

8 Yi hgW\`UbX`i bX`=gfUY`j YfY]bYb`? fÀZhY
]a`? Ua dZ'[Y[Yb`7mVYfVYXfc\i b[Yb`°

8 Yi hgW\`UbX`j YfghÀf`h`X]Y`7mVYfgYW`f]hm!Ni gUa`a`YbUfVY]h
a`]h`=gfUY`Xi fW\`Y]b`bYi Yg': cfgW\i b[gnYbhfi a`i`bX
[Ya`Y]bgUa`Y`XYZYbg]j Y`A`U»bU\`a`Yb"



6Uh`>Ua`ž`=gfUY`!`!`#`Y]bYf`gdUbbYbXYb`K`YbXY`XYf
]bhYfbUh]cbU`Yb`7mVYfgYW`f]hm!Dc`h]_`ghfYVYb`8Yi hgW\`UbX`i bX
=gfUY`Y]bY`]bhYbg]j YfY`Ni gUa`a`YbUfVY]h`Ub"K`À\`fYbX`Y]bYg
6Ygi W\g`b`=gfUY`U`h`6i`bXYg]bbYba`]b]ghYf`5`Yi`UbXYf`8cVf]bXh
Y]bY`j`]Y`j`YfgdfYW\YbXY`#`h]Uh]j`Y`a`]h`XYa`i`BUa`Yb`7mVYf`8ca`Y
j`cf[`YghY`h`8]YgY`Ni gUa`a`YbUfVY]h`n]Y`h`XUfUi`Z`UVž`Y]b
[Ya`Y]bgUa`Yg`7mVYf!: cfgW\i b[gnYbhfi a`ni`gW\UZYb`i`bX`X]Y
J`YfhY]X][`i`b[`i`Y[`Yb`7mVYfUb[`f]ZZY`ni`ghÀf`_Yb"K`]Y`
**h\`YfYW\cfX" a`YX]U`VYf]W\hYhž`]gh`X]Yg`HY`Y]bYg`i`a`ZUggYbXYb`
D`Ubg`ni`f`J`YfVYggYfi`b[`XYf`7mVYfg]W\Yf\Y]h`VY]XYf`@`ÀbXYf"**

A`]h`XYf`; f0bXi`b[`XYg': cfgW\i b[gnYbhfi a`g`gc`Y]bY`9fk`Y]hYfi`b[
XYf`?`ccdYfUh]cb`nk`]gW\Yb`XYa`i`gfUY`]gW\Yb`A`cggUX`i`bX`XYa`

XYi hgWYb'6i bXYgbUWf]W hYbX]YbghfB B 8Ł'Yfa Ò[`]W h'k YfXYb"
8cVf]bXh'\YVh'\Yfj cfžXUgg'bVYb'a]]hÀf]gWYb'A U» bU\ a Yb
Ui W`n]j]Y'5Vk Y\ fghfUhY[]Yb[YZcfXYfh'g]bX""8]Yg'k]fX
VYgcbXYfg'XYi h]W`Xi fW`X]Y'9bhk]W`i b[`Y]bYg'GmghYa g'ZØf
BchZU`k Ufbi b[Ybž'XUg'g]W`Ub`XYb`VYk`À`fhYb`]gfUY`]gWYb
A cXY`Yb'cf]Ybh]Yfh"GWXi ggk YWgY`i bX'7mVYfUb[f]ZZY`YfZcfXYfb
gWbY`Y`FYU_h]cbYbž'gcXUgg'8Yi hgW`UbX`XUg']gfUY`]gWY`K]ggYb
i a`N]j]gW`i hn`U`g`Y]b`k Yfhj c`Yg'; i h`Ubg]Y`h"

8 Yf'<]bhYf[fi bX`XYf`Ni gUa a YbUfVY]h

8Yf'6Ygi W`8cVf]bXhg]b`gfUY`k Uf`_Y]b`Ni ZU`ž'gcbXYfb`ZUbX`bi f
nk Y]K cWYb`bUW`Y]bYa`j Yf\YYfYbXYb`FU`YhYbUb[f]ZZ`Ui g`XYa
=Ub`ghUhhž'XYf`b'6Uh`MJa`X]Y`@VYb`j cb`bYi b`A YbgWYb`ZcfXYfhY
i bX`&\$ \$`k Y]hYfY`j Yf`YhnhY""8]Yg'j YfXYi h]W h`X]Y`U`i hYb
6YXfc`i b[Ybž'XYbYb`gfUY`U`hi Y`U`i g[YgYhnh]gh"]Ue UVU"W`a
VYf]W hYhž'XUgg`X]Y`Ub[YgdUbbhY`@U[Y`]a`BU`Yb`C ghYb`X]Y
8f]b[`]W`_Y]h]j YfghÀ`hž'7mVYfUVk Y\ fghfUhY[]Yb`ni`Ybhk]W`Y`b
i bX`ni gUa a Ybni UfVY]hYb"

8cVf]bXh'gdf]W h'bi]W h'bi f`U`g`Dc`]h]_Yfž'gcbXYfb`nY][h'g]W`Ui W`
j cb`XYf`Ya`ch]cbU`Yb`GY]hY`XYf`7mVYfg]W Yf\Y]h`VYhfc ZYb""9f
Yf]bbYfhY`Ub`X]Y`gW`fYW`]W`Yb`5i gk]f`i b[Yb`XYf
FU`YhYbUb[f]ZZY`Ui Z`X]Y`N]j]`VYj Ò`_Yfi b[`i bX`i bhYfghf]W`X]Y
Bch`YbX][_Y]hž'XYb`?Ua`dZ`[Y[Yb`7mVYfUb[f]ZZY`Ui Z`Y]bY`VfY]hYfY
6Ug]g`ni`ghY`Ybž'X]Y`gck c`\`a]]hÀf]gWY`U`g`Ui W`n]j]Y
?ca`dcbYbhYb`i a`ZUggh""8UfØVYf`\]bUi`g'g]bX`bYi Y`HYW`bc`c[]Yb
k]Y`Y]bY`?`i bhYfghØhnhY`8UhYbj YfZc`[i b[ž'X]Y`[Ya`Y]bgUa`j cb
A`cggUX`i bX`6B8`Ybhk]W`Y`h`k]fXž'Y]b`]bhY[fU`Yf'6YghUbXhY`
X]YgYg`D`Ubg"

GhfUhY[]gWY`6YXYi hi b[`XYf`7mVYf!

? ccdYfUh]cb

8]Y'6YXYi hi b[`XYf'7mVYf! ?ccdYfUh]cb`k]fX`Xi fW`X`Yb`U`hi Y`Yb
[Ycdc`]h]gWYb`?cbhYi hi bhYfa`Ui Yfh"BUW`X`Ya`Y`hnhYb
a]]hÀf]gWYb`?cbZ`_h`nk]gWYb`gfUY`i bX`=Ubž'XYf`a]h`Y]bYa

j cb`XYb`l G5`j Yfa`]hY`hYb`K UZZYbgh]`ghUbX`YbXYhYž`gY\Yb`g]W
 VY]XY`@AbXYf`Y]bYa` 5bgh]Y[`j cb`7mVYfUb[f]ZZYb`[Y[YbØVYf"
 8cVf]bXh`Yf_Ybbh`X]Y`6YXfc\i b[Yb`Xi fW`U[[fYgg]j `U[]YfYbXY
 GhUUhYb`k]Y`fUbž`Fi gg`UbX`i bX`7\]bU`Ub" **HU[YggWU Ui**
 VYf]W`hYhž`XUgg`XYi hgW`Y`GhY`Yb`j cf`k UW`gYbXYb`7mVYf[YZU\fYb
 [Yk Ufbh`\UVYb`i bX`8cVf]bXhg`ϕ]h]Uh]j Y`U`g`ghfUhY[]gW`Yf`GW`f]hh
 []hž`i a`X]YgYb`<YfUi gZcfXYfi b[Yb`ni`VY[Y[bYb"

9]bY`XYf`nYbhfU`Yb`Di b_hY`XYg`bYi Yb`D`Ubg`]gh`X]Y`8i fW`ZØ\fi b[
 [Ya`Y]bgUa`Yf`G]a`i`Uh]cbYbž`i a`VYgha`Ø[`]W`Ui Z[fc» Ub[Y`Y[hY
 7mVYfUb[f]ZZY`j cfVYfY]hYh`ni`gY]b`"8]Yg`gc`hY`b]W`h`bi`f`XUg
 hYW`b]gW`Y`?bck`!\ck`VY]XYf`B`Uh]cbYb`Yfk`Y]hYfbž`gcbXYfb`Ui`W`
 X]Y`Ni`gUa`a`YbUfVY]h`nk`]gW`Yb`;`Y\Y]a`X]YbghYb`ZØfXYfb`"N]Y`]gh
 Ygž`ϕZcfa`Uh]cbYb`gW`bY`Ui`gni`hUi`gW`Yb`i`bX`Ui`Z`6YXfc\i b[Yb
 gcZcfh`ni`fYU[]YfYb"

8]Y`ϕ]h]Uh]j Y` 7mVYf`8ca`Y`i`bX`X]Y`[Yd`UbhY`Ni`gUa`a`YbUfVY]h
 _ØbbhYb`b]W`h`bi`f`8Yi`hgW`UbX`i`bX`g`fUY`ghUV]`Yf`a`UW`Ybž
 gcbXYfb`Ui`W`Y]b`k`]W`h][Yg`G][bU`b`X`Yf`]bhYfbUh]cbU`Yb
 ;`Ya`Y]bgW`UZh`gYhnYb`"A`]h`XYa`i`c`_i`g`Ui`Z`7mVYfUVk`Y\fi`bX`XYf
 GhAf`_i`b[`XYf`N]j`]j`YfhY]X][i`b[`nY][h]g]W`ž`XUgg`VY]XY`@AbXYf
 VYfY]h]g]bXž`U_h]j`[Y[Yb`X]Y`6YXfc\i b[Yb`XYg`X][]hU`Yb`NY]hU`hYfg
 j`cfni`[Y\Yb"

8YhU]`g	
Cfh	6Uh`lJa`ž`g`fUY`
Ei`Y`Yb	<ul style="list-style-type: none"> • h\YfYWcfX"a`YX]U •]UeUVU"Wca • kkk`"hU[YggWU Ui`"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`k`ca`,`+"XY