

GUhY``]hYb]bhYfbYh]a`K Yhh`Ui Z.`GdUWXL
j g''5a Uncb` `K Yf`[Yk]bbh3

9fZU\fyb`G]Yž`k]Y`GdUWXL`i bX`5a Uncb`Xi fW`]bbcj Uh]j Y
GUhY``]hYb!² _cgmghYa`Y`XYb`A Uf_h`ZØf`ϕhYfbYhni [Ub[`bYi
[YghU`hYb"



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?]f`_`UbXž`K Ug\]b[hc bž`i G5`!`ϕ`XYf`Ui ZFY[YbXYb`K Y`h`XYg
GUhY``]hYb]bhYfbYhg`[Y`h`Yg`XYfnY]h`\\Y]»`\\Yf`°`8]Y`K Yhh`Äa`dZY
nk]gW`Yb`XYb`;][UbhYb`GdUWXL`i bX`5a Uncb`[YghU`hYb`X]Y
@UbXgW`UZh`XYg`X][]hU`Yb`Ni [Ub[g`bYi ``K]Y`gY`\\Yb`X]Y`GhfUhY []Yb
XYf`VY]XYb`i bhYfbY`a`Yb`Ui gž`i bX`k Y`W`Y`]bbcj Uh]j Yb
HYW`bc`c []Yb`_ca`a`Yb`XUVY]ni a`9]bgUhn3`@UggYb`G]Y`i`bg`Y]bYb
6`]W`_XUfUi`Z`k`YfZYb"

8Yf`K Yhh`Ui Zi a`X]Y`b`ÄW`ghY`; YbYfUh]cb`j`cb`GUhY``]hYb]bhYfbYh
k]fX`a`U» [YV`]W`Xi fW`XUg`8Yg][b`j`cb`²`_cgmghYa`Yb`[YdfÄ[h`
GdUWXL`]gh`a`]hgY]bYa`GhUf`]b`!GYfj]W`VYfY]hg`Y]b`YfZU\fybYf
5`_hYi fž`XYf`ØVYf`, "\$\$\$`GUhY``]hYb`]bg`5``[YgW`cggYb`\\Uh`i`bX
A]`]cbYb`j`cb`Bi`hYfb`k`Y`hk`Y]h`YffY]W`h`GdUWXL`g`j`Yfh]_U`

]bhY[f]YfhYg'A cXY`Yfa Ò[`]W\h'Yg'XYa 'I bhYfbY\ a Ybž?cghYb'ni
gYb_Yb'i bX'X]Y<YfghY`i b['XYf'GUhY`]hYb'gck]Y'XYb'GhUfh
YZZ]n]Ybh'ni 'ghYi Yfb"8i fW\X]Y'K]YXYfj Yfk YbXVUf_Y]h'\fYf
: U`Wcb' -!F U_YhYb'i bX'Ui hca Uh]g]YfhY': Yfh[i b['_Ubb'GdUW\ L
nk]gW\Yb') \$'i bX'%\$\$'GUhY`]hYb'dfc'`U\ f']bg'5`VYZòfXYfbž'k Ug
]\bYb'Y]bYb'ZfØ\Yb'A Uf_hj cfhY]'j YfgW\UZZhž'k]Y'U]bj Ygh"Wca
VYf]W\hYh"

8 Ug'Dfc ^Y_h'? i]dYf'j cb'5a Uncb

5a Uncb'\]b[Y[Yb'[Y\h'a]h'gY]bYa 'Dfc^Y_h'? i]dYf'Y]bYb
\mVf]XYb'5bgUhm"N]Y`]gh'Ygž'Y]bY'?cbghY`Uh]cb'j cb'ØVYf" "&\$\$
GUhY`]hYb']b'b]YXf][Yf'9fXi a `Ui ZVU\ b'ni 'YhUV`]YfYbž'i a
gW\ bY`Yb'`hYfbYhni [Ub['k Y'hk Y]h'Ubni V]YhYbž']bgVYgcbXYfY']b
'ÀbX`]W\Yb'; YV]YhYb'i bX'9bhk]W`i b[g'ÀbXYfb"8i fW\X]Y
`hY[fUh]cb'a]h'5a Uncb'K YV'GYfj]W'g'f5K GŁ'Yfa Ò[`]W\h'? i]dYf
b]W\h'bi f'`hYfbYhX]YbghYž'gcbXYfb'V]YhYh'ØVYfX]Yg'7'ci X!VUg]YfhY
@Øgi b[Yb'Ub"8]Y'GUhY`]hYbž'X]Y]b'<Ø\Yb'j cb') - \$'V]g'*' \$
'?]ca YhYfb'i a `X]Y'9fXY`_fY]gYbž'bi hnYb'\cW\Ybhk]W_Y'hY'?U!
6UbX!5bhYbbYbž'i a `X]Y'@UhYbn'ni 'j Yff]b[Yfb'i bX'X]Y
8UhYb_UdUn]hÀh'ni 'a Ul]a]YfYbž'gc'gdUW`Ui bW\gW\YXi `Y"Wca "

A]h'Y]bYa 'ZYI]V`Yb'5bgUhm'ni f'GUhY`]hYbdfcXi _h]cb'i bX'Y]bYa
A i `h]!5bV]YhYf'GhUfhdfc[fUa a ž'XUg'a]h'DUfhbYfb'k]Y' i b]hYX
@Ui bW\5`]UbW`i bX'6'i Y'c f][]b'ni gUa a YbUfVY]hYhž'ghfYVh
5a Uncb'Ubž'a Y\ f'U`g%"* \$\$'GUhY`]hYb'V]g'9bXY '&\$&)']bg'5`ni
Vf]b[Ybž'i a `fY[i `Uhc f]gW\Y'5bZcfXYfi b[Yb'ni 'YfZØ`Yb"8]YgY
9ZZ]n]Ybn']b'XYf'DfcXi _h]cb'k]fX'Ui W\Xi fW\Y]bY'a cXYfbY
: Yfh[i b[gghÀhY']b'?]f_`UbX'i bhYfghØhnhž'X]Y'a Y\ fYfY'GUhY`]hYb
dfc'HU['\YfghY`Yb'_Ubb"

A Uf_hXmbUa]_ 'i bX'< YfUi gZcfXYfi b[Yb

6Y]XY'I bhYfbY\ a Yb'gYhnYb']bbcj Uh]j Y'HYW\bc`c[]Yb'Y]bž'i a `XYb
K YhhVYk Yfv'ni `VY`YVYb"K À\ fYbX'GdUW\L `Ui Zcdh]gW\Y'`hYf!
GUhY`]hYb!J Yfv]bXi b[Yb'gYhnhž'Ybhk]W_Y'h'5a Uncb'@UgYf']b_g'ZØf
'? i]dYfg'GUhY`]hYb"@YhnhYfYg'k]fX'Xi fW\X]Yb'gdYn]Y`ZØf'? i]dYf
Ybhk]W_Y'hYb'Dfca Yh\Yi g!7\]d'i bhYfghØhnhž'XYf'b]W\h'bi f'X]Y

?ca a i b]_Uh]cb`ghYi Yfhž`gcbXYfb`Ui W`Ub`XYf`bU`h`cgYb
`bhY[fUh]cb`]b`X]Y`5K G!7`ci X`UfVY]hYh"

8cW`XYf`A Uf_h]gh`b]W`h`c`\bY`<YfUi gZcfXYfi b[Yb"@Ui h`
XY`c]hhY"W`a` `V`Y]Vh`GUhY``]hYb]bhYfbYh`k`Y]h[Y`YbX`Y]b
_ca d`Ya Ybh`fYg`5b[YVch`ni`hYffYghf]gW`Yb``bZfUghfi`_hi`fYb``8]Y
VY[fYbnhY`Bi`hnYfUbnU`\`i`bX`\c`\Y`?cb_i`ffYbn`_ObbYb`XUg
K UW`ghi`a`X`A`a`dZYb``8Yb`bcW`\cZZYb`X]Y`5bV]YhYfž`Xi`fW`
[Yn]Y`hY`A Uf_Yh]b[ghfUhY[]Yb`i`bX`X]Y`C`dh]a`]Yfi`b[]\fYf`B`Y`hnYž
X]Y`Bi`hnYfnU`\Yb`ni`ghY][Yfb"

8]Y`dUfUXcl`Y`G]hi`Uh]cb`]ghž`XUgg`k`A`\fYbX`]bj`Ygh]Yfh`k`]fXž`i`a`X]Y
F`Y]W`k`Y]hY`ni`j`Yf[fÒ»`Yfbž`Ui`W`XUg`J`YfhfUi`Yb`XYf`?`i`bXYb`]b`X]Y
Ni`j`Yf`Àgg][`_Y]h`XYf`J`YfV]bXi`b[`\cW`]gh``8]Y
5bdUggi`b[gZ`A`\[`_Y]h`XYf`GUhY``]hYb`bY`hnY`Yfa`Ò[`]W`h`Ygž`gY`Vgh`]b
?f]gYbg]hi`Uh]cbYbž`k`]Y`VY]`Ghfca`Ui`gZ`A``Ybž`Y]bY`J`YfV]bXi`b[
Ui`ZfYW`hni`Yf`U`hYb"

8Yf`K`Yh`Ui`Zi`a`X]Y`J`c`f`\YffgW`UZh]a`GUhY``]hYb]bhYfbYh`\Uh
[YfUXY`Yfgh`VY[cbbYb``A`h`XYf`g]W`gh`AbX][`j`Yf`AbXYfbXYb
HYW`bc`c[]Y`UbXgW`UZh]i`bX`XYb`Y`\f[Yn][Yb`D`AbYb`j`cb`GdUW`L
i`bX`5a`Uncb`k`]fX`Yg`gdUbbYbX`ni`VYcVUW`hYbž`k`Y`W`Y`@Ògi`b[Yb
`Y`hnYbX`]W`XUg`F`Yb`bYb`a`UW`Yb`i`bX`k`]Y`g]Y`X]Y
`bhYfbYhj`Yfgcf[i`b[`k`Y`hk`Y]h`fYj`c`i`h]cb]YfYb`k`YfXYb"

8YhU]`g	
C`f`h	?]f`_`UbXž`K`Ug`\]b[`h`c`b`ž`i`G5
E`i`Y``Yb	<ul style="list-style-type: none">• k`k`k`"U]bj`Ygh"W`a`• k`k`k`"gdUW`Y`Ui`bW`gW`YXi`Y"W`a`• k`k`k`"XY`c]hhY"W`a`

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`k`ca`,`+"XY