

5 GA @'ØVYfhf]ZZh'i a gUhdnfc [b c gYbž'XcWÅ
&\$&* 'k]fX '_f]h]gWÅ °

5GA @Yfn]Y'h]a 'E &'&\$&) 'FY_cfXi a gUhnž'UVYf'K Ufbi b [Yb
j cf'i bg]WÅYfYa 'K UWÅghi a '&\$&* 'Ui Z[fi bX'j cb
< UbXY`g_cbZ]_hYb"



8 cb [[i Ubž'7\]bU'!8]Y'K Y'h'XYf'<U`V`Y]hYfhYWÅ b]_Yf`YVhY
_Øfn]WÅ 'Ui ZfY [YbXY'Hi fVi 'YbnYbž]bgVYgcbXYfY'Xi fWÅ'X]Y
5b_ØbX][i b [Yb'j cb'5GA @ž'XYa 'b]YXYf'ÅbX]gWÅYb'i bhYfbY\ a Ybž
XUg'XUg'A cbcdc`Ui ZYbhgWÅY]XYbXY'@]h\c [fUZ]Y!HYWÅbc`c []Yb
]bbY\Uh"5a '%*"'`']&\$&) 'j Yf_ØbXYhY'5GA @gY]bY'E i UfhU`gnU\`Yb
ZØf'XUg'nk Y]hY'E i UfhU`&\$&) ž'i bX'X]Y'9f [YVb]ggY'ØVYffUgWÅ hYb
j]Y'Y'5bU'mghYb"A]hY]bYa 'l a gUhn'j cb'+ž+'A]`]UfXYb'9i fc
ØVYfgh]Y ['XUg'l bhYfbY\ a Yb'X]Y'9fk Ufhi b [Yb'i bX'Yfn]Y'hY'Y]bYb
BYhčØVYfgWÅi gg'j cb'&ž' 'A]`]UfXYb'9i fcž'k Ug'&- ž' i 'XYf
' ; YgUa hY]bbU\ a Yb'Ui ga UWÅh"8]Y'6fi hčca Uf [Y'_cbbhY'a]h) ' ž+
i 'Y]bYb'FY_cfXk Yfh'YffY]WÅYbž'k Ug'ni a 'HY]'Ui Z'X]Y'ghUf_Y
BUWÅZfU [Y'bUWÅ'9i J!@]h\c [fUd\]YgmghYa Yb'i bX'X]Y'dcg]h]j Yb
9ZY_hY'Xi fWÅ'Nc`Ybh'Ughi b [Yb'ni fØW_ni ZØ\ fYb']gh"

5VYf'hfc h'X]YgYf' [`ÀbnYbXYb`NU\`Yb` [UV`Yg`Y]bYb` [Yk U'h] [Yb
8Àa dZYf.`8Yf`5_h]Yb_i fg`j cb`5GA @Z]Y``i a`%%`i ž`k Ug`Y]bYb
JYf`i gh`j cb`ØVYf`` \$`A]``]UfXYb`8c``Uf`]b`XYf`A Uf_hVYk Yfhi b [
VYXYi hYhY``79C`7\`f]ghcd\Y` : ci ei Yh`Ai »YfhY`g]W\`j cfg]W\`h] [
VYnØ [`]W\`XYf`K UW\`ghi a`gUi gg]W\`hYb`ZØf`&\$`*`i bX`a UW\`hY`X]Y
 [Ycdc`h]gW\`Yb`GdUbbi b [Ybž`]bgVYgcbXYfY`XYb`I G!7\`]bU!
<UbXY`gghfY]hž`ZØf`gY]bY`6YXYb`_Yb`j YfUbhk`cfh]W\``8]Y
XYfnY]h] [Yb`@]YZYfnY]hYb`ZØf`5GA @; Yf`ÀhY``]Y [Yb`nk`]gW\`Yb`%&
i bX`%, `A`c bUhYb`ž`k Ug`nY] [hž`XUgg`U_hi Y``Y`6YghY``i b [Yb`Y]bY
 [Yk`]ggY`Ni`j Yfg]W\`h`]b`X]Y`B UW\`ZFU [Y`bUW\`7\`]dg`V]g`&\$`*
k]XYfgd]Y [Y`b"

5i gk]f_i b [Yb`XYg`I G!7\`]bU`< UbXY`gghfY]hg

8Yf`I G!7\`]bU`< UbXY`gghfY]h`V`Y]Vh`Y]b`nYbhfU`Yg`H\`Ya U`ZØf`5GA @`
 ð`XYf`Øb [ghYb`6Yf]W\`hYfghUhi b [`k`i`fXY`XYi`h]W\`ž`XUgg`a`Ub`g]W\`
 a`]h`VYgW\`f`Àb`_hYb`9I`dcfha`Ø [`]W\`_Y]hYb`_cb`Zfc`bh]Yfh`g]Y\`h"7\`]bU
 a`UW\`hY`]a`nk`Y]hYb`E`i`UfhU`&+`i`XYf`GmghYa`j`Yf`_Ai`ZY`j`cb`5GA @
 Ui`gž`YXcW\`g]bX`Ui`Z [fi`bX`XYf`YI`dcfhhYW\`b]gW\`Yb`F`Yghf`_h]cbYb
 _Y]bY`9I`J!`cXYf`8I`J!`K`Yf`_nYi [Y`a`Y\`f`bUW\`7\`]bU``]YZYfVUf"
 8]YgY`I`bg]W\`Yf\`Y]hYb`_ØbbhYb`XUg`K`UW\`ghi`a`XYg`I`bhYfbY\`a`Ybg
 Yf\`YV`]W\`VfYa`gYbž`k`Ug` : ci ei Yh [fc»Y`Gcf [Yb`VYfY]hYh"8`Ug
 I`bhYfbY\`a`Yb`d`Ub`h`ni`XYa`ž`UV`b`ÀW\`ghYa``š\`f`_Y]bY
 6i`W\`i`b [gnU\`Yb`a`Y\`f`ni`j`Yf`ØZY`bh]W\`Ybž`i`a`Y]bY`_`UfYfY
 :]bUb`n`Ub]g]W\`h`ni`V]YhYbž`k`Ug`X]Y`HfUb`gd`UfY`bn`\`]bg]W\`h`]W\`
 _Øb`Zh] [Yf`B`UW\`ZFU [YhfY`b`Xg`VY`Y]bhf`ÀW\`h] [Yb`_ØbbhY"

5GA @ghY``h`ZYghž`XUgg`X]Y`B`UW\`ZFU [Y`bUW\`?`±`ð`ZfUghfi`_hi`f
 k`Y]hYf\`]b`\`cW\`V`Y]Vh"8]Y`b`ÀW\`ghY` ; YbYfUh]cb`j`cb`7\`]dg`]gh
 Yb`hgW\`Y]XYb`X`ZØf`X]Y`9bhk`]W\`i`b [`]b`X]YgYa`6YfY]W\`ž`k`Ug`XYa
 I`bhYfbY\`a`Yb`Ub [Zf]gh] [`Y]bYb`J`cfhY]`V]YhYb`_ØbbhY"8`Yb`bc`W\`
 a`i`gg`5GA @Ui`Z`XYb`Xf`Àb [Yb`XYb`K`YhhVYk`YfV`Ui`g`7\`]bU
 fYU []YfYbž`k`c`bYi`Y`9bhk`]W\`i`b [Yb`]a`6YfY]W\`XYf`9I`J!
 HYW\`bc`c []Y`]b`5i`gg]W\`h`ghY\`Yb"

7\`]bUg`hYW\`bc`c []gW\`Y` : c`fhgW\`f]hhY

⇒ `A`ca`Yb`h`UfVY]hYh`7\`]bU`Ub`Y] [YbYb` : c`fhgW\`f]hhYb`]b`XYf`9I`J!

@]h\c[fUZ]Y"9]b`bYi Yg`GmghYa ž`XUg`Ui Z`XYf`HYW\bc`c[]Y`XYf`
`UgYf]bXi n]YfhYb`9bh`UXi b[`VUg]Yfhž`k]fX`]b`<i Uk Y]g`8cb[[i Ub!
5b`U[Y`[YhYghYh"8]Y`HYghdfcXi _h]cb`gc``]a `Xf]hhYb`E i UfhU`
&\$&) `VY[]bbYbž`a]h`XYa `N]Y`ž`&\$&*"]b`X]Y`A UggYbdfcXi _h]cb`ni
[Y\Yb"8]YgYf`GWf]hh`_ÒbbhY`X]Y`A cbc`dc`ghY``i b[`j`cb`5GA @]b
XYf`Zcfh[YgWf]hhYbYb`@]h\c[fUZ]Y`YfUi gZcfXYfb"7\]bUg`bYi Yf
5bgUhn`ni f`9I J!GhfU\`i b[`_ÒbbhY`Ub[Zf]gh][`ni `Y]bYf
?cghYbFYXi _h]cb`i bX`VYggYfYb`9bYf[]YYZZ]n]Ybn`ZØ\`fYbž`k Ug`g]W\
U`g`Yfbghni bY\`a YbXY`?cb`_i ffYbn`ZØf`5GA @\`YfUi gghY``Yb
_ÒbbhY"

8cW\`X]Y`9bhghY\i b[`Y]bYg`gc`]XYb`<U`V`Y]hYfZYfh][i b[gUV`Ui Zg`]b
7\]bU`k]fX`]b`Y\`fY`]b`5bgdfi W\`bY\`a Yb"5GA @\`Uh`ØVYf`]b`fnY\`bhY
gY]bY`@DD!HYW\bc`c[]Y`ZØf`9I J!GmghYa Y`j`YfZY]bYfh"8YbbcW\
ÒbbhY`XYf`8fi W`Ui g`7\]bU`nU\`fY]W\Y`<YfUi gZcfXYfi b[Yb`a]h
g]W\`Vf]b[Yb`ž`X]Y`5GA @ZYI]VY``]b`]\`fYb`ghfUhY[]gW\Yb
9b[U[Ya Ybhg`a UW\Yb`a ØggYbž`i a `]\`fY`A Uf`_hdcg]h]cb`ni
g]W\Yfb"

: Un]h

8]Y`G]hi Uh]cb`fi bX`i a `X]Y`5GA @i bX`XYb`[`cVU`Yb
<U`V`Y]hYfa Uf`_h`V`Y]Vh`Ài » Yfgh`XmbUa]gW\`"K `À\`fYbX`XUg
I bhYfbY\`a Yb`ZØf`XUg`nk Y]hY`E i UfhU`&\$&) `ghUf`_Y`9f[YVb]ggY
df`ÀgYb]Yfh`\Uhž`ghY\`Yb`[Yc`dc`]h]gW\Y`i bg]W\Yf\`Y]hYb`i bX
hYW\bc`c[]gW\Y`9bhk]W_`i b[Yb`Ui g`7\]bU`]a `F`Ui a ``A]h`Y]bYa
gc`]XYg`; YgW\`ÀZhgZY`X`i bX`XYa `Yf\`YV`]W\Yb`9]bZi gg`XYf`? †
B UW\ZfU[Y`\Uh`5GA @nk Uf`Ui W\`7\`UbW\`bž`XYbbcW`]gh`Yg
k]W\h[Yf`XYbb`Y`ž`X]Y`Y][YbY`ghfUhY[]gW\Y`Dcg]h]cb`i bX
6Yn]Y\i b[Yb`ni f`?i bXYbVUg]g]b`5g]Yb`Ui ZfYW\hni Yf\U`hYb"8]Y
_ca`a YbXYb`A`cbUhY`k YfXYb`nY][Ybž`cV`5GA @XYb
Xi fW\Y]bUbXYf[Yk]fVY`hYb`A Uf`_h`a`Y]ghYfb`_Ubb"

K Y]hYfY`=bZcfa Uh]cbYb`Z]bXYh]\`f`]b`XYb`5fh]_Y`b`j`cb`5`=bj`Yghž`
HYW\cj`YXUg`i bX`HYW\`Dck`Yfi`d"

8YhU]`g	
C fh	8cb[[i Ubž7\]bU
E i Y`Yb	<ul style="list-style-type: none"> • k k k "U]bj Ygh"WŁa • hYWŁ cj YXUg"WŁa • k k k "hYWŁ dck Yfi d"WŁa

6Ygi WŁ Yb`G]Y`i bg`Ui Z.`k ca , +"XY