YfZ0[i b["K Y]hYfY'8YhU]`g'0VYf'X]Y'5i gnY]WXYbi b['i bX'XYb
5bgUhn'j cb'5hcg'_Ubb'a Ub` \Yf' bUWXYgYb"

9]b'ghUf_Yf'DUfhbYf']b'XYf'7mVYfg]WXYf\Y]h

8cWXY'k Ug'VYXYi hYh'X]Y'5i gnY]WXYbi b['Z0f'5hcg'_cb_fYh3'6Y]'XYb
hYWXYb]gWXYb'G]WXYf\Y]hgX]Ybgh'Y]ghi b[Yb'k]fX'VYgcbXYfg'XUg
K]ggYb'0VYf'c_U`Y'G]WXYf\Y]hgj c'fgWXYf]ZhYb'i bX'nU\`fY]WXY
NYfh]Z]h]Yfi b[Yb'j cb'5hcg'\Yfj cf[Y\cVYb"Ni XYa` \Uh'5hcg'X]Y
: Å\][_Y]hž[fc» Ub[Y`Y[hY'G]WXYf\Y]hgd'fc`Y_hY`Xi fWXYni Z0`fYbž
i bhYfgh0hnh'j cb'Y]bYa`Dcc`Ui g'0VYf'*") \$\$[YgWXYi`hYb'9i dYfhYb"
8Yf'ja`6Yf]WXYh'VYgWXYf]YVYbY'[Ubñ\Y]h]WXY'5bgUhn'gcf[h'XUZ0fž
XUgg'5hcg'ja`]bhYfbUh]cbU`Yb'K YhhVYk YfV'[Ubñ'cVYb'a]ha]gWXYh"

⇒a`6YfY]WXY'GC 7#A 8F!GYfj]WXYg'gYhnh'5hcg'Ui Z'6][!8UhU!5bU`mgYb
i bX'5i hca Uh]g]Yfi b[ž'i a`6YXfc\i b[Yb'Ui g'j YfgWXY]YXYbYb
E i Y`Yb'Zf0\ñY]h]['ni`Yf_YbbYb"8Ua]h'k]fX'Y]bY'? ≠D`UhhZcfa`ni f
, VYfk UWXYi b['XYg'[YgUa hYb'6YXfc\i b[ggdY_hfi a g[Ybi hnhž'X]Y
Y]b'i a ZUggYbXYg': i`!GYfj]WXY!a cXY`Z0f'X]Y'F YU_h]cb'Ui Z'J cfZÅ`Y
V]YhYh"8Ug'8Yi hgWXY'GC 7'j cb'5hcg']gh'ni XYa`[i h'j YfbYhnh'a]h
[`cVU`Yb'GC 7gž'k Ug'X]Y'5bhk c'fhnY]hYb'i bX'F YU_h]cbgZÅ\][_Y]hYb
k Y]hYf'cdh]a]Yfh"

- 5hcg'j YfUfVY]hYh'hÅ[`]WXY'0VYf' ' %A]`]UfXYb
G]WXYf\Y]hgYfY][[b]ggY'Z0f'a Y\`f'U`g'&"\$\$\$'?i bXYb
k Y`hk Y]h"
- 8Ug'i bhYfbY\ a Yb'VYhfY]Vh'%+ 'GYW f]hm'C dYfUh]cbg
7Yb hYfg'fi bX'i a`XYb'; `cVi g"
- 9]b'VYXYi hYbXYf'5i ZhfU['ghY\h'Z0f'&\$&('Ub.'5hcg
0VYfb]a a h'X]Y'7mVYfg]WXYf\Y]hgd`Ubi b['Z0f'X]Y

C`ma d]gWXYb`i bX`DUfU`ma d]gWXYb`Gd]Y`Y`]b`DUf]g"

8]Y`NU\`Yb`gdfYWXYb`ZØf`g]W\.`A]h`Yhk U`+\$\$\$\$`A]hUfVY]hYbXYb
i bX`Y]bYa`ϋ\`fYgi a gUhn`j cb`fi bX`%\$`A]`]UfXYb`9i fc`]gh`5hcg
b]W\h`bi f`]b`8Yi hgW\`UbXž`gcbXYfb`Ui W\`]bhYfbUh]cbU`Y]b
k]W\h][Yf`5_hYi f``HÀ[`]W\`k]fX`X]Y`9I dYfh]gY`XYg`I bhYfbY\`a Ybg
]b`* +`@ÀbXYfb`i bhYf`XYb`A Uf`_Yb`5hcg`i bX`9j]XYb`]b`5bgdfi W\
[Ybca a Yb``Ni XYa`gd]Y`h`5hcg`Y]bY`VYXYi hYbXY`Fc``Y`]a
6YfY]W\GhY``i b[`U`g`Yi fcdÀ]gWXYf`A Uf_hZØ\`fYf`]a`6YfY]W\
7mVYfg]WXYf\`Y]h`k Y]hYf`ZYgh][h`

: Un]h

Ni gUa a YbZUggYbX`Äggh]g]W`gU[Ybž`XUgg`5hcg`U`g` @YUXYf``]a
6YfY]W\<7mVYfg]WXYf\`Y]hgX]YbghY`i bX`!`Ògi b[Yb`]b`8Yi hgW\`UbX
[Yk ØfX][h`k i fXYž`k]Y`Ui W\`X]Y`=G; `Dfcj]XYf`@Ybg`VYf]W\hYh"
8Yf`[Ubn\`Y]h]WXY`5bgUhnž`_ca V]b]Yfh`a]h`Y]bYf`Yb[U[]YfhYb
: cfgW\i b[`i bX`Y]bYa`fcVi ghYb`BYhmk Yf`_j cb`: UW\`Yi hYbž`a UW\h
5hcg`ni `Y]bYa`Zcfa]XUV`Ya`DUfhbYf`ZØf`I bhYfbY\`a Ybž`X]Y]b
Y]bYf`ni bY\`a YbX`_ca d`YI Yb`X][]hU`Yb`K Y`h]g]WXYf`bUj][]YfYb
a ÒW\hYb``8U`V`Y]Vh`Y]bYa`bi f`ni`gU[Yb.`8 Ug`]gh`Y]b[i hYg`GhØW_
5fVY]h`

K Ybb`G]Y`a Y\`f`ØVYf`X]Y`ϑbcj Uh]cbYb`i bX`GhfUhY[]Yb`j cb`5hcg
YfZU\`fYb`a ÒW\hYbž`XUbb`gW\Ui Yb`G]Y`Ui Z]\`fYf`K YVgY]hY"

8YhU]`g	
C fh	8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • Uhc g``bYh • k k k ``[`cVYbYk gk]fY`Wca •]g[!cbY`Wca

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +`XY