

G\Ubl]U\i . 'DYf`YbghUXh'gYhnh'Ui Z bUW\ \U`h][Y`GW\ Òb\Y]h'i bX` ðbcj Uh]cb °

9fZU\ fYb`G]Yž'k]Y`G\Ubl]U\i `]b`7\]bU`bUW\ \U`h][Y
ðbcj Uh]cbYb`]b`XYf`DYf`Ybni W\hj`cfUbhFY]Vhi`bX`X]Y
GW\ Òb\Y]hgk]fhgW\UZh`hfUbgZcfa]Yfh"



G\Ubl]U\i `Hck bž`N\i `]`7]hmž`N\Y`]Ubl [`Dfcj]bW`ž`7\]bU`!`ð
XYf`a U`Yf]gW\Yb`GhUXh`G\Ubl]U\i `]b`XYf`Dfcj]bn`N\Y`]Ubl [ž`7\]bUž
\Uh]g]W\`Y]b`VYa`Yf`_Ybgk`YfhYf`K`UbXY`j`c``nc [Yb`''5i`ZXYb`YfghYb
6`]W`_`ÒbbhY`a`Ub`a`Y]bYbž`X]Y`ZY»][Yb`<`ÀbXY`XYf`5fVY]hYfž`X]Y
A`i`gW\Y`b`ÒZbYbž`i`a`X]Y`_cghVUfYb`DYf`Yb`ni`[Yk]bbYbž`g]bX`XUg
<YfngħØW`_X]YgYf`ðXi`ghf]Y`''8cW\`]b`XYb`Y`hnhYb`]U\`fYb`]gh
G\Ubl]U\i `]b]W\h`bi`f`ZØf`]\fY`DYf`Ybni`W\hž`gcbXYfb`Ui`W\`ZØf
hYW\bc`c`[]gW\Y`ðbcj Uh]cbYb`]a`6YfY]W\`XYf`i`a`k`Y`hžFYi`bX`]W\Yb
i`bX`bUW\ \U`h][Yb`DYf`YbdfcXi`_h]cb`VY`_Ubbh`[Yk`cfXYb`''<]Yf
VYUfVY]hYh`a`Ub`ghc`nY`',`\$i`X`Yg`[YgUa`hYb
DYf`Yb\UbXY`gj`c`i`a`Ybg`]b`7\]bUž`i`bX`XYf`GY`_hcf`XYf
GW\ Òb\Y]hgk]fhgW\UZh` \Uh`X]Y`<`Ui`g\U`hg!9]bbU\`a`Yb`XYf`FY`[]cb
Ybcfa`Ub`[Y`_i`fVY`hž`k]Y`bYk`g`Wb`VYf]W\`hYh"

8 Yf`I a k Y`h[YXUb`_Y` \ Uh`X]Y`Wk]bYg]gWk Y`DYf`Yb]bXi ghf]Y`ZYgh]a
; f]Z" B UWk \ U`h][Y`DfU`_h]_Ybžk]Y`X]Y`Bi hni b[`V]c`c[]gWk
UVVUi VUfYf`A UhYf]U`]Yb`i bX`bUhØf`]WkYf` :]`hYfgmghYa Yž` \ UVYb`Ub
6YXYi hi b[`[Yk cbbYb" 8 Ug`N]Y`]gh`_Uf. `< cWk k Yfh][Y`DYf`Yb`ni
YfnYi [Yb`i bX`[`Y]Wk nY]h][`X]Y`a Uf]bY`6]cX]j Yfg]hÅh`ni `Yf` \ U`hYb`"
=bcj Uh]j Y`DYf`YbZUfa Yb`gYhnYb`5i ghYfb`U`g`bUhØf`]Wk Y
K UggYfZ]`hYf`Y]bžk Ug`b]Wk h`bi f`X]Y` ; Ygi bX` \ Y]h`XYf`5i ghYfb
ZØfXYfhž`gcbXYfb`Ui Wk`gWk ÅX`]Wk Y`GWk UXghc ZY`Ui g`XYa `K UggYf
YbhZYfbhžk]Y`Ui Z[Ya gYI d`U]bYX"Wka `Ui g[YZØ\fh`k]fX"

B UWk \ U`h][_Y]h`]a ` : c`_i g

8]Y`[`cVU`Y`GWk a i W_]bXi ghf]Y`Yf`YVh`Y]bYb`VYa Yf`_Yb gk YfhYb
HfYbX` \]b`ni `a Y`f`B UWk \ U`h][_Y]h`]a a Yf`a Y`f`J YfVfUi WkYf
nY][Yb`=bhYfYggY`Ub`GWk a i W_žXYf`XYb`[`cVU`Yb`GhUbXUfXg`ZØf
Ø`_c`c[]gWk Y`i bX`gc n]U`Y`J YfUbhk c fhi b[`Ybhgd f]Wk h`GU`nk UggYf!
Ni WkhdYf`Yb`ghY` \ Yb`XUVY]` \ cWk`]a `?i fgž`XU`g]Y`U`g`Y]bY`XYf
bUWk \ U`h][Yb`9XY`ghY]bcdh]cbYb`[Y`hYb" B UWk \ U`h][_Y]h`VYXYi hYh
 \]Yfž`[Y[Ybk Åfh][Y`6YXØfZb]ggY`ni `VYZf]YX][Ybž`c`bY`X]Y
ni _ØbZh][Yb` ; YbYfUh]cbYb`ni `[YZÅ` \ fXYbžk]Y`gi YXgY Y!dYf`Y"XY
Yf`Åi hYfh"

2 _c`c[]gWk Y`B UWk \ U`h][_Y]h`]gh`XUg` : i bXUa Ybh`XYf`GU`nk UggYf!
DYf`Ybni Wk h`DYf`YbnØWk hYf`gYhnYb`U`Yg`XUfUbž`gUi VYfYg
A YfYk UggYf`ni `Yf` \ U`hYbž`XU`XUg`gck c` \ `XYb`5i ghYfb`U`g`Ui Wk
XYa `[YgUa hYb`2 _cgmghYa `ni [i hY`_ca a h`A U» bU` \ a Yb`ni f
J Yfa]bXYfi b[`j cb` , VYfZ]gWk i b[`i bX`D`Ugh]_j YfgWk a i hni b[`g]bX
YVYbgc`i bYf`Ågg`]Wk "Ni gÅh`n`]Wk`gd]Y`Yb`?cfU`Yb f]ZY`Y]bY
VYXYi hYbXY`F c`Y`ZØf`XUg`a Uf]bY`2 _cgmghYa `i bX`ZØfXYfb`X]Y
5i ghYfbni Wk h` ; Ygi bXY`5i ghYfb`ghÅf`_Yb`X]Y`6]cX]j Yfg]hÅh`i bX
XUg`A YfYg`YVYbž`]bXYa `g]Y`U`g`bUhØf`]Wk Y` :]`hYf`k]f`_Ybž`X]Y
gWk ÅX`]Wk Y`GWk UXghc ZY`ž`Y]bgWk`]Y» `]Wk`ØVYfgWk Øgg][Ya
Gh]W`ghc Zž`Ui g`XYa `K UggYf`YbhZYfbYb"

2 _cbca]gWk Y`i bX`gc n]U`Y`5gdY`_hY

2 _cbca]gWk `VYhfUWk hYhž`ghY`h`X]Y`DYf`Ybni Wk h`Y]bY`k Yfhj c`Y
9]bbU` \ a Yei Y`Y`XUf"GU`nk UggYfdYf`Yb`g]bX`b]Wk h`bi f`Y]b

[YZfU[hYg'@ l i g[i hž'gcbXYfb'X]Y'NØW hYf'bi hnYb'X]Y'FYggci fWb
 Ui W'YZZ]n]Ybh"A Yf_k ØfX][Yfk Y]gY' _ØbbYb'5i ghYfb'a Y\ fZUW'ZØf
 X]Y'DYf'YbdfcXi _h]cb'Y]b[YgYhnh'k YfXYbž'i bX'Ui W'XUg'DYf'a i hh
 Z]bXYh'i]b'j YfgW]YXYbYb' ðXi ghf]Yb'5bk YbXi b["'5i Z'gcn]U'Yf
 9VYbY'gW UZZYb'DYf'YbZUfa Yb'5fVY]hgd`ÀhnY'i bX'hfU[Yb'ni f
 GhÅf_i b['XYf`c_U'Yb'K]fhgW UZh'VY]"C Zha U'g'g]bX'g]Y'X]Y'Y]bn][Y
 9]b_ca a Ybgei Y`Y']b'UV[Y'Y[YbYb'?ØghYbfY[]cbYb"

9]b'k Y]hYfYf'D'i gdi b_h]gh'X]Y' [Yn]Y'hY': ØfXYfi b['j cb'GW i 'i b[g!
 i bX'6]Xi b[ga Ò[`]W_Y]hYb'ZØf'X]Y'A]hUfVY]hYf"Gc'k]fX'b]W'h'bi f
 X]Y'K]fhgW UZh'[YghÅf_hž'gcbXYfb'Ui W'XYf'[YgY`gW UZh]WXY
 Ni gUa a Yb\U'h[YZØfXYfh"8 Ug'U`Yg'XYi hYh'XUfUi Z`]bž'XUgg'X]Y
 DYf'Ybni W'h'XYg'&%"` ð\ f\ i bXYfhg'Y]b'DUfUXYVY]gd]Y`ZØf
 Ò_c`c[]gW Yž`Ø_cbc a]gW Y'i bX'gcn]U'Y'BUW\U'h][_Y]h'gY]b'_Ubb"

ðg[YgUa h'nY][h'g]W ž'XUgg'X]Y'?ca V]bUh]cb'j cb'hYW bc`c[]gW Yb
 ðbcj Uh]cbYb'i bX'XYf': c_i gg]Yfi b['Ui Z'BUW\U'h][_Y]h
 G\Ubl]U\i 'ni 'Y]bYa 'ZØ\ fYbXYb'< UbXY`gnYbhf i a 'ZØf'DYf'Yb']b
 7\]bU'a UW'h"A]h'Y]bYa ' [i hYb'< ÅbXWYb'k YfXYb'\]Yf'b]W'h'bi f
 YX`Y'GW a i W_ghØW_Y' [YgW UZZYbž'gcbXYfb'Ui W'Y]b'VYXYi hYbXYf
 6Y]hfU['ni f'9f\U'hi b['XYf'A YYfYgØ_cgmghYa Y' [Y'Y]ghYh"

8 YhU]`g	
C fh	G\Ubl]U\i 'Hck bž'N\i '7]hmž'N\Y'Ubl Dfcj]bWž'7\]bU
E i Y`Yb	<ul style="list-style-type: none"> • Yb[`]g\ "bYk g"Wb • [Ya gYI d`U]bYX"WŁa • gi YXgYY!dYf`Y"XY

6Ygi WXYb'G]Y'i bg'Ui Z.'k ca , +"XY