

;][UbhYb`i bhYf`8fi W_. `? ≠F Yj c`i h]cb
Zc fXYfh`GhY`Yb`i bX`8 UhYbgWΛi hn°

9fZU\ fYb`G]Yž`k]Y`[fc» Y`HYWΛ!I bhYfbY\ a Yb`k]Y`5a Uncb
i bX`A]WfcgcZh`Xi fWΛ`? ≠9bhk]WΛ`i b[Yb`GhY`Yb`UVVUi Yb`i bX`
8 UhYbgWΛi hnf]WΛ`h`b]Yb`UbdUggYb"



HYWΛ`≠bXi ghf]Yž`8Yi hgWΛ`UbX`!`≠a`X][]hU`Yb`NY]hU`hYfž`k c
_Øbgh]WΛY`≠bhY`][Ybn`f? ≠]a`a`Yf`a`Y\`f`9]bni []b`i`bgYfY
5fVY]hgk`Y`h`\`À`hž`V`Y]Vh`Ui`WΛ`XYf`8`UhYbgWΛi`hn`b]WΛ`hi`bVYfØ\`fh`
;`fc»`Y`HYWΛ!I`bhYfbY\`a`Yb`k`]Y`5a`Uncb`i`bX`A`]WfcgcZh`\`UVYb`]b
`Y`hnhYf`NY]h`a`UggYb`\`UZh`5fVY]hgd`À`hnY`UV[`YVUi`hž`k`À`\`fYbX`g]Y
[`Y]WΛ`nY]h][`ghUf`_`Ui`Z`?`≠gY`hnYb`"K`Ug`\`Uh`XUg`ZØf`5i`gk`]f`_i`b[`Yb
Ui`Z`X]Y`:`]fa`Yb`i`bX`X]Y`6YgWΛ`À`Zh][`hYb`3`9]b`]bhYfYggUb`hYf`6`]WΛ`Ui`Z
X]YgY`<`YfUi`gZc`fXYfi`b[`Yb`nY][`hž`k`]Y`k`]WΛ`h][`Yg`]ghž`?`=
j`YfUbhk`cfhi`b[`gj`c``Y]bni`gY`hnYb`i`bX`[`Y]WΛ`nY]h][`X]Y
Df]j`Uhgd`\`Ä`fY`XYf`B`i`hnYf`ni`gWΛ`Ø`hnYb`"8]Y`BYk`Mcf`_`H]a`Yg
VYf]WΛ`hYhž`XUgg`X]Y`≠bhY`[`fUh]cbYb`j`cb`?`≠]b`i`bhYfbY\`a`Yb`b]WΛ`h
bi`f`J`cfhY]Y`]b`XYf`C`dh]a`]Yfi`b[`]`cb`6Yhf]YVgUV`Ài`Zyb`a`]hig]WΛ
Vf]b[`Yb`ž`gcbXYfb`Ui`WΛ`Yf`\`YV`]WΛY`F]g]_Yb`ZØf`X]Y`8`UhYbg]WΛYf\`Y]h

XUfghY`Yb`_ÖbbYb"

K]Y`[Y\Yb`l bhYfbY\ a Yb`XUa]hi a 3`8]Y`fYWXh]WXYb
F U\ a YbVYX]b[i b[Yb`a ØggYb`_`Uf`XYZ]b]Yfh`gY]bž`XYbb
8 UhYbgW\i hm`ghY\h[Ubnc`VYb`Ui Z`XYf`5[YbXU" `b`XYf`9l `k i fXYb
&\$%%`X]Y`YfghYb`7cc_]Y!F]W\h`b]Yb`Y]b[YZØ\fhž`i a `XYb`Bi hmYfb
a Y\ f`?cbhfc`Y`ØVYf`] \fY`8 UhYb`ni `[YVYb" `8 Uni `[Y\ Öfh`X]Y
Bchk YbX][_Y]hž`X]Y`Ni gh]a a i b[`XYf`Bi hmYf`ni `b]W\h
bchk YbX][Yb`7cc_]Yg`Y]bni `c`Ybž`VYj cf`X]YgY`[YgYhnh`k YfXYb" `
8 Ug!K]ggYb`XY`VYhcbh`X]Y`K]W\h][_Y]h`Y]bYf`hfUbgdUfYbYb
?ca a i b[_Uh]cb`]b`6Yni `[`Ui ZX]Y`Bi hni b[`j cb`7cc_]Ygž`i a `XUg
J YfhfUi Yb`XYf`Bi hmYf`ni `[Yk]bbYb"

< YfUi gZcfXYfi b[Yb`Xi fW\ `? =

8]Y`9]bZØ\fi b[`j cb`? ≠HYW\bc`c[]Ybž`k]Y`VY]gd]Y`gk Y]gY
7 \Uh; DHž`fYj c`i h]cb]Yfh`X]Y`; YgW\ÅZhgk Y`hi bX`V]YhYh`YbX`cgY
A Ö[`]W\ _Y]hYb`ni f`DYfgcbU`]g]Yfi b[`j cb`?i bXYb]bhYfU_h]cbYb"
8 cW`k]Y`X]Y`**@Uk d]`chg`**Uba Yf`Ybž`a ØggYb`l bhYfbY\ a Yb
F U\ a YbVYX]b[i b[Yb`gW\UZZYbž`i a `XYb`GW\i hm`XYf`Df]j Uhgd\ÅfY
XYf`Bi hmYf`ni `[UfUbh]YfYb" `8 UhYbgW\i hm`]b`XYf`? ≠Bi hni b[`]gh
YbhgW\Y]XYbXž`i a `g]W\Yfni ghY`Ybž`XUgg`dYfgcbYbVYnc[YbY
8 UhYb`b]W\h`a]ggVfUi W\h`k YfXYb" `l bhYfbY\ a Yb`g]bX`[YgYh`]W\
j YfdZ]W\hYhž`bi f`X]Y`8 UhYb`ni `j Yfk YbXYbž`ZØf`X]Y`Y]bY
Ui gXfØW_]W\Y`Ni gh]a a i b[`XYf`6Yhfc`ZZYbYb`j cf`]Y[h"

9g`[]Vh`YXcW`< YfUi gZcfXYfi b[Ybž`X]Y`VY]a `9]bgUhn`j cb`? =
VYUW\hYh`k YfXYb`a ØggYb" `8]Y`DfcV`Ya Uh]_`fY]W\h`j cb
i bni `Ägg][Yf`8 UhYbj YfUfVY]hi b[`ØVYf`j YfVcf[YbY
8 UhYbj YfUfVY]hi b[`V]g`\]b`ni `i bYf`Ui VhYa `DfcZ`]b["
l bhYfbY\ a Yb`gc`hYb`XU\Yf`fY[Y`a Å»][`]\fY`]bhYfbYb`F]W\h`]b]Yb
Ui Z`XYb`DfØZghUbX`ghY`Yb`i bX`XUfUi Z`UW\hYbž`XUgg`g]Y`X]Y
5bZcfXYfi b[Yb`XYf`8 UhYbgW\i hm!; fi bXj YfcbXbi b[`fBG; J C Ł
Y]b\U`hYbž`i a `g]W\`j cf`\c`Yb`; Y`XghfUZYb`ni `gW\ØhnYb"

8]Y`F c`Y`XYf`7cc_]Y!F]W\h`]b]Yb

7cc_]Y!F]W\h`]b]Yb`g]bX`Y]b`6YfY]W\ž`]b`XYa `l bhYfbY\ a Yb

VYgcbXYfg'gYbg]VY`U[]YfYb'a ØggYb"?f]h_Yf'VYa Àb[Y`b`Ài Z][ž
 XUgg'j]Y`Y`Bi hnYf`]\fY`Ni gh]a a i b[`ni`7cc_]Yg`c`bY`YWXhYg
 JYfghÀbXb]g`YfhY`Ybžk Ug`X]Y`K]f_gUa _Y]h`X]YgYf`F]WXh]b]Yb`]b
 : fU[Y`ghY`h"@Ui h`8 Ug!K]ggYb"XY`]gh`Yg`k]WXh][ž`XUgg`Bi hnYf
 ØVYf`X]Y`JYfk YbXi b[`j`cb`7cc_]Yg`]bZcfa]Yfh`k YfXYbž
 Y]bgWX`]Y»`]WX`XYf`GdY]WX`YfXUi Yf`i bX`XYf`A Ò[`]WX`_Y]hž`XYf
 JYfk YbXi b[`ni`k]XYfgdfYWX`Yb""Bi f`gc`_ÒbbYb`X]Y`Bi hnYf`U_h]j
]\fY`Df]j Uhg d\ÀfY`gWX`ØhnYb`i bX`i bYfk ØbgWX`hY
 8 UhYbj YfUfVY]hi b[`j`Yf`]bXYfb"

8]Y`]bhYfbUh]cbU`Y`Ni gUa a YbUfVY]h`]gh`YVYbZU`g`YggYbn]Y`ž`i a
 Y]b`Y]h]WX`Y`GhUbXUfXg`ZØf`7cc_]Y!F]WXh]b]Yb`Ui Zni ghY`Yb`i bX
 fYWXh]WX`Y`i bg]WX`Yf`Y]hYb`ni`j`Yfa`Y]XYb": Øf`i bhYfbY`a`Yb`_Ubb
 Yg`Y]bY`[fc»Y`<YfUi gZcfXYfi b[`gY]bž`X]Y`7cc_]Y!F]WXh]b]Yb
 _cffY`_hi a ni gYhnYb`i bX`[`Y]WX`nY]h][`X]Y`i a ZUggYbXYb
 8 UhYbgWX`i hnUbZcfXYfi b[Yb`ni`YfZØ`Yb"

≠g[YgUa h`nY][h`g]WX`ž`XUgg`X]Y`9]bZØ`fi b[`j`cb`?`=j]Y`Y`7`UbWXb
 V]YhYhž`Y`XcWX`Ui WX`F]g]_Yb`i bX`<YfUi gZcfXYfi b[Yb`a`]h`g]WX
 Vf]b[h`8]Y`9]b`U`hi b[`XYf`8 UhYbgWX`i hnVYgh]a a i b[Yb`]gh`b]WX`h
 bi f`Y]bY`fYWX`h]WX`Y`JYfdZ]WX`hi b[ž`gcbXYfb`Ui WX`Y]b`k]WXh][Yf
 GWX]hž`i a`XUg`JYfhfUi Yb`XYf`Bi hnYf`i bX`gca`]h`XYb`Ub[Zf]gh][Yb
 9fZc`[`Y]bYg`i bhYfbY`a`Ybg`ni`g]WX`Yfb""i bhYfbY`a`Yb`gc`hYb`Y]bY
 ?i`hi f`XYf`8 UhYbg]WX`Yf`Y]hi bX`Yh`]gWX`Yb`JYfUbhk`cfhi b[`dZY[Yb
 i bX`]fY`?fÀZhY`VØbXY`bž`i a`X]Y`Df]j Uhg d\ÀfY`XYf`9]bnY`bYb`ni
 gWX`ØhnYb"

8YhU]`g	
Cfh	HYWX`≠Xi ghf]Yž`8Yi hgWX`UbX
EiY`Yb	<ul style="list-style-type: none"> • k k k "ZUWX`Vcc_"WŁa • XUg!k]ggYb"XY • `Uk d]`chg"WŁa

6Ygi WX`Yb`G]Y`i bg`Ui Z.`k`ca` , +"XY