

F Yj c`i h]cb`]a`B < G. `B Yi Y`F cUXa Ud`ZØf
]bbcj Uh]j Y`6YgWÅ UZZi b[°

8]Y`< YU`h\`HYWÅ`5``]UbWÅ`dfÅgYbh]Yfh`Y]bYb`6Yf]WÅ`h`ni`f
F YZcfa`XYf`B < G!6YgWÅ UZZi b[ž`XYf`Y]bYb` : U\fd`Ub`ZØf
]bbcj Uh]cbgVUg]YfhY`GhfUH Y []Yb`V]YhYh"



@cbXcbž! ? !`8]Y`K Y`h`XYf` ; Ygi bX\Y]hghYWÅbc`c []Y`ghY`h`j`cf
Y]bYa`gdUbbYbXYb`K UbXY`"5a`%+" ' ð '] & \$ &)`j`YfÖZYbh]WÅ`h`X]Y
< YU`h\`HYWÅ`5``]UbWÅ`Y]bYb`f]WÅ`hi`b[gk`Y]gYbXYb`6Yf]WÅ`hž`XYf`X]Y
F YZcfa`XYf`6YgWÅ UZZi b[`]a`B Uh]cbU`< YU`h\`GYfj`]WÅ`fB < GŁ
h\Ya`Uh]g]Yfh`8]YgY`]bZcfa`Y`Y`?`cU`h]cb`nY][`h`g]WÅ`Ub[`Yg]WÅ`hg`XYf
nU\`fY]WÅ`Yb`< YfUi`gZcfXYfi`b[`Yb`]a` ; Ygi bX\Y]hgk`YgYb
\UbX`i`b[`gcf]Ybh]Yfh`@Ui`h`A`YX!HYWÅ`=bg][` \hg`g]bX
VØfc`fUh]gWÅ`Y`< ØfXYb`i`bX`nYfgd`]hYfhY`5V`Ài`ZY`X]Y
< Ui`dhi`fgUWÅ`Yb`XUZØfž`XUgg`]bbcj`Uh]j`Y`HYWÅ`bc`c []Yb`bi`f
gWÅ`YddYbX`9]bni` [`]b`X]Y`DfUI`]g`\U`hYb"

6Ug]YfYbX`Ui`ZK`cf_g\cdg`a`]h: Ø\fi`b[`g_fÅZhYbž`?`]b`_Yfb`i`bX
dc`]h]gWÅ`Yb`9bhgWÅ`Y]Xi`b[`ghfÅ`[`Yfb`V]YhYh`XYf`6Yf]WÅ`h``a`]h`XYa

H]hY` I b`cW_]b[]]bbcj Uh]cb. fYWca a YbXUh]cbg`Zcf`hfUbgZcfa]b[
B<G`YU`h`hYW`dfcW fYa Ybh`Y]bY`F cUXa Ud`ZØf`Y]b`bYi Ygž
hfUbgdUfYbhfYfYg`6YgW UZZI b[ggmgY a ž`XUg`VYggYfY
DUh]YbhfYbYf[YVb]ggY`i bX`Ub[Zf]gh][Yb`K Yfh`ZØf`XYb`B<G`g]W Yfb
gc`"9]b`nYbhfU`Yf`Di b_h]gh`X]Y`9]bZØ\fi b[`ghUbXUfX]g]YfhYf`i bX
k YfhVUg]YfhYf`6YgW UZZI b[gf]W h`b]Ybž`X]Y`VYfY]hg`UV`XYa
bÅW ghYb`đ\`f[fY]ZYb`gc`"Yb"

K YgYbh`]W X Y`9a dZY\`i b[Yb

8]Y`k]W h][ghYb`9a dZY\`i b[Yb`XYg`6Yf]W hg`n]Y`Yb`XUfUi Z`UVž`X]Y
_ca d`YI Yb`6YgW UZZI b[gdfcnYggY`ni`ghfUZZYb`i bX`XYb
J Yfk U`hi b[gUi Zk UbX`ni`j Yfa]bXYfb`"9]b`_`UfYf`i`c`_i`g`"Y[h`Ui Z
XYf`k YfhVUg]YfhYb`6YgW UZZI b[ž`X]Y`b]W h`bi`f`_i`fnZf]gh][Y`?`cghYbž
gcbXYfb`Ui`W`"Ub[Zf]gh][Y`9f[YVb]ggY`VYhfUW`hYh`"8]Yg`_`ØbbhY
]bgVYgcbXYfY`ZØf`_`Y]bY`i bX`a]hhYfY`i bhYfbY`a Yb`f?`A`I`g`U`i`Z
XYa`A`YXhYW`!`A`Uf`_h`Y]bY`9f`Y]W`hYfi`b[`Vf]b[Ybž`XU`X]Y`U`_hi`Y`"Yb
J YfZU`fYb`c`Z`j`cb`đ`_`cbghUbn`i bX`i`fU[a`Ybh]Yfi`b[`Y`d`f`Å[h`g]bX`"
6UfcbYgg`;`]"Ub`A`Yffc`bž`X]Y`i`Ygi`bX`Y]hga`]b]ghYf]bž`U`hY
VYfY]hg`]a`i`YVfi`Uf`X]YgYg`đ\`fYg`Ub[Y`_ØbX][hž`XUgg`Y]bY`bYi`Y
5b`Y]hi`b[`ni`f`J`YfY]bZUW`i b[`XYf`A`YXhYW`!`6YgW UZZI b[
Ui`g[Yfc`"h`k`]fX`" @Ui`h`8][]hU`<`YU`h`k`]fX`X]YgY`5b`Y]hi`b[`bi`b`]b
Ui`g[Yk`Å`h`Yb`B<G!`J`YfhfUi`Yb`[YhYghYh"

9]b`nYbhfU`Yg`9`Ya Ybh`XYf`bYi Yb`GhfUHy[]Y`]gh`X]Y`GW UZZI b[
Y]bYg`nYbhfU`Yb`DcfhU`g`i bX`K]ggYbgnYbhfi`a`g`ni`f`i`bhYfghØ`hni`b[
j`cb`đ`bcj`UhcfYb`"8`UfØVYf`"\]bUi`g`k`]fX`X]Y`ZfØ`Y`9]bV]bXi`b[`j`cb
B<G!`C`f[Ub]gUh]cbYb`[YZØfXYfhž`i`a`đ`bcj`Uh]cbYb`YZZ]n]YbhfY`ni
]bhY[f]YfYb`"8`Ua`Y`6UfVUfU`<`U_]bž`X]Y`J`c`fg]hnYbXY`XYf`<`YU`h`
HYW`5`]"UbW`ž`\`YVh`\`Yfj`c`fž`XUgg`X]Y`B`c`hk`YbX][_Y]h`VYghY`hž`XUg
DchYbn]U`j`cb`i`Ygi`bX`Y]hghYW`bc`c[]Y!`đ`bcj`Uh]cbYb`ni`bi`hnYbž
i`a`"Y`h`h`]W`X]Y`DZY[Yei`U`]h`h`h`ni`ghY][Yfb"

HYW`bc`c[]gW X Y`đ`bcj`Uh]cbYb`]a
; Ygi`bX`Y]hgk`YgYb

8cW`XUg`]gh`b]W`h`U`"Yg`"8]Y`X][]hU`Y`i`Ygi`bX`Y]hgj`Yfgcf[i`b[

fYj c`i h]cb]YfhX]Y`5fhi bX`K Y]gYž`k]Y`DUh]YbhYb`j Yfgcf[h`k YfXYb`
 8i fW`X]Y`Bi hni b[`j cb`HY`Ya YX]n]b`_ÖbbYb`DUh]YbhYb`\\Yi hY
 i b_ca d`n]Yfh`a]h`YfnhYb`_ca a i b]n]YfYbž`k Ug`b]W`h`bi f`X]Y
 K UfhYnY]hYb`fYXi n]Yfhž`gcbXYfb`Ui W`X]Y`6Y`UbX`i b[gUV`Äi ZY
 YZZ]n]YbhYf`[YghU`hYh`@Ui h`i: CA `]gh`XYf`9]bgUhn`j cb`?Øbgh]W`Yf
 ðhY`][Ybn`f? ÷`YbhgW`Y]XYbXž`i a `?fUb`_`Y]hYb`ZfØ`nY]h][`ni
 Yf`YbbYb`"? ÷GmghYa Y`UbU`mg]YfYb`a YX]n]b]gW`Y`8UhYb`i bX
 `]YZfb`dfÄn]gY`8]U[bcgYb`gck]Y`dYfgcbU`g]YfhY
 H`YfUd]YYa dZY`i b[Ybž`k Ug`X]Y`E i U]h`h`XYf`6Y`UbX`i b[Yb
 Yf`YV`]W`ghY][Yfh`

8Ub`_`Ui hca Uh]g]YfhYf`5V`Äi ZY`]b`XYf`J Yfk U`hi b[`_ÖbbYb`g]W`
 a YX]n]b]gW`Y` : UW`_f`ÄZhY`VYggYf`Ui Z`X]Y`DUh]YbhYb`VYhfYi i b[
 _cbnYbhf]YfYb`"K Yf_nYi [Y`k]Y`Y`Y`_hfc]gW`Y`DUh]YbhYb`U`_hYb`i bX
 X][]hU`Y`D`UhhZcfa Yb`Yfa Ö[`]W`Yb`Y]bY`_ccfX]b]YfhY`i bX
 [Ub`n`Y]h]W`Y`J Yfgcf[i b[ž`XU`U`Y`fY`Yj UbhYb` ðZcfa Uh]cbYb`]b
 9W`hnY]hj YfZØ[VUf`g]bX`"8]Y` ðhY[fUh]cb`gc`W`Yf`HYW`bc`c[]Yb`]gh
 Y]b`k]W`h][Yf`GW`f]hž`i a `X]Y` ; Ygi bX`Y]hgj Yfgcf[i b[
]bX]j]Xi U`g]YfhYf`i bX`hfUbgdUfYbhYf`ni `[YghU`hYbž`k cXi fW`b]W`h
 bi f`YfnhYž`gcbXYfb`Ui W`X]Y`DUh]YbhYb`j cb`Y]bYa `YZZ`_h]j YfYb
 5i ghUi gW`i bX`VYggYfYf`GY`VghØVYfk UW`i b[`dfcZ]h]YfYb`

Ni gUa a YbZUggYbX`Äggh]g]W`gU[Ybž`XUgg`X]Y`U`hi Y`Y`F`Y`Zcfa `]a
 B < G`i bX`X]Y`XUa]hj YfVi bXYbYb`hYW`bc`c[]gW`Yb` ðbcj Uh]cbYb
 XYb`K Y[`ZØf`Y]b`YZZ]n]YbhYfYg`i bX`k Yfhcf]Ybh]YfhYg
 ; Ygi bX`Y]hgk YgYb`YVbYb`"9g`V`Y]Vh`gdUbbYbXž`k]Y`X]YgY
 9bhk]W`_i b[Yb`]b`XYb`_ca a YbXYb` ÷`YfYb`k Y]hYf`FYU`]h`h`k YfXYb
 i bX`k]Y`g]Y`gck c`X]Y`5bV]YhYf`U`g`Ui W`X]Y`DUh]YbhYb`VYhfYZZYb
 k YfXYb`

| | |
|----------|--|
| 8YhU]`g | |
| C fh | @cbXcbž`l ? |
| E i Y`Yb | <ul style="list-style-type: none"> • a YX!hYW`]bg][`hg"W`a • k k k "X][]hU`YU`h`"bYh • k k k "Zca "XY |

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +"XY