

E i UbhYb!HYWk bc`c []Y`&\$&) . `Gc`gWk Øhnh 8 Yi hgWk `Ub X`X]Y`X][]hU`Y`Ni _i bZh°

⇒a `ϰ\`f`&\$&) `k]fX`X]Y`6YXYi hi b[`XYf`E i UbhYbk]ggYbgWk UZh
ni f`G]Wk Yfi b[`X][]hU`Yf`GmghYa Y`Yfj cf[Y`cVYb" `9fZU\`fYb
G]Y`a Y`f`ØVYf`X]Y`<YfUi gZcfXYfi b[Yb`i bX` : cfhgWk f]hhY`]b
XYf`Dcgh!E i UbhYb!`? fmdhc [fUZ]Y"



b]Wk h`gdYn]Z]n]Yfhž`K Y`h`!`ϰ`XYf`\`Yi h][Yb`X][]hU`Yb`K Y`h`k]fX
XUg`H\`Ya U`E i UbhYbWka di h]b[`]a a Yf`fY`Yj UbhYf" `5b`Àgg`]Wk`XYg
⇒hYfbUh]cbU`Yb`ϰ\`fYg`XYf`E i UbhYbk]ggYbgWk UZhi bX
!hYWk bc`c []Yž`XUg`j cb`XYb`J YfY]bhYb`B Uh]cbYb`ZØf`&\$&)
Ui g[Yfi ZYb`k i fXYž`k]fX`XYi h]Wk ž`k]Y`k]Wk h][` : cfhgWk f]hhY`]b
X]YgYa `6YfY]Wk`ZØf`K]ggYbgWk UZhž`G]Wk Yf\`Y]hi bX`[`cVU`Y
GmghYa Y`g]bX" `@Ui h`H\`Y` : Ugh`A cXY`_ØbbhY`XYf`K Yfhj`cb
E i UbhYb!HYWk bc`c []Yb`V]g`&\$`) `Ui ZVYY]bXfi W`YbXY`%ž
6]`]cbYb`l G!8c`Uf`UbghY][Yb" `8cWk`k A\`fYbX`g]Wk`A`Ø[`]Wk`_Y]hYb
YfØZZbYbž`k]fZh`XUg`5i Z`ca a Yb`j`cb`E i UbhYbWka di hYfb`Ui Wk
Yfbgh\`UZhY` : fU[Yb`ni f`G]Wk Yf\`Y]h`VYghY`YbXYf`X][]hU`Yf`GmghYa Y
Ui Zž`]bgVYgcbXYfY`]b`XYf`? fmdhc [fUZ]Y"

9]bY`XYf`[f0» hYb`<YfUi gZcfXYfi b[Yb`]gh`X]Y`6YXfc\i b[`Xi fW
E i UbhYbWca di hYfž`X]Y`hfUX]h]cbY`Y`J YfgW`ØggY`i b[gghUbXUFXg
k]Y`FG5`i bX`977`]b`bU\Yf`Ni _i bZh`ØVYfZØgg][`a UW`Yb`_ØbbhYb`
8]Y`DfUI]g`XYg` <Ufj Ygh`bck ž`XYWfmdh`UhYf` `VY]`XYa`5b[fY]ZYf
j YfgW`ØggY`hY`8UhYb`gUa`a`Y`bž`i`a`X]YgY`gd`ÅhYf`a`]h
`Y]ghi b[gghUf`_Yb`E i UbhYbWca di hYfb`ni`YbhgW`ØggY`b` `a UW`h
Yg`Xf]b[YbX`YfZcfXYf`]W`ž`XUgg`gck`c`X`Yf`ØZYbh`]W`Y`U`g`Ui`W
XYf`df]j`UhY`GY`_hcf`A`U»`bU`a`Yb`Yf[fY]ZYbž`i`a`X][`]hU`Y
HfUbgU`_h]cbYb`j`cf`X]YgYb`ni`_ØbZh][`Yb`6YXfc\i`b[`Yb`ni`gW`ØhnYb`"

8]Y`B`c`hk`Y`b`X][`_Y]h`Y]b`Y`g`K`Ub`X`Y`g`

8Yf` , VYf[Ub[`ni`Dcgh!E i Ubhi`a`!`?`fmdhc[fUZ]Y`fDE`7E]`gh`b]W`h`bi`f
k`ØbgW`Ybgk`Yfhž`gcbXYfb`b`c`hk`Y`b`X][`"Nk`]gW`Yb`&\$&` `i`bX`&\$&)
ghY`Y`b`k`]W`h][`Y` :`cfhgW`f]hhY`]b`XYf`GhUbXUFX]g]Yfi`b[
ei`UbhYb`fYg]ghY`bhYf`5`[`cf]h`a`Yb`Ui`Z`XYa`D`Ubž`k`]Y`G`]W`b`Hfi`gh
VYf]W`hYh`8`Ug`B`Uh]cbU``ægh]hi`hY`c`Z`GhUbXUFXg`UbX`HYW`bc`c[`m
fB`ÆHŁ`k`]fX`]a`5i`[`i`gh`&\$&(`XfY]`bYi`Y`5`[`cf]h`a`Yb`ni`f`G]W`Yfi`b[
j`cb`GW`ØggY`Ui`ghUi`gW`i`bX`X][`]hU`Yb`G][`bUhi`fYb`Z]bU`]g]YfYb.
7F`MGH5`@G!`?`mVYfž`7F`MGH5`@G!`8`]h`]i`a` `i`bX`GD<`Æ`7`Gž`"

8UVY]`VUg]YfYb`X]YgY`5`[`cf]h`a`Yb`Ui`Z`a`Uh`Ya`Uh]gW`Yb
Dfc`V`Ya`Ybž`X]Y`U`g`ei`UbhYb`fYg]ghY`bh[`Y`hYb`"BYVYb`XYb`bYi`Yb
5bg`ÅhnYb`[`Yk`]bbYb`Ui`W`U`hYfb`Uh]j`Y`J`YfZU`fYb`k`]Y` :`U`W`b`i`bX
A`W9`]YW`Ub`6YXYi`hi`b[`ž`i`bX`X]Y`æhY[`fUh]cb`j`cb
_fmdhc[fUZ]gW`Yb`5`[`]h`ÅhYb`k`]fX`ni`bY`a`YbX`k`]W`h][`ž`i`a`Z`YI`]VY`
Ui`Z`6YXfc\i`b[`Yb`fYU[`]YfYb`ni`_ØbbYb`"<YfUi`gZcfXYfi`b[`Yb`[`]Vh
Yg`XYbbcW`ž`k`]Y`Yhk`U`XYf`c`Y`F`Yggci`fW`b`VYXUFZ`XYf`bYi`Yb
5`[`cf]h`a`Yb`i`bX`X]Y`B`c`hk`Y`b`X][`_Y]hž`VYghY`YbXY`GmghYa`Y
Ubni`dUggYb`"

;`c`VU`Y`6Ya`Ø\i`b[`Yb`i`bX` :`cfhgW`f]hhY`

9]b`ghf`UhY[`]gW`Yf` :`U`fd`Ub`]gh`Y`bhgW`Y]XYbXž`i`a`XYb` , VYf[Ub[
ni`f`Dcgh!E i Ubhi`a`!`?`fmdhc[fUZ]Y`ni`[`YghU`hYb`"FY[`]Yfi`b[`Yb
k`Y`hk`Y]hž`XUfi`bhYf`X]Y`I`G5`i`bX`X]Y`9I`ž`gYhnYb`g]W`U`_h]j`XUZØf
Y]bž`DE`7!GhUbXUFXg`ni`Yb`hk`]W`_Y`b`i`bX`i`a`ni`gYhnYb`"K`Å`fYbX`X]Y
I`G5`ZYghY[`h`\UVYbž`XUgg`i`bhYfb`Y`a`Yb`V]g`&\$`)`Ui`Z`DE`7`

i a ghY][Yb'a ØggYbžj YfZc`[h'X]Y'9l 'a]h'XYf'9i fcE 7 ≠ ð[h]Uhj Y
 Y]bY'Ua V[h]cb]YfhY'GhfUHY[]Y'ni f'6YfY]hghY`i b['j cb'E i UbhYb!
 ?fmdhc[fUd\]Y!BYmk Yf_Ybž'i a 'X]Y'G]WXYf\Y]h'X][]hU'Yf
 ?ca a i b]_Uh]cb'ni '[Yk Å\`f'Y]ghYb"

5i W\`7\]bU']bj Ygh]Yfh'_fÅZh][']b'E i UbhYb!HYWkbc`c[]Yb'i bX
]bhY[f]Yfh'DE 7]b'XYfYb') ; !'i bX'≠H!BYmk Yf_Y"'' ðbcj Uhj Y
 5bgÅhnY'k]Y'X]Y'E i UbhYb!GW\`ØggY'j YfhY]'i b['fE ?8 Łž'X]Y'XUb_
 XYg'A]W]i g!GUhY`hYb'dfÅgYbh]Yfh'k i fXYbž'nY][Yb'XUg'DchYbn]U'ž
 XUg'E i UbhYbWca di h]b['ZØf'X]Y'G]WXYf\Y]h'ni 'V]YhYb'\Uhž'Ui W
 k Ybb'Yg'XYfnY]h'bcW\`<YfUi gZcfXYfi b[Yb'VY]'XYf'G_U'Yfi b[
 []Vh"

8 Yf'K Y[']b'X]Y'Ni _i bZh

8]Y'<YfUi gZcfXYfi b[Yb'XYf'≠a d'Ya Ybh]Yfi b['j cb'DE 7 'YfZcfXYfb
 Y]bY'_cbh]bi]Yf'WXY': cfgWk i b['i bX'9bhk]W_'i b["'9g'[]'h'b]Wk h
 bi fž'_fmdhc[fUZ]gWXY'GWk UWk ghY`Yb'ni ']XYbh]Z]n]YfYbž'gcbXYfb
 Ui W'X]Y'≠a d'Ya YbhUh]cb'VYghY\YbXYf'GmghYa Y'j cfUbni hfY]VYbž
 k Ug'cZh'_ca d'Yl 'i bX'nY]hUi Zk YbX][']gh"'Ni XYa 'V'Y]Vh'X]Y['cVU'Y
 GhUbXUFX]g]Yfi b[ž'X]Y'ZØf'X]Y' ðhYfcdYfUV]'hÅh'i bYf'Àgg'W\]ghž'Y]b
 [fc»Yg'H\Ya Už'XUg'Yg'ni 'UXfYgg]YfYb'[]'h"

9]b'k Y]hYfYf'5gdY_hž'XYf'ZØf'X]Y'F Yg]']Ybn'X][]hU'Yf'D`UhhZcfa Yb']b
 XYf'Ni _i bZh'YbhgWXY]XYbX'gY]b'k]fXž']gh'X]Y': Å\][_Y]hž
 _fmdhc[fUZ]gWXY'GmghYa Y'gWk bY`'i bX'g]WXYf'Ubni dUggYb" **8 Ug**
6G=\YVh\Yfj cfž'XUgg'dcgh!ei UbhYb'?fmdhc[fUZ]Y'J YfZU\Yfb
 i a ZUgghž'X]Y'U'g'g]WXYf'[Y[Yb'E i UbhYbUb[f]ZY'[Y'hYb'i bX'Ui Z
 _Ugg]gWYb'<UfXk UfY']a d'Ya Ybh]Yfh'k YfXYb'_ÖbbYb"' ð'Y]bYf
 NY]hž']b'XYf'X][]hU'Y'G]WXYf\Y]h'cVYfghY'Df]cf]hÅh'\Uhž']gh'Yg'bÖh][ž
 X]YgY'HYWkbc`c[]Yb'ni ']bhY[f]YfYb'i bX'g]W\`XYb'['cVU'Yb
 GhUbXUFX]g]Yfi b[gVYa Ø\i b[Yb'Ubni gW\`Y»Yb"

8 YhU]`g	
C fh	b]Wk h'gdYn]Z]n]Yfhž'K Y`h
E i Y`Yb	<ul style="list-style-type: none"> • k k k "h\ YZUgha cXY"Wca

8YhU]`g

- g]`]Wc bhfi gh"cf[
- k k k "Vg]"Vi bX"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +"XY