

5a Uncb 'gY hnh'Y]bY 'A]`]cb 'F cVchYf 'Y]b ' ? =fYj c`i h]cb]Yfh'X]Y '5fVY]hgk Y`h°

9bhXYW_Yb`G]Y`X]Y`5i gk]f_i b[Yb`j cb`F cVch]_i bX`? =Ui Z XYb`5fVY]hga Uf_h`i]a ` \f`&\$&) ž]b`_i g]j Y`5i hca Uh]g]Yfi b[i bX`l dg_]`]b[!HfYbXg"



@ci]g]UbUž`l G5`!`9]b`A Y]`YbghY]b`]b`XYf`5i hca Uh]g]Yfi b[`]gh YffY]W h`5a Uncb` \Uh`cZ]n]Y`gY]bYb`a]`]cbghYb`F cVchYf`]b 6Yhf]YV`[Ybca`a Yb`"8 Ug`l bhYfbY`a Ybž`XUg`ghYhg`Ub`XYf`Gd]hnY hYW`bc`c[]gW`Yf`=bcj Uh]cb`ghY`hž` \Uh]b`XYb`j Yf[Ub[YbYb` \f`Yb ØVYf`+\$\$`\$\$`\$`A]hUfVY]hYf`k Y]hYf[YV]`XYhž`]bgVYgcbXYfY`]a 6YfY]W`Zc`fhgW`f]h]W`Yf`HYW`bc`c[]Yb`"8]YgYg`9b[U[Ya`Ybž`XUg VYfY]hg`gY]h`&\$%-`VYghY`hž`nY][hž`k]Y`k]W`h][`X]Y`GW`i`i`b[`XYf A]hUfVY]hYf`ZØ`f`X]Y`=bhY[fUh]cb`bYi Yf`HYW`bc`c[]Yb`]gh`K]Y`< F 8 A U[Un]bY`VYf]W`hYhž`Yf`ÖZbYhY`5a Uncb`9bXY`YhnhYb` \f`Yg`Y]b bYi Yg`i`i`Z`a`Ybh`7YbhYf`]b`@ci]g]UbUž`XUg` \$i`a`Y`f`A]hUfVY]hYf VYb`Öh][hž`i`a`a]h`XYf`Zc`fh[YgW`f]hYbYb`F cVch]_`GW`f]h`ni` \U`hYb"

ŰXcW`]gh`X]Yg`bi`f`X]Y`Gd]hnY`XYg`9]gVYf[gž`k Ybb`k]f`ØVYf`X]Y

5i gk]f_i b[Yb`XYf? Øbgh]WYb` ðhY`][Ybn`f? ÷Ui ZX]Y`5fVY]hgk Y`h
gdfYWYb`"79C`5bXm`Ujggm`Uh`_Uf`[Ya UW hžXUgg`X]Y`9]bZØ\fi b[
j cb`? ÷Hcc`g`j cfUi gg]W h]W`ni`Y]bYa`F ØW_[Ub[`XYf
A]hUfVY]hYfnU\`ZØ\fyb`k]fX`"8]Yg`VYXYi hYhž`XUgg`k Yb][Yf
A]hUfVY]hYf`ZØf`VYgh]a`a hY`5i Z[UVYb`YfZcfXYf`]W`gY]b`k YfXYbž
k Å\fybX`]b`UbXYfyb`6YfY]WYb`a`Y`f` : UW`_fÅZhY`VYb`Øh][h
k YfXYb`"8]Y`Ub[Zf]gh][Yb`5i gk]f_i b[Yb`g]bX`XYfnY]h`bcW
i b`_Ufž`U`YfX]b[g`]gh`ni`Yfk UfhYbž`XUgg`X]Y` ; YgUa`hU\`XYf
A]hUfVY]hYf`Xi`fW`9Z]n]Ybn[Yk`]bbY`Ui Z[fi bX`j cb`? =g][b]Z_Ubh
g]b`h"

8]Y`5 ÷F Yj c`i h]cb`]a`l bhYfbY\`a Ybgi a ZY`X

8]Y`Bi hni b[`j cb`? Øbgh]WYf` ðhY`][Ybn`k]fX`U`g`YbHgWY]XYbX
ZØf`XYb`K`YhVYk YfV`]b`U`Yb`6fUbWYb`Ub[YgY\Yb`"9]bY`5bU`mgY
j cb`÷A`nY][hž`XUgg`_bUdd` , -i`XYf`l bhYfbY\`a Yb`XYb`6YXUfZ`Ub
j YfVYggYfhYb`? ÷: Å\][_Y]hYb`Yf`_YbbYbž`YXcW` \UVYb`bi`f`*`i
hUhgÅW`]W`a`]hVYXYi hYbXYa`l dg_]`]b[`VY[cbbYb`"8Ug`]gh`Y]bY
VYgc f[b]gYffY[YbXY`8]g`fYdUbñž`X]Y`nY][hž`XUgg`hfch`XYg
K UW`ghi`a`g`j cb`? =j]Y`Y`C f[Ub]gUh]cbYb`bcW` \]bhYf\Yf\]b`_Yb`
@Ui`h`Y]bYf`l`a`ZfU[Y`XYg`K`cf`X`9W`bca`]W: cfi`a`g`k]fX`V]g`&\$&)
[YgW`Åmhž`XUgg` ,)`A`]`]cbYb`÷Vg`Xi`fW`5i`hca`Uh]g]Yfi`b[
j Yf`cfYb`[Y\Yb`k`YfXYb`"6Y`]X]YgYa`fUgUbhYb`K`UbXY`ghY\Yb
l bhYfbY\`a`Yb`]b`XYf`J`YfUbhk`cfhi`b[ž`]\fyb`A`]hUfVY]hYfb`X]Y
bch`k`YbX][Yb` : Å\][_Y]hYb`i`bX`GW`i`i`b[Yb`VYfY]hni`ghY`Ybž`i`a
k`YhVYk`YfVgZÅ\][`ni`V`Y]VYb`"

: cf[chYb`]b`X]YgYf`8]g_i`gg]cb`]gh`c`Zh`X]Y`8]ZZYfYbn]Yfi`b[
nk`]gWYb`l`dg_]`]b[`i`bX`F`Yg_]`]b[``K`Å\fybX`VY]a`l`dg_]`]b[
VYghY\YbXY` : Å\][_Y]hYb`j`YfVYggYfh`k`YfXYbž`YfbYb
A]hUfVY]hYbXY`VY]a`F`Yg_]`]b[`bYi`Y` : Yfh][_Y]hYb`ZØf`UbXYfy`÷Vg`
<]Yf`a`ØggYb`l`bhYfbY\`a`Yb`ghfUhY[]gW`j`cf[Y\Ybž`?`Uf\Y]h`]b`XYf
?ca`a`i`b[_Uh]cb`gW`UZZYb`i`bX`]b`X]Y`@Yfb`!`i`bX
9bh`k`]W`_i`b[ga`Ø`_]W`_Y]hYb`]bj`Ygh]YfYbž`i`a`X]Y`6Y`Y[gW`UZh`Z]h
ZØf`X]Y`Ni`_i`bZh`ni`a`UWYb`VYf]W`hYh`÷A`"

8]Y`XcddY`hY`< YfUi`gZcfXYfi`b[

8YbbcW\`V]f[h`X]YgYf`K UbXY`Ui W`<YfUi gZcfXYfi b[Yb""&) i `XYf
5fVY]hbY\`a Yf`Z0fW hYbž`XUgg`]\fY`æVg`Xi fW`? =cVgc`Yh`k YfXYb`
Y]b`5bg]Y[`j cb`%) i `gY]h`&\$&%", VYf`+\$i `XYf`7\`]YZ`<i a Ub
FYgci fW`C ZZ]Wf`g`f7`<F C gL`Yfk UfhYbž`XUgg`? =]bbYf\`U`V`XYf
b`ÅW`ghYb`XfY]`>\fY`5fVY]hgd`ÅhnY`YfgYhnYb`k]fXž`k Ug`XYb`8fi W_
Ui Z: Ø\fi b[g_`F`ÅZhY`Yf\`Ø\hž`U_h]j [Y[Yb`X]YgY
VYgcf[b]gYffY[YbXYb`Dfc[bcgYb`j cfn[Y\`Yb`"9]bY`J]Y`nU\`j cb
Ghi X]Yb`nY][h`ni XYa ž`XUgg`? =X]Y`E i U`]h`Åh`XYf`5fVY]hj YfVYggYfb
Ubbž`UVYf`Ui W`g][b]Z`UbhY` : c`[Yb`Z0f`X]Y`5fVY]hbY\`a Yf`a]h
g]W\`Vf]b[h`

8Yf`9]bZi gg`j cb`? =]gh`XUVY]`_Y]b`Y]bZUW`Yg`H\`Ya U`"K]Y`X]Y
6i bXYgnYbhfU`Y`Z0f`dc`]h]gW`Y`6]`Xi b[`ZYghghY`hž`j Yf`Åb`XYfh`? =
b]W`h`bi f`VYghY\`YbXY`6Yfi ZYž`gcbXYfb`YfnYi [h`Ui W`bYi Y
H`h][_Y]hgZY`XYf`i bX`? ccdYfUh]cbgZcfa Yb`"Dfc[bcgYb`VYgU[Ybž
XUgg`nk]gW`Yb`(+i`i bX`) *i `XYf`5fVY]hgUi Z[UVYb`]b`XYb`I G5
j cb`Y]ghi b[gghUf`_Yb`GdfUW`a cXY`Yb`k]Y`7\`Uh` DH`VYhfcZZYb
gY]b`_ØbbhYb`"6Yfi ZY`a]h`\`Ø\YfYb`9]b_ca a Ybg[fi ddYb`i bX
<cW`gW`i`UVgW`ØggYb`g]bX`XUVY]`gh`Åf`_Yf`[YZ`\`fXYhž`k `Å\`fYbX
H`h][_Y]hYbž`X]Y`nk]gW`Yba YbgW`]W`Y`&hYfU_h]cb`YfZcfXYfbž
k Yb][Yf`VYhfcZZYb`g]bX`"9]bY`fY[i`]YfhY`9]bZ0\`fi b[`X]YgYf
HYW`bc`c[]Yb`]ghi bYf`Ågg]W`ž`i a`XYb`<YfUi gZcfXYfi b[Yb
g]bbj c``VY[Y[bYb`ni`_ØbbYb`i bX`X]Y`5_nYdhUbn`VY]`XYb
6YgW`ÅZh][hYb`ni`Z0fXYfb`"8]Y`VdV`\`Uh`\]Yfni`VYfY]hg`Y]b`? ≠
; YgYhn`j YfUVgW`]YXYhž`XUg`j YfgW`]YXYbY`F]g]_cghi ZYb`j cb`? =
XYZ]b]Yfh`

&g[YgUa h`nY][h`g]W`ž`XUgg`k]f`Ub`Y]bYa`K YbXYdi b_h`ghY\`Yb`"? =
Vf]b[h`gck c`\`F]g]_Yb`U`g`Ui W`7\`UbW`b`a]h`g]W`"I a`X]Y
K Y]W`Yb`Z0f`Y]bY`dcg]h]j Y`9bhk]W`_i b[`ni`ghY`Yb`i bX`XYf
6Y`Y[gW`UZhbYi Y`DYfgdY_h]j Yb`ni`V]YhYbž`a ØggYb`I bhYfbY\`a Yb
Zf0`nY]h][`]bj Ygh]YfYb` `b]W`h`bi f`]b`HYW`bc`c[]Ybž`gcbXYfb`j cf
U`Ya`]b`X]Y`A YbgW`Ybž`X]Y`XUa]h`UfVY]hYb`

8YhU]`g	
C fh	@ci]g]UbUž`I G5

8YhU]`g	
E i Y`Yb	<ul style="list-style-type: none">• k k k "\fXa U["Wca "g[• k k k "]Va "Wca• k k k "VdV"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +"XY