

5` [Yf]gW Yg`GhUfhi d`HU`YbhYc`g]WYfh
A]``]cbYb`ZØf`< F!HYW bc`c []Y`]a`A 9B 5!
F Ui a °

HU`YbhYc`Yf\À`h:]bUbn]Yfi b[`ni f: ÒfXYfi b[`j cb`? ≠
[YghØhnhYf`< F!≠bcj Uh]cb`]b`XYf`A 9B 5!F Y[]cb`i bX`ghÅf_h
X][]hU`Yg`FY`_fi h]Yfi b[ggmgY a "



5` [Yf]Yb`!`a`< YfnYb`5` [Yf]Ybgž`k c`hfUX]h]cbY`Y
FY`_fi h]Yfi b[ga Yh\cXYb`cZi`bcW`X]Y`B cfa`g]bXž`Vf]b[h`Y]b
↑ b[Yg`GhUfhi d`Zf]gW Yb`K]bX`]b`X]Y`< F!HYW!@UbXgW UZh"
HU`YbhYcž` [Y [fØbXYh]j cb`N]bY`@UV]X]bY`6ci XUci X`]a` `U\ f`&\$&%ž
\Uh`_Øfn`]W`Y]bY`gYW`gghY``[Y`:]bUbn]Yfi b[gfi bXY
UV[YgW`cgYb`"8 Ug`i bhYfbY\ a Yb`\Uh`g]W`ni a`N]Y``[YgYhnhž`a]h
<]ZY`j cb`_Øbgh]W`Yf`≠hY``[Ybn`i bX`Y]bYf`i a ZUggYbXYb`GUUG!
D`Uhhžcfa`X]Y`< YfUi gZcfXYfi b[Yb`]a`DYfgcbU`a UbU[Ya Ybh`i bX
XYf`HU`YbhU`_ei]gY`ni`VYk`À`h][Yb`"8]YgY`Fi bXYž`i bhYfghØhnh]j cb
fY[]cbU`Yb`5b[Y`!≠j YghcfYb`i bX`J Ybhi fY!? Ud]hU` [YgY`gW UZhYbž
a Uf_]Yfh`b]W`h`bi f`Y]bYb`VYXYi hYbXYb`A Y]`YbghY]b`ZØf`HU`YbhYc

gY`Vghž'gcbXYfb`i bhYfghfY]W`h`Ui W`XUg`k UW`gYbXY`J YfhfUi Yb`]b
XUg`U`[Yf]gW`Y`GhUfhi d!² _cgmghYa ž`k]Y`HYW`-b 5 Zf]WU`VYf]W`hYh`

HU`YbhYc`\\Uh]g]W`]b`XYf`_i fnYb`NY]h`gY]h`gY]bYf`; fØbXi b[`VYfY]hg
U`g`VYfYW`h][hYf`Gd]Y`Yf`]b`XYf`A 9B5!FY[]cb`YhUV`]Yfh`" , VYf`&\$\$
I bhYfbY`a Yb`i bX`a Y`f`U`g`%\$"\$\$\$`U`_h]j Y`Bi hnYf`gYhnhYb`Ui ZX]Y
D`UhhZcfa ž`X]Y`gdYn]Y`Ui ZX]Y`6YXØfZb]ggY`j cb`_Y]bYb`i bX
a]hY`ghÅbX]gW`Yb`I bhYfbY`a Yb`ni [YgW`b]hYb`]gh`8]Y`@Øgi b[Yb
fY]W`Yb`j cb`? ≠[YghØhnhYf`? UbX]XUHYbUi gk U`\\`V]g`\\]b`ni
Ui hca Uh]g]YfhYb`-bhYfj]Yk dfcnYggYbž`X]Y`X]Y`9ZZ]n]Ybn`Yf`YV`]W`
ghY][Yfb`"5i ZX]YgY`K Y]gY`k]`HU`YbhYc`b]W`h`bi f`X]Y
FY`_fi h]Yfi b[`Yf`Y]W`hYfbž`gcbXYfb`Ui W`DfcV`Ya Y`k]Y`\\c`\\Y
: `i _hi Uh]cbgfUH`Yb`i bX`Y]b[YgW`fÅb`_hYb`Ni [Ub[`ni `Hcd!HU`YbhYb
VY`_Åa dZYb`"

K UW`ghi`a`i`bX`9I`dUbg]cb

8]Y`Zf]gW`Yb`A]hY`[YVYb`HU`YbhYc`X]Y`A Ø[`]W`_Y]hž`gY]bY
-bcbj Uh]cbg`_fUZh`Ui gni VUi Yb`"Ni`XYb`[Yd`UbhYb`J YfVYggYfi b[Yb
[Y`ØfYb`ZcfhgW`f]h]W`Y`? ≠: i b`_h]cbYb`gck]Y`X]Y`9bhk]W`_i b[
Y]bYf`a`cV`]Yb`J Yfg]cb`XYf`D`UhhZcfa`"Ni XYa`d`Ubh`XUg
I bhYfbY`a Yb`X]Y`9I`dUbg]cb`]b`bYi Y`A Åf`_hYž`XUfi bhYf`Hi bYg]Yb
i bX`A Ufc`_cž`i bX`ghfYVh`Ubž`Ui W`]b`k]W`h][Y`; c`ZghUUhYb`i`i`»`ni
ZUggYb`"8]Yg`k]fX`Xi fW`X]Y`I bhYfghØhni b[`XYf`hi bYg]gW`Yb
F]g]_c`_Ud]hU`[YgY`gW`UZh`&%*`7Ud]hU`ž`X]Y`]b`X]YgY
:]bUbn]Yfi b[gfi bXY`]bj Ygh]Yfh`\\Uhž`k Y]hYf`[YZØfXYfhž`k]Y`8]gfi dh
5 Zf]WU`\\]bk Y]gh`"

K Å`fYbX`XYf`X][]hU`Y`K UbXY`]b`5Zf]_U`fUgUbh`j cfUbgW`fY]hYhž
Yf`_YbbYb`]a`a`Yf`a`Y`f`I bhYfbY`a Yb`X]Y`Bchk YbX][_Y]hž`]`fY`<F!
DfcnYggY`ni`a`cXYfb]g]YfYb`"<F!HYW`!GhUfhi dg`k]Y`HU`YbhYc
ghY`Yb`XUVY`]a`i`c`_i`g`i`bX`fYj`c`i`h]cb]YfYb`X]Y`5fVY]hgk Y`h`a`]h
]bbcbj Uh]j Yb`@Øgi b[Yb`"8Ub`_a`cXYfbYf`HYW`bc`c[]Yb`k]Y`? =i bX
6][`8UhU`[Y`]b[h`Yg`]`bYbž`a`U» [YgW`bY]XYfhY`8]Ybgh`Y]ghi b[Yb
Ubni V]YhYbž`X]Y`XYb`gdYn]Z]gW`Yb`6YXØfZb]ggYb`XYf`6fUbW`Y
[YfYW`h`k YfXYb`"8Ubbm`<UHW`Yfž`Y]b`VY`_UbbhYf`HYW`!∞i`fbU`]gh
Ui`g`?UdghUXhž`i bhYfghfY]W`h`X]Y`9bhk]W`_i b[Yb`]b`X]YgYa`6YfY]W`
i bX`VYhc`bž`XUgg`i bhYfbY`a Yb`ni bY`a YbX`Ni [Ub[`ni`X]YgYb

X][]hU`Yb`F Yggci fW`b`Z]bXYbž`X]Y`]\fY`9ZZ]n]Ybn`i bX
 K YhhVYk YfvGZÅ\][]_Y]h`ghY][Yfb`_`ÒbbYbž`k]Y`]b`Y]bYa`´6Y]hfU[]`j`cb
 9`]a Vc`ni`´YgYb`]gh"

DUfhbYfgW\ UZhYb`i bX`Ni`_i bZhgUi`gg]W\ hYb

9]b`k Y]hYfYf`YbHgW\Y]XYbXYf`GW`f]h`h`ZØf`HU`YbhYc`]gh`X]Y`[Yd`UbhY
 GhÅf`_i b[]`j`cb`DUfhbYfgW\ UZhYb`a`]h`i`b]j`Yfg]h`h`hYbž
 Dfc[fUa`a`]YfU`_UXYa`]Yb`i`bX`´6Yfi`Zg]bgh]hi`h]cbYb`"8]Yg`gc`´
 g]W\YfgY`´Ybž`XUgg`Ui`ZghfYVYbXY`HU`YbhY`VYggYf`Ui`ZX]Y
 ni`_ØbZh][Yb`5bZcfXYfi`b[Yb`XYg`5fVY]hga`Uf`_hYg`j`cfVYfY]hYh`g]bX`
 8]Y`]; YgdfÅW\Y`a`]h`i`bhYfbY`a`YbgdUfhbYfb`i`bX
 FY[]Yfi`b[gghY`´Ybž`i`a`´X]Y`FY`_fi`h]Yfi`b[gdfcnYggY`]a
 ÒZYbh]W\Yb`GY`_hcf`ni`´X][]hU`]g]YfYbž`´Ui`ZYb`VYfY]hg`Ui`Z
 <cW`hci`fYb`"A`]h`U`´´X]YgYb`9bhk`]W`_i`b[Yb`a`UW`h`HU`YbhYc`
 Yfbgh`UZhY`:`cfhgW`f]hhY`]b`F`]W`hi`b[`Y]bYf`bUW`\U`h][Yb`<F!
 A`cXYfb]g]Yfi`b[]`b`U`[Yf]gW\Yb`i`bX`ZfUb`_cd`cbYb`A`Åf`_hYb`"

8]Y`Ni`_i bZh`g]Y`h`ZØf`HU`YbhYc`i`bX`X]Y`<F!HYW\!6fUbW\Y`]a
 5`´[Ya`Y]bYb`j`]Y`j`YfgdfYW\YbX`Ui`g`´K`Å`fYbX`X]Y`X][]hU`Y
 HfUbgZcfa`Uh]cb`]b`5Zf]_U`Ub`:`U`fh`[Yk`]bbhž`nY][h`X]Y`k`UW`gYbXY
 NU`´´j`cb`GhUfhi`dgž`k`]Y`k`]W`h][]`bbc]Uh]j`Y`FY`_fi`h]Yfi`b[g`Ògi`b[Yb
 g]bX`"K`Ybb`HU`YbhYc`i`bX`Å`b`]W`Y`i`bhYfbY`a`Yb`k`Y]hYf`b
 YfZc`[fY]W`U[]YfYbž`ghY`h`Y]bYf`bYi`Yb`Y`fU`XYf
 A`]hUfVY]hYfj`Yfk`U`hi`b[`i`bX`´6Y[`Y]hi`b[`Xi`fW`´X][]hU`Y
 HYW`bc`c`[]Yb`b]W`hg`]a`´K`Y[Y`´9g`k`]fX`gdUbbYbX`gY]b`ni
 VYcVUW`hYbž`k`]Y`g]W`X]YgYf`XmbUa`]gW`Y`GY`_hcf`k`Y]hYfYbhk`]W`_Y`h
 i`bX`k`Y`W`Y`9]bZi`gga`Ò[`]W`_Y]hYb`g]W`´ZØf`i`bhYfbY`a`Yb`i`bX
 5fVY]hbY`a`Yf`]b`XYf`FY[]cb`Yf[YVYb`"

8 YhU]`g	
C fh	5`[Yf]Yb
E i Y`Yb	<ul style="list-style-type: none"> • k k k "hYW\]bUZf]WU"Wc`a • X]gfi`d hUZf]WU"Wc`a • Y`]a Vc`XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +"XY