

7\]bUg'5i hcg'fYj c`i h]cb]YfYb. ' , VYf') \$'i
a]h'\cWXYbhk]W_Y`hYf': U\ f\]`ZY°

7\]bUg'5i hc]bXi ghf]Y`ZØ\fh'a]h'ØVYf') \$i `bYi Yb'5i hcg'a]h
@Yj Y'!&! : U\ fYfUgg]ghYbngmghYa Yb"Ni _i bZh'XYf'Ga Ufh
8fj]b[!HYWbc`c[]Yb"



K i \i ž'Dfcj]bn'5b\i]ž'7\]bU'!`b`XYf'gWbY`YV][Yb`K Y`h'XYf
5i hca cV)`hYWb]_`[]Vh'Yg'a ca YbhUb`Ui ZfY[YbXY'9bhk]W`i b[Ybž
X]Y`X]Y'5fh'i bX`K Y]gYž'k]Y`k]f'ZU\ fYbž'fYj c`i h]cb]YfYb`_ÖbbhYb"
7\]bUg'5i hc]bXi ghf]Y`U'h'X]Y`A Ygg`UhY`ZØf']bhY`][YbhY
: U\ fhYWbc`c[]Yb`cW`[Y`Y[h'i bX`VYY]bXfi W`h'X]Y`K Y`h`@Ui h'
M]WU]; `cVU`Y[h'XYf'5bhY]'bYi Yf'5i hcg'a]h`@Yj Y'!&f@&ł
5gg]ghYbngmghYa Yb']b'7\]bU'a]h`Yfk Y]Y`VY]ØVYf') \$'i "'8]YgY
HYWbc`c[]Yb`YfZfYi Yb'g]W`b]W`h'bi f'i bhYf'XYb'?Ài ZYfb' [fc»Yf
6Y`]YVh\Y]hž'gcbXYfb`k YfXYb`Ui W`ni bY\`a YbX`]b [Øbgh][YfYb
: U\ fnYi [a cXY`Yb`]bhY[f]Yfh"

9]bY`U_hi Y`Y`Ghi X]Y`dfc[bcgh]n]Yfhž'XUgg']b`X]YgYa `]U\ f`Yhk U`%
A]`]cbYb`bYi Y` : U\ fnYi [Y`]b'7\]bU'a]h'a]bXYghYbg'G59`@Yj Y`&

Ui hc bca Yf': U\fhY\bc`c[]Y'Ui g[YfØghYh'gY]b`k YfXYb"i bX`XUg
6YghY`XUfUb3'Gc[Uf'A cXY`Y'i bhYf`%\$"\$\$\$`M Ub`fk Yb][Yf`U`g
%("\$\$\$`i G8Ł`V]YhYb`X]YgY`HY\bc`c[]Yb`Ub"8 Ug`nY][hž`XUgg`X]Y
5i hca`cV`])bXi ghf]Y`j b`7\]bU`b]W`h`bi f`XYb`HfYbX`gYhnhž`gc bXYfb
Ui W`X]Y`?cgYb`ZØf`gc`W`Y`HY\bc`c[]Yb`Xi fW`
A UggYbdfcXi`_h]cb`YbhgW`Y]XYbX`[YgYb`_h`U`hž`k]Y`HYW`F`UXUf`
VYf]W`hYh"

8]Y`8 ca]bUb n`XYf`@&!HYW`bc`c[]Y

8]Y`ϕghU`U`h]cb`j`cb`@&!HYW`bc`c[]Y`nY][h'g]W`VYgcbXYfg`XYi`h]W`
]b`YbYf[]YYZZ]n]YbhYb': U\fnYi [Yb.`_`VYf`+`,`i`_`XYf`bYi`Yb`A`cXY`Y`ž
X]Y`ja`_`YfghYb`J]YfhY`U`f`&\$&`_`j`Yf`_`Ui`Z`h`k`i`fXYb`ž`k`UfYb`XUa`_]h
Ui`g[YghUhhYh`"a`_`J`Yf[`Y]W`X`Uni`_`]Y[h`X]Y`ϕghU`U`h]cb`gfU`h`VY]
`Yf``Òa`a`_`]W`Yb`VYbn]bVYhf]YVYbYb': U\fnYi [Yb`VY]`ØVYf`)`&`i`_`"
8 Ug`gc f[h`XU`ZØf`ž`XUgg`]a`a`Yf`a`Y`f`7\]bYgYb`Ui`Z`Y]b`ga`UfhYfYg
: U\fyf`YVb]g`ni`fØW`_`[fY]Z`Yb`_`ÒbbYb"

8]Y`5i hca`U]g]Yfi`b[`XYf': U\fnYi [Y`i`bhYf`]Y[h`Y]bYf`ghfYb[Yb
l`bhYfhY`]i`b[`]b`gYW`g`@Yj`Y`ž`k`cVY]`X]Y`XYfnY]h`_`Ài`Z[ghYb`i`bX
VYnU`_`VUfYb': i`b`_h]cbYb`]b`@Yj`Y`&`ZU`Yb`ž`VY`_`Ubb`h`U`g
: U\fUgg]ghYbngmghYa`Y`"8]YgY`HY\bc`c[]Yb`Yfa`Ò[`]W`Yb
: i`b`_h]cbYb`k`]Y`5VghUbX`_`U`hYb`ž`Gdi`fk`YW`gY`i`bX`Ui`hca`U]gW`Yg
5VVfYa`gYb`ž`c`_`bY`XUgg`XYf': U\fyf`Y]b[fY]Z`Yb`a`i`gg`"8 Ug`_`U`h`Ui`W`
XYb`[fc»Yb`J`cfhY]`ž`XUgg`X]Y`Bi`hnYf`c`Zi`ØVYf`X]Y`hUhg`ÀW`_`]W`Yb
A`Ò[`]W`_`Y]hYb`XYf`j`cb`]b`Yb`[Y`_`Ui`Z`hYb': U\fnYi [Y`]b`Zcfa`_]Yfh
k`YfXYb`a`ØggYb`ž`k`]Y`7\]bU`8U]`m`VYf]W`hYh"

Ni`_i`bZhgu`i`gV`]W`_`Ui`Z`Ui`hc bca`Yg': U\fyb

K`À`fYbX`XYf`9bhk`]W`_`i`b[`XYf': U\fnYi [Y`]Y[h`XYf': c`_i`g`]a`a`Yf
gh`À`f`_`Yf`Ui`Z`XYf`8][]hU`]g]Yfi`b[`i`bX`XYb`XUa`_]h`j`YfVi`bXYbYb
Y`Y`_hfc b]gW`Yb`?ca`dcbYbhYb`"ϕ`XYf`J`Yf[Ub[Yb`_`Y]h`a`UW`hYb
a`YW`Ub]gW`Y`HY]Y`ØVYf`+`\$`i`_`XYf`DfcXi`_h]cb`g`c`ghYb`Ui`g`ž`X]YgYf
5bhY`]`]gh`Ui`Zi`bhYf`)`\$`i`_`[Ygi`b`_`Yb`i`bX`k`]fX`j`cfUi`gg]W`h]W`_`V]g
&\$`\$`Ui`Z`Yhk`U`" `\$i`_`g]b`_`Yb`"Ni`[`Y]W`k`]fX`XYf`5bhY`]
Y`Y`_hfc b]gW`Yf`HY]Y`j`cb`k`Yb][Yf`U`g`&)`i`_`Ui`Z`+`\$`i`_`ghY][Yb`"8 Ug
Yfk`UfhYh`i`bg`_`Ui`h`XYb`5i`ggU[Yb`j`cb`N`_`Ub[`M`c`b[k`Y]ž

; YbYfU`gY_fYhÅf'j cb`7\]bU`9J %\$ \$"

≠`6Yni [`Ui ZXUg`Ui hcbca `ZU\ fYbXY : U\ fYb`ghY\h`7\]bU
gW\Y]bVUf`Ub`XYf`GWk Y`Yž`X]Y`HYW\bc`c []Yb`bcW\`k Y]hYf`ni
j YfZY]bYfb" `9I dYfhYb`Yfk Å\`bYbž`XUgg`X]Y`U\ fY`&\$' \$`V]g`&\$' &
YbhgW\Y]XYbX`ZØf`X]Y`A Ò [`]W\`_Y]h'gY]b`k YfXYbž`@Yj Y`!` `f@ Ł`i bX
@Yj Y`!(`f@ Ł`HYW\bc`c []Yb`[fc» ZÅW\][`ni`]a d`Ya Ybh]YfYb"
CVk c\`j]Y`Y`5i hca cV]\`YfghY`Yf`Nk Y]ZY`Ub`XYf`j c`ghÅbX][Yb
5i hcbca]Y`\UVYbž`]gh`XYf`K Y [`]b`X]YgY`F]W\hi b [` [YfVbYh"
6YfY]hg`Yhnhg]bX` : U\fnYi [Y`j cb`A Uf`_Yb`k]Y`A YfW\XYg!6Ybn`i bX
6A K `a]h`@ `! : i b`_h]cbYb`Ui g [YghUhYhž`YXcW\`bi f`]b`VYgh]a a hYb
FY []cbYb`i bX`i bhYf`gdYn]Y`Yb`6YX]b [i b [Yb"

9]b`VYXYi hYbXYf`I bhYfgW\]YX`nk]gW\Yb`XYb`DYfgdY`_h]j Yb`]b
7\]bU`i bX`XYa`K YghYb`]gh`XUg`[Yf]b [YfY`A]gghfUi Yb`[Y [YbØVYf
XYf`HYW\bc`c []Y`" Øb [YfY`? Åi ZYf`]b`7\]bU`gi W\Yb`U`_h]j `bUW\
bYi Yb` : YUhi fYg`i bX`g]bX`cZZYbYf`ZØf`≠bcj Uh]cbYb" `8 U\Yf`_ØbbhY
Yg`b]W\h`a Y\f`Ub [Y`XUi Yfbž`V]g`\ Ò\YfY ; fUXY`XYf
5i hca Uh]g]Yfi b [`Ui Z`W\]bYg]gW\Yb`GhfU» Yb`ni [Y`UggYb`k YfXYb"

Ni gUa a YbZUggYbX`Åggh'g]W\`gU [Ybž`XUgg`7\]bU`]a` `6YfY]W\`XYf
]bhY`][YbhYb` : U\fnYi [hYW\bc`c []Y`Ub`XYf` : fcb`highY\h`A]h`Y]bYf
\c\Yb`≠ghU`Uh]cbgfUhY`j cb` : U\ fYfUgg]ghYbnhYW\bc`c []Yb`i bX`XYf
6YfY]hgW\UZhž`]b`Y]bY`hYW\bc`c []gW\Y`Ni`_i bZh`ni`]bj Ygh]YfYbž
_ØbbhY`XUg`@UbX`VU`X`X]Y [`cVU`Y`J cffY]hYffc`Y`]a` `Ui hcbca Yb
 : U\ fYb`ØVYfbY\`a Yb"

8YhU]`g	
Cfh	K i \i ž`Dfcj]bn`5b\i]ž`7\]bU
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "m]WU][`cVU`"WŁa • k k k "hYW\ fUXUf"WŁa • k k k "W\]bUXU]`m"WŁa "Wb

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +"XY