

7Ua Vf]X[Y`VYfY]hYh'g]W\ 'j cf. '8YYd`HYW\! HfYbXg`VY]a ; f]``ZYgh`Ybh\Ø`h°

5a `%"\$+"&\$&) `ZUbX`XUg'; f]``ZYghij cb`7Ua Vf]X[Y': i hi fY
HYW\ `ghUhhž`VY[`Y]hYh'j cb`Y]bYa `DUbY`ni `l ? `8YYd`HYW\
9bhk]W_`i b[Yb`i bX` ðj Ygh]h]cbYb"



6fUXZ]Y`X`7YbhfYž`7Ua Vf]X[Yž; fc» Vf]hUbb]Yb`!`8Ug
Ä\ f`]W\Y'; f]``ZYghij cb`7Ua Vf]X[Y': i hi fY`HYW\`f7: HŁ`a `6fUXZ]Y`X
7YbhfY`k Uf`b]W\h`bi f`Y]b`[YgY``][Yg`6Y]gUa`a YbgY]bž`gcbXYfb
Ui W\`Y]b`C fh`]bhYbg]j Yf`8]g_`i gg]cb`ØVYf`X]Y`Ni`_`i bZh`XYf`8YYd
HYW\`]b`; fc» Vf]hUbb]Yb" `J cf`XYa` ; f]``Yb`ZUbX`Y]b`gdUbbYbXYg
DUbY`ghUhhž`XUg`j cb`7: H!79C`Ck Yb`H\ca`dgc b`a`cXYf]Yfh`k`i`fXY`"
A`]h`bUa` \UZhYb`Gh]a`a`Yb`k`]Y`XYa` `HYW\!`æ`i`fbU`]ghYb`A`]_Y
6i`hW\Yfž`XYf`: fØ\d`UgYb!` ðj`Yghcf]b` ðUVY``: cl`i`bX`XYa` `J`Ybhi`fY
DUfhbYf`A`]W\UY`` ðW_gcb`k`i`fXY`XUg`H\Ya`U`K`c`[`Y\h`X]Y`l`?
8YYd`HYW\`j`cb`\]Yf`Ui`g3` ``YV\UZh`YfØfhYfh" `<`]YfVY]`_Ua`Yb
j`YfgW\]YXYbY`5gdY`_hY`ni`f`GdfUW\Yž`X]Y`ZØf`; fØbXYf`i`bX
 ðj`YghcfYb`[`Y]W\Yfa`U»`Yb`j`cb`6YXYi`hi`b`[`g]bXž`]bgVYgcbXYfY`]b
6Yni`[`Ui`ZX]Y`l`bhYfghØhni`b`[`j`cb`: fØ\d`UgYbi`bhYfbY\`a`Yb`i`bX

X]Y'≠Ybh]Z]n]Yfi b['ca a YbXYf'HYW bc`c[]YhfYbXg"8]Y
9]bgWÅhni b[Yb'k UfYb'dcg]h] ž'XcW'X]Y'<YfUi gZcfXYfi b[Yb'g]bX
b]W h'ni 'i bhYfgWÅhYb"

9]b'nYbhfU`Yg'H\Ya U'k Uf'X]Y'8]g_fYdUbn']b'XYf
9][Yb_Ud]hU'dc`h]_`XYf'I b]j Yfg]hÅhYb'[Y[YbØVYf'Gd]bci hg"
A]W UY`'W_gcb'VfUW hY'Yg'Ui Z'XYb'Di b_hž'XUgg'I b]j Yfg]hÅhYb
bi f'Y]bYb'Y]bghY`][Yb'9][Yb_Ud]hU'UbhY]'ZcfXYfb'gc`hYbž'i a'XUg
K UW ghi a' b]W h'ni 'VY\]bXYfb"'7\fg'K]Ygž'8]fY_hcf'VY]'XYf
: cfYg][\h'; fci dž\cV`Yfj cfž'XUgg'I b]j Yfg]hÅhYb'Xi fW Ui g
9][Yb_Ud]hU`U'hYb'XØfZYbž'U`YfX]b[g'b]W h']b'XYa 'A U»Yž'XUgg
Yg'† b[Y'I bhYfbY\ a Yb'VfYa gh"'8Yf'6YXUfZ'Ub'Y]bYf'ghÅf_YfYb
5i gf]W hi b['nk]gW Yb'; fØbXYfb'i bX'÷j YghcfYb'k i fXY'VYbgc
VYhcbhž'k Ug'; fUW'A]`gž'?ca a i b]_Uh]cbga UbU[Yf]b'j cb'7: Hž
i bhYfa Ui YfhYž]bXYa'g]Y'X]Y'Bchk YbX][_Y]h`Yfj cf\cVž'?Ud]hU`
ZfY]ni gYhYb"

8]Y'9b hk]W_`i b[Yb']a'8YYd'HYW!GY_hcf

K]Y'a Uh\mg!gei]fY"Wča'VYf]W hYhž]gh'XYf'8YYd'HYW!GY_hcf']b
; fc»Vf]hUbb]Yb'ja'5i Zk]bX"'A]h'ZUgh'") \$\$'U_h]j Yb'8YYd'HYW!
I bhYfbY\ a Yb'i bX'Y]bYa'VYY]bXfi W_YbXYb'5bgh]Y['XYf
9][Yb_Ud]hU']b] Ygh]h]cbYb'j cb'%+('A]`]cbYb'DZ bX'ja'÷\f'&\$%'
Ui ZØVYf') ž&'A]`]UfXYb'DZ bX'ja'÷\f'&\$&&'nY][h'g]W 'Y]b'_UfYf
K UW ghi a ghfYbX"'6YgcbXYfg'\Yfj cfni \VYb']gh'XUg' [c`XYbY
8fY]YW_']b'9b[`UbXž'k c'Y]b'; fc»hY]'X]YgYf'I bhYfbY\ a Yb
UbgÅgg][']gh"

8]Y'<YfUi gZcfXYfi b[Yb'g]bX'YXcW'gdØfVUf"'9]b'FØW_[Ub['XYf
÷j Ygh]h]cbYb'&\$&&ghY`h'Y]bYb'Ghf]W'Xi fW'X]Y'FYW bi b['XUfž
i bX'9I dYfhYb'Yfa i h][Yb'ni f'9b hk]W_`i b['j cb'GhfUhY[]Ybž'i a'X]Y
:]bUbn]Yfi b[g'ØW_Y'ni 'gW`Y]»Yb"'÷bhYfbUh]cbU'Y'÷j Ygh]h]cbYbž
]bgVYgcbXYfY'Ui g'BcfXUa Yf]_Už_ÖbbhYb'X]Y'bØh][Y
I bhYfghØhni b['Vf]b[Ybž'i a'X]YgY'?`i Zh'ni 'ØVYfk]bXYb"'8UVY]
g]bX'Ui »YfXYa'X]Y'U_h]j Yb'8YYd'HYW!Gd]bci h!I bhYfbY\ a Yb'ni
VYUW hYbž'X]Y'Y]bY'j]Y'j YfgdfYW YbXY'Fc`Y'gd]Y'Yb"'G]Y'a UW Yb
%+ž%l 'XYf'I bhYfbY\ a Ybgdc di `Uh]cb'ja'GY_hcf'Ui g'i bX'\UVYb
V]g'&\$&&'ØVYf'+ 'A]`]UfXYb'DZ bX'Ub'9][Yb_Ud]hU`[Yg]W Yfh"

5_hYi fY`i bX`l bhYfghØhni b[Yb`]a `8YYd`HYW!

2 _cgmghYa

8Yf`b hY``=[b]hY`5Ww`YfUhc f`i bhYfghØhnh`XYfnY]h`&`%` `8YYd`HYW
GhUfhi dg`k Y`hk Y]h`8]Y`l`!?!?c`lcfhYb`X]YgYg`Dfc[fUa`a`g`UVYb
VYfY]hg`ØVYf`%` (`A`j`c]bYb`DZ`bX`[YgUa`a`Y`h`8]Y`F Yg])Ybn`XYg
2 _cgmghYa`g`i bX`X]Y`k Yfhj`c`Yb`A`Ybhc]f]b[!Dfc[fUa`a`Y`]b
?ca`V]bUh]cb`a`]h`Y]bYa`VfY]hYb`B`Yhmk`Yf`_`Yfk`Y]gYb`g]W`U`g
HØfØZbYf`ZØf`b`bcj`Uh]cb"

8Yf`8YYd`HYW!GY`_hcf`nY][`h`g]W`VYgcbXYfg`XmbUa`]gW`ž`k`Ug
Ui`W`X`i`fW`XYb`bYi`YghYb`6Yf]W`h`ni`f`Ni`_i`bZ`h`XYf`Vf]h]gW`Yb
HYW`bc`c`[]Y`[YghØhnh`k`]fX`"8Yf`GY`_hcf`i`a`ZUggh]bnk`]gW`Yb`a`Y`f`
U`g`)",`\$\$`l`bhYfbY`a`Yb`i`bX`U`h`gY]h`&`\$`%(`Y]bY`VYY]bXfi`W`_YbXY
Gi`a`a`Y`j`cb`" `+ž`-`A`j`UfXYb`DZ`bX`Ub`9][`Yb`_Ud]h`U`Z]bUb]n]Yfi`b[
[YgUa`a`Y`h`b hY``=[b]hY`VYhcbhž`XUgg`:`cfhgW`f]h`hY`]b`XYb
6YfY]W`Yb`?`ž`E`i`Ub`hYb`W`ca`di`h]b[ž`F`c`V`ch]_`i`bX`7`Y`Ub`HYW
j`cfUb[Yhf]YVYb`k`YfXYb`ž`i`a`[`c`V`U`Y`<`YfUi`gZc`fXYfi`b[Yb`k`]Y`XYb
?`]a`Uk`Ub`XY`i`bX`X]Y`9bYf[]YYZ]n]Ybn`ni`UXfYgg]YfYb"

K`]Y`XUg`7`:`H`:`f]`Z`Y`gh`[`Y`n`Y][`h`U`h`ž`ghY`W`_`h`j`]Y`D`chY`bn]U`]a
Vf]h]gW`Yb`8YYd`HYW!GY`_hcf`"Hfchn`XYf`<`YfUi`gZc`fXYfi`b[Yb`i`bX
fY[]cbU`Yb`l`bhYfgW`]YXY`V`Y]Vh`X]Y`l`bhYfghØhni`b[]j`cb
l`b]j`Yfg]h`h`Yb`i`bX`b`j`YghcfYb`nYbhfU`ZØf`X]Y`9b`hk`]W`_i`b[`i`bX`XUg
K`UW`ghi`a`X]YgYf`]b`bcj`Uh]j`Yb`@UbXgW`UZh`"8`Ug`:`Ygh]b
7Ua`Vf]X[Y`k`Uf`b]W`h`bi`f`Y]bY`:`Y`Y[Yb`Y]h`ni`a`:`Y]Yfb`ž`gcbXYfb
Ui`W`Y]b`?`fUZh`d`Uhn`ZØf`ž`YYb`i`bX`b`]h]Uh]j`Yb`ž`X]Y`X]Y`Ni`_i`bZ`h`XYf
HYW`bc`c`[]Y`a`]h[YghU`hYb"

8YhU]`g	
C`f`h	6fUXZ]Y`X`7YbhfYž`7Ua`Vf]X[Yž ;`fc»Vf]hUbb]Yb
E`i`Y`Y`b	<ul style="list-style-type: none"> • k k k "WJa`Vf]X[Y]bXYdYbXYbh"W`c`"i`_ • k k k "a`Uh`mg!gei`]fY"W`c`a •]bhY`][b]hY"W`c`a

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +"XY