

8]Y `Ni _i bZh`XYf`5fVY]h. `A YbgW` i bX
F cVchYf` [Ya Y]bgUa `ghUf`_`

9bhXYW`Yb`G]Y`X]Y`Ni _i bZh`XYf`F cVch]_` : cfhgW`f]hhY`ž
<YfUi gZcfXYfi b [Yb`i bX`X]Y`6YXYi hi b [`_c``UVcfUh]j Yf
A UgW`]bYb`ZØf` ðXi ghf]Y` ("\$"



: fUi b`cZYf! ðgh]hi h`ZØf`? c [b]h]j Y`GmghYa Y` ð? Gž
8 Yi hgW` `UbX`!`8]Y`fUgUbhY`9bhk]W`_i b [`XYf`F cVch]_` \Uhi bgYfY
5fVY]hgk Y`h` [fi bX`Y [YbX`j Yf`AbXYfh`"9]b`nYbhfU`Yf`5gdY`_h`XUVY]
]gh`X]Y`A YbgW`!F cVchYf!`?c``UVcfUh]cbž`Y]b`6Y [f]ZZ`XYf`]b`i bgYfYa
5``hU [`]a a Yf`a Y`f`Ub`6YXYi hi b [` [Yk]bbh`"K Ug`a UW`h`Y]bYb
F cVchYf`Ui g3`@Ui h`@5 DD `UbXY`h`Yg`g]W`_i a `Y]b
dfc [fUa a]YfVUfYg` ; Yf`Ähž`XUg`Ui g`Y`Y`_hfc b]gW`Ybž`Y`Y`_hf]gW`Yb
i bX`a YW`Ub]gW`Yb`?ca dcbYbhYb`VYghY`h`"8Ug` : Y`X`XYf`F cVch]_`
i a ZUggh`XUg`8Yg][bž`X]Y`Dfc [fUa a]Yfi b [`i bX`X]Y`Bi hni b [
X]YgYf`HYW`bc`c []Yb`gck]Y`X]Y`9bhk]W`_i b [`XYf`XUZØf
bch`k YbX][Yb` ðZfUghfi _hi f"

8Yf`U`_hi Y``Y`HfYbX`nY][hž`XUgg`_c``UVcfUh]j Y`F cVchYfž`Ui W`

7cVchg[YbUbbhzi bX`li a Ubc]XY`F cVchYf`]a a Yf`k]W h][Yf
k YfXYb`"8]Y` ; fi bXXYZ]b]h]cb`j cb`F cVchYfb`V`Y]Vh`nk Uf
i bj Yf`AbXYfh`gY]h`) \$`>\fYbž`XcW`X]Y`5fh`i bX`K Y]gYž`k]Y`k]f`a]h
]\bYb`]bhYfU[]YfYbž`\Uh`g]W`XfUgh]gW` [Yk UbXY`h`"6YgcbXYfg
\Yfj cfni \YVYb`]gh`XYf`5i ZgW`k i b[`]b`XYf`_c``UVcfUh]j Yb`F cVch]_ž
VYX]b[h`Xi fW` : cfhgW`f]hhY`]b`XYf`_Øbgh]W`Yb`&hY``][Ybni bX
GYbgcfhYW`bc`c[]Y`"

A YbgW`!F cVchYf! ? c``UVcfUh]cb. `G]W`Yf`Y]h
i bX`9f[cbca]Y`]a `: c_i g

8]Y`&hY[fUh]cb`j cb`]bhY``][YbhYb`i bX`_c``UVcfUh]j Yb`F cVchYfb`]b
XYf`&Xi ghf]Y`YfZcfXYfh`Y]b`gc f[Z`h][Yg`8Yg][b`XYf`A YbgW`!
F cVchYf!&hYfU_h]cb`"9]bY`Ghi X]Y`Ui Z`A 8D`=\YVh`\Yfj cfž`XUgg
Yf[cbca]gW`Y`i bX`g]W`Yf`Y]hg fY`Yj UbhY` : U_hcfYb`YbhgW`Y]XYbX
g]bXž`i a`]b[`Ya Y]bgUa Yb`5fVY]hgVYfY]W`Yb`Y]b`\Ufa cb]gW`Yg
A]hY]bUbXYf`ni `ZØfXYfb`"K]W`h][Y`?ca dcbYbhYb`XYf`A YbgW`!
F cVchYf! ? c``UVcfUh]cb`g]bX`&hYfU_h]cbgb]j YUi gž
F c`Ybj Yfgh`AbXb]gž`?ca a i b[_Uh]cbggW`b]hghY``Yb`i bX
G]W`Yf`Y]hg`cbhfc``a cX]"

8]Y` : cfgW`i b[`Zc_i gg]Yfh`g]W`ni bY`a YbX`XUfUi Zž`k]Y`A YbgW`Yb
i bX`F cVchYf`YZZ]n]Ybh`ni gUa a YbUfVY]hYb`_ØbbYb`"7c!6chg
YbhUghYb`b]W`h`bi f`d`mg]gW`ž`g]Y`a ØggYb`Ui W`]b`XYf`@U[Y`gY]bž
X]Y`6Yk Y[i b[Yb`XYf`A YbgW`Yb`j cf`Yfni gU[Yb`i bX
Ybhgd fYW`YbX`ni `fYU[]YfYb`"8 Ug` : fUi b`cZYf!&gh]hi h`ZØf`?c[b]h]j Y
GmghY`a Y`?G`\Uh`Y]bY`]bhYfYggUbhY`@Øgi b[`]a`6YfY]W` 5XUdh]j Y
GUZYhm`Ybhk]W`Y`hž`X]Y`Yg`F cVchYfb`Yfa Ø[`]W`hž`g]W`YfYf`a]h
A YbgW`Yb`ni `]bhYfU[]YfYbž`c`bY`X]Y` [YgUa hY`DfcXi _h]cb`ni
ghcddYb`"GYbgcfYb`i bX`5_hcfYb`i bhYfghØhnYb`XUVY]ž`<]bXYfb]ggY
Xi fW`8fY`a ca YbhY`cXYf`9bYf[]Yj YfvfUi W`ga Yggi b[Yb`ni
Yf_YbbYbž`k Ug`XYb`9]bgUhn`g]W`YfYf`a UW`h"

F cVch]W`g`U`g`GW`ØggY`hYW`bc`c[]Y`ZØf`X]Y
&bXi ghf]Y`("\$

8]Y`F cVch]_gd]Y`h`Y]bY`GW`ØggY`fc``Y`]b`XYf`&Xi ghf]Y`("\$ž`XU`g]Y

WmVYf!d\mg]gWkY`GmghYa YžXUg`đhYfbYh`XYf`8]b[Y`fłcHŁi bX
7`ci X!7ca di h]b[`a]hY]bUbXYf`j YfV]bXYh"@Ui h`@5DD`]gh`X]YgY
9bhk]W_`i b[`Y]b`nYbhfU`Yg`9`Ya Ybž`XUg`gck c\`X]Y
?ca a i b[_Uh]cb`nk]gWkYb`A UgWk]bYb`U`g`Ui Wk`X]Y`đhYfU`_h]cb
nk]gWkYb`A YbgWk`i bX`HYWkbc`c[]Y`VYY]bZi`ggh`8]Y
<YfUi gZcfXYfi b[Yb`XYf`8][]hU`g]Yfi b[`i bX`[`cVU`Y
JYf`AbXYfi b[Yb`j Yf`Ub[Yb`bYi Y`i: A\][_Y]hYb`j cb`5fVY]hg_f`AZhYbž
k A\`fYbX`a YbgWk`]WkY`Fc`Y`Yb`g]Wk`]b`F]Wk hi b[`XYf`GdYn]Z[_Uh]cb
i bX`8Yg][b`j cb`gY`Vghcf[Ub]g]YfhYb`DfcnYggYb`j YfgWk]YVYb"

8]Y`JYfk YbXi b[`j cb`7cVchg`Z0\fh`ni `Y]bYf`dcg]h]j Yb`9bhk]W_`i b[
]b`XYf`đXi ghf]Y``8cfhž`k c`A YbgWk`i bX`FcVchYf
ni gUa a YbUfVY]hYbž`dfcZ]h]YfYb`U`Y`6YhY`][hYb``Gc`Yf\U`hYb
A YbgWk`i bX`A UgWk]bY`X]Y`A 0[`]Wk`_Y]hž`g]Wk`[Y[YbgY]h][`ni
i bhYfgh0hnYbž`k Ug`b]Wk`h`bi f`X]Y`9ZZ]n]Ybn`ghY][Yfhž`gcbXYfb`Ui Wk
X]Y`_0fdYf`]WkY`i bX`[Y]gh][Y`6Y`Ughi b[`XYf`5fVY]hYf`fYXi n]Yfh"
8]YgY`K YWk`gY`k]f_`i b[Yb`\UVYb`Ui Wk`5i`gk]f_`i b[Yb`Ui Z`X]Y
9f[cbca]Y`Ua `5fVY]hgd`Uhm``?G`\UhZYgh[YghY``hž`XUgg`X]Y
Jcf\YfgY\UfUf`_Y]h`i bX`5bdUggi b[gZ`A\][_Y]h`j cb`FcVchYfb
YbhgWkY]XYbX`Z0f`XUg`K c\`VYZ]bXYb`XYf`5fVY]hYf`g]bX"

Ni _i bZhgUi gV`]W_` .`đb`bc`j Uh]j Y`HYWkbc`c`c[]Yb
Ua `Di `g`XYf`NY]h

8]Y`Ni _i bZh`XYf`A YbgWk`!FcVchYf!`?c`UVcfUh]cb`]gh
j]Y`j YfgdfYWkYbX``A]h`XYa `9fk Ufhi b[g\cf]ncb`hž`XUgg
GYfj]Wk`fcVch]_`i bX`\i a Ubc]XY`FcVchYf`j Yfgh`Af`h`_0fdYf`]Wk
UbghfYb[YbXY`5i Z[UVYb`0VYfbY\`a Ybž`k]fX`X]Y`Fc`Y`XYf
A YbgWkYb`]b`K YfhgWk`0dZ` b[gdfcnYggYb`bYi `XYZ]b]Yfh``9g`nY][h
g]Wk`ž`XUgg`X]Y`9bhk]W_`i b[`]bX]j]Xi Y`Yf`i bX`\cWk`k Yfh][Yf
: Yfh][i b[ž[YghYi Yfh`Xi fWk`?`=i bX`FcVch]_ž`b]Wk`h`bi f`a UWkVUfž
gcbXYfb`Ui Wk`bch`k YbX][`]gh``:]fa Yb`k]Y`@5DD`gYhnYb`Ui Z
]bbc`j Uh]j Y`JYfV]bXi b[g`0gi b[Ybž`X]Y`Ui Wk`i bhYf`Yi hfYa Yb
6YX]b[i b[Yb`ni j Yf`Agg][`Z`i b`_h]cb]YfYb"

5VgWk`]Y»YbX`Āggh`g]Wk`ZYgh\U`hYbž`XUgg`X]Y`<YfUi gZcfXYfi b[Yb
XYf`FcVch]_`gck c\`F]g]_Yb`U`g`Ui Wk`7\UbWk`b`V]YhYb``8]Y
Ni gUa a YbUfVY]h`nk]gWkYb`A YbgWk`i bX`A UgWk]bY`a i gg

gcf[ZÀ`h][` [YghU`hYhik YfXYbž'i a `Y]b [Ygi bXYg'i bX'dfcXi _h]j Yg
 5fVY]hgi a ZY`X`ni `gW\UZZYb"l a `]b`X]YgYa `XmbUa]gW\Yb`GY_hcf
 k YhhVYk YfVgZÀ\][`ni `V`Y]VYbž]gh`Yg`Yb hgW\Y]XYbXž`X]Y`5bgÀhnY
 ZØf`hfUX]h]cbY`Y`i bX`bYi Y`HYW\bc`c []Yb`k Y]hYfni Yb hk]W_Y`b"8]Y
 ðbcj Uh]cbg_fUZ`k]fX`XUVY]j cb`bchk YbX][Yb`]bhYfX]gn]d`]bÀfYb
 ?ccdYfUh]cbYb`i bX`g]bbj c`Yb`5bgÀhnYb`ni f: ÒfXYfi b [`j cb
 : cfgW\i b [`i bX`9bhk]W_`i b [` [YdfÀ [h"

8YhU]`g	
C fh	: fUi b\cZYf! ðgh]hi h`ZØf`? c [b]h]j Y`GmghYa Y ðŽ`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • `UddWŁbbYWh"Udd [fci d"WŁa • k k k "a Xd]"WŁa • k k k "]"_g"ZfUi b\cZYf"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +"XY