

Ni _i b Zh`XYf`7 mVYfgYW f]hm`Ghi X]YfYbXY
hfYZZYb`9b hgW\ Y]Xi b[ghfÀ[Yf`]b`8 "7"

&(`A 65!Ghi X]YfYbXY`XYf`: † `6i g]bYgg`Yf_i bXYb
7 mVYfgYW f]hm]b`K Ug\]b[hcbž`8"7"ž`X]g_i h]YfYb`? ž
7 mVYf_f]Y[gZØ\fi b[`i bX`a`Y`f"



K Ug\]b[hcbž`8"7"ž`I G5`!`K Ug`hi b`&(`Ua`V]h]cb]YfhY
Ghi X]YfYbXY`XYg`A 65!Dfc[fUa`a`g`ZØf`7 mVYfgYW f]hm`F]g_
A UbU[Ya`Yb`h`XYf`: † `6i g]bYgg`]b`K Ug\]b[hcbž`8"7"3`G]Y
Yf[fØbXYb`X]Y`GW\ b]hghY`Y`j`cb`HYW\bc`c[]Y`i`bX`Dc`]h]_`5i`Z
Y]bYf`k`]W\h[]Yb`FYg]XYbnž`X]Y`gdYn]Y``ni`f`J`cfVYfY]hi`b[`Ui`Z
_ØbZh[Y`<`YfUi`gZc`fXYfi`b[Yb`]b`XYf`7 mVYfgYW f]hm`cf[Ub]g]Yfh
k`i`fXYž`hfUZYb`g]Y`9b`hgW\ Y]Xi`b[ghfÀ[Yf`i`bX`9I`dYfhYbž`XUfi`b`hYf
A`h[`]YXYf`XYg`?`cb[fYggYg`k`]Y`9f]WGk`U`k`Y``gck`]Y`6YfUHfY`j`cb
7Uf`cg`;]a`ÅbYn``N]Y``XYf`FY]gY`k`Uf`Ygž`b]W\h`bi`f`X]Y`U`_hi`Y``Yb
9b`hk`]W`_i`b[Yb`]a`7 mVYfgYW f]hm]6YfY]W\`VYggYf`ni`j`YfghY\Ybž
gcbXYfb`Ui`W\`i`a`Y]b`BYhmk`Yf`_`Ui`Zni`VUi`Ybž`XUg`ZØf`]YfY
ni`_ØbZh[]Yb`?`Uff]YfYb`j`cb`Yf\YV`]W\Ya`Bi`hnYb`]gh`K`]Y`Yg`XYf
5gg]ghY`bndfc`ZYggc`f`ZØf`†`Zc`fa`Uh]cbggmghYa`Y`i`bX`6i`g]bYgg

5bU'mh]Wgž>Ygi g'5f]UgžZcfa i`YfhYž`U[`XYf': c_i g'XUfUi Z
GY`Vghj YfhfUi Yb`ni`gW`UZZYb`i bX`X]Y`Ghi X]YfYbXYb`]b`X]Y`@U[Y`ni
j YfgYhnYbž`ni f`9b`hk]W`i b[`gW`U[_f`ÄZh][Yf`7mVYfgYW f]hm
GhfUhy[]Yb`VY]ni hfU[Yb`"

K Ä`fYbX`XYf`F Y]gY`U`hYb`X]Y`Ghi X]YfYbXYb`X]Y`A Ö[`]W`_Y]hž`Ub
DcX]i a`gX]g_i`gg]cbYb`hY]`ni bY`a Ybž`X]Y`H`Ya Yb`k]Y`X]Y
F Y[i`]Yfi b[`j`cb`?Øbgh]W`Yf`b`hY``[Ybn`f?`ž`7mVYf`_f]Y[gZ`fi b[
gc k]Y`XYb`bUh]cbU`Yb`7mVYfgYW f]hm!5fVY]hga Uf`h`VY`UbXY`hYb`
9]b`YfgW`fYW`YbXYf`Di b`hž`XYf`ni f`GdfUW`Y`_Ua`ž`k Uf`X]Y
HUhgUW`Yž`XUgg`]b`XYb`i G5`ØVYf`) \$\$\$\$`7mVYfgYW f]hm!GhY`Yb
i bVYgYhnh]g]bX`>Uga]bY`F YghfYdc!; U]hUbž`Y]bY`A`65!Ghi XYbh]bž
gW`]XYfhYž`k]Y`k]W`h][`Yg`]ghž`Ui W`X]Y`a YbgW`]W`Yb`i: U`_hc`fYb`]b
XYf`7mVYfgYW f]hmini`VYf`ØW`_g]W`h][Yb`"Ä`f`N]Y`]gh`Ygž`7`Y]Z
bZcfa Uh]cb`GYW f]hm`C`Z]W`f`ni`k`YfXYbž`i bX`X]YgY`9fZU`fi b[Yb
`U`ZYb`]\`fi bX`]\`fYb`?ca`a`]`hcbYbž`K`Ug`]\b[hcb`ni
Yb`ha`mg]Z]n]YfYb`i bX`J`YfhfUi Yb`]b`]\`fY`_ca`a`YbXYb`F`c`Yb`ni
[Yk`]bbYb`"

8]Y`F`Y`U`]hÄ`h`X`Y`f`7`m`V`Y`f`g`Y`W`f`]hm

b`Y]bYf`ni bY`a YbX`X][]hU`]g]YfhYb`K`Y`h]gh`7mVYfgYW f]hm`b]W`h
a`Y`f`c`dh]cbU`ž`gcbXYfb`Y]bY`UVgc`i`hY`B`chk`YbX][`_Y]h`
7mVYf`_f]a`]bU`]hÄ`h`Yb`hk`]W`_Y`h`g]W`f`Ug`Ub`h`k`Y]hYf`i`bX`ghY`h`g`ck`c`\
l`bhYfbY`a`Yb`U`g`Ui`W`9]bnY`dYfgcbYb`j`cf`]a`a`YbgY
<YfUi`gZc`fXYfi b[Yb`"8]Y`X][]hU`Y`@UbXgW`UZh]gh`_ca`d`Yi`i`bX
gh`Ä`bX][`]a`k`UbXY`ž`k`Ug`X]Y`B`chk`YbX][`_Y]h`Y]bYf`d`fc`U`_h]j`Yb
GhfUhy[]Y`i`bhYfghfY]W`h`?Øbgh]W`Y`b`hY``[Ybn`U`h`g]W`X`UVY]`U`g
fYj`c`i`h]cb`Ä`f`Yfk`]YgYb`"@Ui`h`N8`B`Y`h`_ca`a`Yb`?`≠Gmg]Ya`Y`ni`a
9]bgUhnž`i`a`5b[f]Zgj`Y`_hc`fYb`ni`]XYbh]Z]n]YfYb`i`bX`UVni`k`Y`fYb`
G]Y`bi`hnYb`_ca`d`Yi`Y`5`[`cf]h`a`Yb`i`bX`a`UgW`]bY`Yg`@YfbYbž`i`a
A`i`ghYf`i`bX`5`b`ca`U`]Yb`]b`[`fc`»`Yb`8`UhYba`Yb[Yb`ni`Yf`_YbbYb`"5i`Z
X]YgY`K`Y]gY`_Ubb`?`=VY]gd]Y`gk`Y]gY`D`]g`]b[!9!A`U`]g`Yf`_YbbYb
i`bX`g]Y`U`g`d`chYbn]Y`Y`6`Y`X`fc`i`b[Yb`a`Uf`]YfYb`"

8cW`k`Ä`fYbX`?`=i`bYfa`ØX`]W`f`i`bX`i`a`X]Y`i`f`UfVY]hYhi`bX`]\`fY
5`[`cf]h`a`Yb`_cb]bi`]Yf`]W`U`bd`Ugghž`V`Y]VYb`a`YbgW`]W`Y
5bU`mg]hYb`i`bj`Yfn]W`hV`Uf`"@YhnhYfY`g]bX`b`UW`k`]Y`j`cf`Z`f`X]Y

≠hYfdFYhUh]cb`XYf`8UHYb`i bX`X]Y`9bhgWXY]Xi b[gZ]bXi b[
ni ghÀbX][" `9]bY`?ca V]bUh]cb`Ui g`? =i bX`a YbgW`]WXYf`9I dYfh]gY
Yfk Y]gh`g]W`cZi`U`g`XYf`GW`ØggY`ni `Y]bYa `YZZY`_hj Yb
7mVYfgYW f]hm!5bgUhn" `8UVY] []`h`Yg`ni `VYUW`hYbž`XUgg`X]Y
j YfgW`ÅfZhY`J YfbYhni b[`Ui W`XUg`F]g]_c`j cb`7mVYfUhhUW`Yb
Yf\`Ò\`h` `i bX`]bhYfYggUbhY`K YbXi b[Yb`Vf]b[h`Gc`bi hnYb`Ui W`
7mVYf`_f]a]bY`Y`? ž`i a `]\fY`5b[f]ZZga Yh\cXYb`ni `j YfVYggYfb"

5i gV]`Xi b[`i bX`? Uff]YfYW`UbW`b`]a 7mVYfgYW f]hm!6YfY]W`

K Yf`]a `7mVYfgYW f]hm!6YfY]W`? Uff]YfY`a UW`Yb`a ÒW`hYž`\Uh
nU`\fY]W`Y`A Ò[`]W`_Y]hYb`ni f`5i gV]`Xi b[" `≠`8Yi hgW`UbX`i a ZUggh
XUg`Ghi X]i a `XYf`7mVYf`GYW f]hm]b`XYf`FY [Y`Y]bY
FY [Y`ghi X]YbnY]hj cb`*`V]g`+`GYa YghYfbž`a UbW`a U`Ui W`V]g`ni
- `GYa YghYfb" `5b[YVchYb`k YfXYb`j YfgW`]YXYbY`A cXY`Yž
Y]bgW`Y]Y»`]W`Jc`nY]hž`VYfi ZgVY [`Y]hYbX`i bX`Xi U`Yb
Ghi X]Yb [Àb [Yb" `≠a `YfghYb`HY]`XYg`Ghi X]i a g`gYhnYb`g]W`X]Y
Ghi X]YfYbXYb`a]h`; fi bX`U [Yb`k]Y`A Uh\Ya Uh]_ž`≠Zcfa Uh]_`i bX`≠!
GYW f]hm]Ui gY]bUbXYfž`k À\fybX`Zcfh [YgW`f]hhYbY`≠\U`hY`H\Ya Yb
k]Y`BYhmk Yf`_g]W`Yf\Y]hž`≠! : cfYbg]_`i bX`F]g]_ca UbU [Ya Ybh
i a ZUggYb"

9]b`d`fUI]gbU`Yg`Ghi X]i a `]gh`cZi`Ui ggW`U [[YVYbX`ZØf`XYb
9]bgh]Y [`]b`X]YgYb`g]W`Yf\Y]hg`_f]h]gW`Yb`6YfY]W`" `Dfc`Y`_hUfVY]hYbž
DfU`_h]_U`i bX`]bhYfbUh]cbU`Y`9fZU\fi b[Yb`g]bX`\]Yf`j cb` [fc» Yf
6YXYi hi b[" `5Vgc`j YbhYb`_ØbbYb`g]W`Ui ZUhU`_h]j Y
GhY`YbUb [YVchY`ZFYi Ybž`XU`X]Y`B UW`ZFU [Y`bUW``ei U`]Zn]YfhYb
7mVYfgYW f]hm!9I dYfhYb`]b`XYb`_ca a YbXYb`≠\fYb`k Y]hYf
ghY] [Yb`k]fX"

Ni gUa a YbZUggYbX`≠`Aggh`g]W`gU [Ybž`XUgg`gck c`\`XUg`Ghi X]i a
U`g`Ui W`U`_hi Y`Y`9fZU\fi b[Ybž`k]Y`X]Y`XYf`Ghi X]YfYbXYb`]b
K Ug\]b [hc bž`i bYf`≠gg`]W`g]bXž`i a `]b`XYf`XmbUa]gW`Yb`K Y`h`XYf
7mVYfgYW f]hm]YfZc` [fY]W`ni `gY]b" `Gc`]gh`Yg`k]W`h] [ž`b]W`h`bi f`X]Y
hYW`bc`c []gW`Yb`5gdY`_hY`ni `VY`YfYfgW`Ybž`gcbXYfb`Ui W`Y]b
6Yk i gghgY]b`ZØf`X]Y`dc`]h]gW`Yb`i bX`gcn]U`Yb
FU`a YbVYX]b [i b [Yb`ni `Yb`hk]W`_Y`bž`X]Y`X]Y`7mVYfgYW f]hm

dfÄ[Yb"

8 YhU]`g	
C fh	K Ug\]b[hc bž'8 "7 "ž'I G5
E i Y`Yb	<ul style="list-style-type: none">• k k k "]h!Vc`hk]gY"XY• k k k "nXbYh"XY• k k k "ghi X]YfYb!ghi X]i a "WŁa

6Ygi W\ Yb`G]Y`i bg`Ui Z.`k ca , +"XY