

F Yj c`i h]cb`]b`XYf`J YfhY]X][i b[.`F Yb_ i bX`5fl`'ghUfhYb`DUfhbYfgW\ UZh°

5fl`F cVch]Wg`i bX`F Yb_`; fci d`gW`Y» Yb`DUfhbYfgW\ UZh`ZØf`? ≠
[YghØhnhYž`i bVYa`UbbhY`U\fnYi [Y`ni f`]bhYfbUh]cbU`Yb
9l dUbg]cb`i bX`9Z]n]YbnghY][Yfi b["



9ggYbž`8 Yi hgW`UbX`!`≠`XYf`K`Y`h`XYf`a`cXYfbYb
J YfhY]X][i b[ghYW\ b]_`k`]fX`XYfnY]h`Y]b`gdUbbYbXYg`? Ud]hY`
Ui`Z[YgW`U[Yb.`5fl`F cVch]Wg`i bX`X]Y`F Yb_`; fci d`U`VYb`Y]bY
ghfUH] []gW`Y`DUfhbYfgW\ UZh`j`Yf`ØbXYhž`X]Y`X]Y`]bhYfbUh]cbU`Y
9l dUbg]cb`i bVYa`UbbhYf`@UbXZU\fnYi [Y`fl` ; J`gk`ni`a`N]Y`U`h`
8]YgY`Ni`gUa`a`YbUfVY]h`n]Y`h`XUfUi`Z`UVž`X]Y`X][]hU`Y
HfUbgZcfa`Uh]cb`i bX`X]Y`9b`hk`]W`i b[`bYi`Yf`DfcXi`_`hY
j`cfUbni`hfY]VYb`"K`]Y`A`i`b]W\`GhUfhi`d`VYf]W\`hYhž`k`]fX`F`Yb`_`XUg
?`≠VUg]YfhY`6Yhf]YVggmghYa`A`]h`fU`C`G`j`cb`5fl`]b`gY]bY
A`cV`]h`Å`hg`Øgi`b[Yb`]bhY[f]YfYb`"

8]YgYg`]bbcj`Uh]j`Y`6Yhf]YVggmghYa`]gh`b]W\`h`bi`f`Y]b`h`YW\`b]gW\`Yg
GW`a`i`W`gh`ØW`"9g`Yfa`Ø[`]W\`h`X]Y`I`a`k`UbX`i`b[`VYghY`YbXYf`

: U\fnYi [Y']b' j YfbYhnhYž'Ui hc bca Y'GmghYa Y''8]Y'DUfhbYfgW\UZh
gc''XYb'GhfY]h_fÄZhYb'Y]b' j YfVYggYfhYg'9W\hnY]h!@U[YV]'X'i bX
Y]bY'\Ö\YfY'cdYfUh]j Y'9ZZ]n]Ybn'V]YhYbž'k Ug']b'NY]hYbž']b'XYbYb
X]Y'GW\`U[_fUZh]a a Yf'a Y\ f'Ui Z'X][]hU`Y'@Ögi b[Yb'Ub[Yk]YgYb
]ghž'j cb'Ybcfa Yf'6YXYi hi b[']gh"

: Øf'X]Y'Ni _i bZh' [YfØghYh

K Ug'VYXYi hYh'XUg'_cb_fYh3'8i fW\`XYb': c_i g'Ui Z'X]Y
≠Xi ghf]U`g]Yfi b['i bX' ≠hYfbUh]cbU`g]Yfi b['j cb'gcZhk UfY!
XYZ]b]YfhYf'J YfhY]X][i b[ghYW\bc`c[]Y'gYhnYb'VY]XY'I bhYfbY\ a Yb
Ui Z'Ui ZghfYVYbXY'A Äf_hY''5'g'ghfUhY[]gW\Y'N]Y'[YV]YhY'\UVYb'g]W\
X]Y'I G5ž'; fc»Vf]hUbb]Ybž': fUb_fY]W\ž'≠U`Y]bž'≠X]Yb'i bX'XYf'B U\Y
C ghYb'\YfUi g_f]ghU``g]Yfh''8]Y'6YXØfZb]ggY'XYf'fY[]cbU'Yb'A Äf_hY
ghY\Yb']a 'A]hY`di b_hž'XYbb'5bdUggi b[gZÄ\][_Y]h']gh'XUg'5'i bX
C"

8]Y'FYb_'; fci d'Vf]b[h']\f'i a ZUb[fY]W\Yg'DfcXi _h]cbg! ? bck !\ck
i bX']\fY'A Uf_hdcg]h]cb']b'X]Y'DUfhbYfgW\UZh'Y]bž'k Ä\ fYbX'5fl
F cVch]Wg'X]Y'XUZØf'bÖh][Y'? ≠[YghØhnhY'GcZhk UfY'VYfY]hghY`h''8]Yg
gW\UZh'Y]bY'dYfZY_hY'GmbYf[]Yž'i a 'X]Y'cdYfUh]j Yb'5V`Äi ZY']b'XYf
J YfhY]X][i b[ghYW\ b'_Yf\YV']W\`ni 'j YfVYggYfb'i bX'Y]b
nY]h[Ya Ä»Yg'G]hi Uh]cbgVYk i gghgY]b'ni '[Yk Ä\ f'Y]ghYbž'k Ug'
F 9B?]b']\fYf'DfYggYa]hY]i b['i bhYfghfY]W\h"

8i fW\`XYb'5i ZVUi '[Ya Y]bgUa Yf'DfcXi _h]cbgghÄhhYb'i bX'X]Y
9bhk]W_`i b['bYi Yf'D'UhhZcfa Yb'VYUVg]W\h][h'X]Y'DUfhbYfgW\UZhž
'c_U'Y'DfcXi _h]cbg! 'i bX'@]YZf_YhhYb'ni 'ghÄf_Yb''8]Yg'ghY'h']a
9]b'_Ub['a]h'XYa 'N]Y'ž'X]Y'Yi fcdÄ]gW\Y'J YfhY]X][i b[g]bXi ghf]Y
i bUV\Äb[][Yf'ni '[YghU'hYb'i bX'X]Y'Ni _i bZh'XYf'i bVYa UbbhYb
A cV']hÄh'bi'ni 'XYZ]b]YfYb"

B UW\ \ U`h][Y' ≠b bcj Uh]cbg_fUZh

9]b'k Y]hYfYg'<][\`][\h'5fl 'F cVch]Wg'\Uh'_Øfn']W\`9i fcdUg'[fÖ»hY
DfcXi _h]cbgghÄhhY'ZØf'Ui hc bca Y'J YfhY]X][i b[ggmgghYa Y'YfÖZZbYh'
8]Y'9bhgW\Y]Xi b['nY][hž'XUgg'XUg'I bhYfbY\ a Yb']b'X]YgYf
XmbUa]gW\Yb'6fUbW\Y'b]W\h'bi f'a]ha]gW\Yb'k]`ž'gcbXYfb'Ui W\

X]Y`@UhhY` \ Ò \ Yf`Y [h` GhUfh]b [! i d` VYf]W hYhž`XUgg`]b`X]YgYf
 bYi Yb`9]bf]W hi b [`X]Y`b`ÅW ghY` ; YbYfUh]cb`j`cb`l` ; J g`d`fc`Xi`n]Yfh
 k]fXž`X]Y`gd`Yn]Y`ZØf`X]Y`5bZcfXYfi b [Yb`a`cXYfbYf`GhfY]h`_f`ÅZhY
 Ybhk]W_Y`h`k`i`fXY"

Ni gUa`a`YbZUggYbX` `Àggh`g]W`gU [Ybž`XUgg`X]Y`DUf`hb`Yfg`W`UZh`j`cb
 5fl`f`c`V`ch]Wg`i`b`X`Y`f`f`Y`b`_` ; fci`d`b]W`h`i`bi`f`X`Y`b` ; fi`b`X`ghY]b`ZØf
]bbc`j`Uh]j`Y`J`Y`fhY]X][`i`b [g`Ògi`b [Yb`Y`[hž`g`cb`X`Y`fb`Ui`W`[`Ubni`_`Uf
 X]Y`f`]W`hi`b [`ZØf`X]Y`h`Y`W`bc`c []g`W`Y`9`b`hk`]W`_`i`b [`]b`X]Y`g`Ya
 6YfY]W`j`cf []V`h`A`]h`Y]b`Ya`ghUf`_`Yb` : c`_`i`g`Ui`Z`X][`]h`U`Y
 HfUbgZcfa`Uh]cb`i`b`X`]b`h`Y`fb`Uh]cb`U`Y`b`K`U`W`gh`i`a`ga`Ò [`]W`_`Y]h`Y`b
 nY][`Yb`V`Y]X`Y`i`b`h`Y`fb`Y`a`Ybž`XUgg`g]Y`V`Y`f`Y]h`g]b`X`ž`X]Y
 <YfUi`gZcfXYfi`b [Yb`X`Y`f`Ni`_`i`b`Zh`Ubni`b`Y`a`Yb"

9g`V`Y]V`h`gd`Ubb`Y`b`X`ni` `V`Y`c`V`U`W`h`Y`b`ž`k`]Y`g]W`X]Y`g`Y`DUf`hb`Yfg`W`UZh
 Ybhk]W_Y`h`i`b`X`k`Y`W`Y`b`Yi`Yb`h`Y`W`bc`c []g`W`Y` : c`f`h`g`W`f]h`h`Y`i`bg
 Yfk`U`fh`Y`b`"8`Y`f`K`Y [`ni`f`]b`h`Y`][`Yb`h`Y`b`J`Y`fhY]X][`i`b [ghY`W`bc`c []Y
 ZØ`f`h`Ø`V`Y`f`?`f`Y`Uh]j`]h`Å`hž`?`c`c`d`Y`f`Uh]cb`i`b`X`Y`b`A`i`hž`b`Yi`Y`K`Y [Y`ni
 [Y`Y`b"

8YhU]`g	
C`f`h	9ggYbž`8Yi`hgW`_`UbX
E`i`Y`Y`b	<ul style="list-style-type: none"> • k k k "a`i`b]W`!`ghUf`hi`d`"XY • k k k "fYb`_`W`a • k k k "ghUfh]b [!i`d`"XY

6Ygi`W`X`Y`b`G]Y`i`bg`Ui`Z`k`ca` ,`+"XY