

GWk Y]nYf`GhUfhi d`gUa a Y`h` ž(`A]``]cbYb 9i fc`ZØf`i bhYfk UggYf!F cVchYf°

NØf]WYf`GhUfhi d`BUi h]WU`HYWbc`c []Yg`gUa a Y`h` ž(A]``]cbYb`9i fc`ZØf`Ui hcbca Y`i bhYfk UggYffcVchYf`ni f 6]cZci`]b[!6YgY]h][i b["



NØf]W ž`GWk Y]n`!`9g`[]Vh`BYi][_Y]hYbž`X]Y`U`Y`? Ud]hÅbY`i bX
GWk]Zga UbU[Yf`Ui Z`cfWYb`UggYb`gc`hYb`°8 Ug`]b`NØf]W
UbgÅgg][Y`GhUfhi d`BUi h]WU`HYWbc`c []Yg`Uh`_Øfn`]W`ghc`nY` ž(A]``]cbYb`9i fc`Y]b[YgUa a Y`h`ž`i a`gY]bY`]bbcj Uh]j Yb
I bhYfk UggYffcVchYf`Ui Z`XYb`A Uf`_h`ni`Vf]b[Yb`i bX`X]Y`YfghYb
_ca a Yfn]Y`Yb`9]bgÅhnY`]b`? i bXYbZchYb`ni`ghUfhYb`" @Ui h`9I
GhUfhi dg`k i fXY`X]Y`:]bUbn]Yfi b[gfi bXY`j cb`V&j Ybhi fY
Ub[YZØ`fhž`a]h`XYa`F ØW`_U`h`j cb`5b[Y`!`#j Yghc`fYb`Ui g`XYf
GWk]ZZU`fh`i bX`F`cVch`_`gck]Y`DUfhbYfb`j cb`DUfhbYfg`]b`7`]a Yž
DfYei Y`]j Ybhi fYg`i bX`F`Yh`]b`_`j Ybhi fYg`"

BUi h]WU`HYWbc`c []Ygž`&\$&(` [Y[fØbXYh`j cb`7`ÅXf]WDc`fha Ubb`i bX
A]bU`? Ua Y`ž`_Uh`g]W`ni a`N]Y`[YgYhnhž`Ui hcbca Y`F`cVchYf`ni

Ybhk]W_Y`bž`X]Y`GWk]Zgi bhYfgY]hYb`k UfhYbž`i a`XYb
<YfUi gZcfXYfi b[Yb`XYf`6]cZci`b[!6YgY]h[i b[`i bX`XYg
?fUZhgcZ] YfVfUi Wk`g`ni`VY[Y[bYb`"8]Y`HYWkbc`c[]Y`i a ZUggh
Y]bYb`GWk Ufa`j cb`Ui hcbca Yb`l bhYfk UggYffcVchYfbž`X]Y
_cbh]bi]Yf`]W`XYb`Fi a dZ`Y]bYg`GWk]ZYg`fY]b[]Ybž`]bgd]n]YfYb`i bX
k UfhYb`"8]YgY`FcvchYf`_ÖbbYb`X]Y`5bgUa a`i b[`j cb`a Uf]bYa
K UWkghi a`dfcU_hj`j Yf`]bXYfbž`VYj cf`g]Y`X]Y`9ZZ]n]Ybn`XYg
GWk]ZYg`VYY]bhf`ÄWk h[]Yb`"

8 Yf`8 fi W_`Ui Z`X]Y`a Uf]h]a Y`=bXi ghf]Y

8]Y`a Uf]h]a Y`=bXi ghf]Y`g]Y`h`g]Wk`Y`i hY`Y]bYa`Ybcfa Yb`8 fi W_
Ui g[YgYhnhž`]\fY`9a]gg]cbYb`ni`fYXi n]YfYb`i bX`g]Wk`bYi Yb
J cfgWk f]ZhYb`Ubni dUggYb`"8 Ug`6]cZci`b[ž`X]Y`5bgUa a`i b[`j cb
A i gWkY`bž`5`[Yb`i bX`A]_fccf[Ub]ga Yb`Ui Z`GWk]ZgfØa dZ`bž`_Ubb
XYb`?fUZhgcZ] YfVfUi Wk`i a`V]g`ni`")`i`Yf`Ö`Yb`i bX`j Yfi fgUWk h
gca]h`Ä`f`]Wk`?cghYb`]b`A]`]UfXYb`Ö`Y`"8 Yf`[`cVU`Y`a Uf]h]a Y
GY`_hcf`n`Ä`h`ØVYf`%`\$`\$`\$`\$`[fc»Y`GWk]ZY`ž`k cVY]`X]Y`BUWk ZFU[Y
bUWk`]bhY`][YbhYb`@Øgi b[Yb`ni f`Fi a dZ`k Ufhi b[`_cbh]bi]Yf`]Wk
ghY][hž`VYf]Wk hYh`G\]dbYfX`BYk g"

HfUX]h]cbY`Y`A Yh`cXYb`ni f`6]cZci`b[!?cbhfc`Yž`X]Y`cZh`Ui Z`X]Y
<]`ZY`j cb`HUi WkYfb`Ub[Yk]YgYb`g]bXž`g]bX`b]Wk`h`bi f
nY]hUi Zk YbX][ž`gcbXYfb`Ui Wk`[YZ`Ä`f`]Wk`"l a`X]YgYb
<YfUi gZcfXYfi b[Yb`ni`VY[Y[bYbž`gYhnYb`l bhYfbY`a Yb`k]Y
@ca Uf`]b`DUfhbYfgWk UZh`a]h`5`]W]U`6chg`Ui Z`a cXYfbghY
HYWkbc`c[]Ybž`i a`X]Y`V]c`c[]gWkYb`FY]b[i b[ga Yh`cXYb`ni
fYj c`i h]cb]YfYb`"8]YgY`?ccdYfUh]cb`Yfk Y]hYfh`X]Y`l bhYfghØhni b[
ZØf`X]Y`=bghUbX`U`hi b[`j cb`GWk]ZYb`i bX`]\`Zhž`X]Y
7C&!9a]gg]cbYb`ni`gYb`_Yb`"

=bbcj Uh]j Y`HYWk bc`c[]Yb`]a`? Ua dZ`[Y[Yb 6]cZci`b[

A]h`XYa`5i Z`_ca a Yb`bYi Yfž`bUWk`U`h][Yf`@Øgi b[Yb`k]fX`Ui Wk
X]Y`5fhi bX`K Y]gYž`k]Y`X]Y`GWk]ZZU`h`a]h`6]cZci`b[`i a [Y`hž`bYi
YfXUWk h`@Ui h`A Uf]h]a Y`=bbcj Uh]cbg`n]Y`Yb`j YfgWk]YXYbY

HYW\bc`c[]Yb`XUfUi ZUVž'6]cZci`]b[`ni`VY_Àa dZYbž'k cVY]?=i bX
F cVchYf`Y]bY`nYbhfU`Y`F c`Y`gd]Y`Yb"i bhYfbY\`a Yb`k]Y
@5F 56=7I G`i bX`XUg`@UgYf`NYbhf i a` <Ubbcj Yf`UfVY]hYb`Ub`? ≠
i bhYfghØhnyb`F`Y]b][i b[gfcVchYfb`i bX`UgYfVUg]YfhYb
HYW\bc`c[]Yb`ZØf`Y]bY`Ui hcbca Y`K Ufhi b["

8 UfØVYf`\]bUi g`ghY\`Yb`]bbcj Uh]j Y`6YgW\]W\hi b[Yb`c\`bY`6]cW]XY
]a`J cfXYf[fi bX"8]Y`bYi Y`&\$&) `7\Ya`6]cn]X!F]W\h]b]Y`gW\fÀb`h
X]Y`J Yfk YbXi b[`j cb`V]cW]XY!VUg]YfhYb`6YgW\]W\hi b[Yb`Y]b`i bX
Vf]b[higca`]hY]bYb`k UW\gYbXYb`A Uf`hZØf`i a`k Y`hZFYi bX`]W\Y
5`hYfbUh]j Yb`a`]h`g]W\`i bhYfbY\`a Yb`k]Y`7`YUb`C`W`Ub`7cUh]b[g
i bX`< &C!A Uf]bY`Yb`hk]W`Y`b`V]cn]XZFY]Y`6YgW\]W\hi b[Yb`ž`X]Y
b]W\h`bi f`XYb`5i Zk i W\g`fYXi n]YfYb`ž`gcbXYfb`Ui W\`X]Y
@YVYbgXUi Yf`j cb`5bh]Zci`]b[!6YgW\]W\hi b[Yb`j Yf`Àb[Yfb"

A Uf`_hk UW\ ghi a` `i bX`k]fhgW\ UZh`]W\ Y
5i gk]f`_i b[Yb

8]Y`k]fhgW\ UZh`]W\Yb`5i gk]f`_i b[Yb`j cb`6]cZci`]b[`g]bX`b]W\h`ni
i bhYfgW\`Àhnyb"9]b`5bgh]Y[`XYf`\`mXfcXmbUa`]gW\Yb`K]XYfgh`ÀbXY
_Ubb`XYb`? fUZhghc`Z] YfVfUi W\`i a`V]g`ni`* &ž) `i`ghY][Yfb`8 U\Yf
]gh`X]Y`B UW\ZfU[Y`bUW\`]bbcj Uh]j Yb`5bh]Zci`]b[!@Øgi b[Yb`]b`XYb
_ca`a YbXYb`ž\`fYb`Ybcfa`"@Ui h`U`hi Y`Yb`A Uf`hU`bU`mgYb`k]fX
XUg[`cVU`Y`A Uf`_hj`c`i`a`Yb`ZØf`a Uf]bY`5bh]Zci`]b[!
6YgW\]W\hi b[Yb`V]g`&\$` &j`cfUi`gg]W\h`]W\`Ui`Z`*`+ž%*`A`j`]UfXYb
8c`Uf`Ub`k UW\gYb`ž`k Ug`Y]bYf`À\`f`]W\Yb`K UW\ghi a`gfUhY`j`cb
%\$ž` , `i`Yb`hgd]f]W\h"

≠g[YgUa`h`ny][h`g]W\`ž`XUgg`B`Ui`h]WU`HYW\bc`c[]Yg`i`bX`À\`b`]W\Y
I bhYfbY\`a Yb`Ub`XYf`Gd]hny`X]YgYg`K`UbXY`g`ghY\`Yb`i`bX`VYfY]h
g]bX`ž`XYb`\`YfUi`gZcfXYfbXYb`6YX]b[i b[Yb`XYf`a Uf]h]a Yb
≠Xi`ghf]Y`a`]h`Y]bYf`?ca`V]bUh]cb`Ui`g`HYW\bc`c[]Y`i`bX`≠bcj`Uh]cb
ni`VY[Y[bYb"8]Y`NY]h`]gh`fY]Z`ZØf`Y]bY`bYi`Ufh[Y
<YfUb[Y\`Yb`gk`Y]gY`Ub`X]Y`6]cZci`]b[!6YgY]h][i b[ž`i`bX`k`fj
_ØbbYb`[YgdUbb`h`gY]b`ž`k]Y`X]YgY`bYi`Yb`@Øgi`b[Yb`X]Y`GW\]ZZU\`fh
]b`Ni`_i`bZi[YghU`hYb`k`YfXYb`°

8YhU]`g	
C fh	NØf]Wł.ż'GWł k Y]n
E i Y`Yb	<ul style="list-style-type: none"> • k k k "Yi !ghUfhi dg"Wł a • g\]dbYfXbYk g"Wł a • a Uf]h]a Y!]b bcj Uh]c bg"Wł a

6Ygi Wł Yb`G]Y`i bg`Ui Z.`k ca , +"XY