

: Yfbni [f]ZZ. '8]Y`Ni _i bZh'g]W\ YfYf'5fVY]h
]b`<c W\ f]g]_c VfUb W\ Yb`°

9fZU\ fYb`G]Yž`k]Y`FYa`chY!HYW\bc`c[]Yb`j cb`<Ufj Ygh`X]Y
G]W\ Yf\Y]h`i]b`<c W\ f]g]_c VfUb W\ Yb`Yf\ Ò\ Yb`i bX`9G; !N]Y`Y
i bhYfghØhnYb`"



C ZZg\cfY!D`UhhZcfa Ybž`k Y`hk Y]h`i`ϕ`Y]bYf`K Y`hž`X]Y`j cb`g]W\
gW\ bY`j YfÅbXYfbXYb`[`cVU`Yb`?f]gYb`[YdfÅ[h`]ghž`ghY\Yb
I bhYfbY\`a Yb`j cf`XYf`<YfUi gZcfXYfi b[ž`\fY`5fVY]hga`cXY`Y`bYi
ni`XYb`_Yb`"<[\!F]g_!ϕXi ghf]Ybž`gY]`Yg`ja`C ZZg\cfY!6YfY]W\`cXYf
]b`XYf`J YfhY]X][i b[ž`g]bX`VYgcbXYfg`VYhfcZZYb`"6 ÒfgY`XY
VYf]W\ hYhž`XUgg`YhUV`]YfhY`5fVY]hga`cXY`Y`Ub[Yg]W\ hg
[Ycdc`]hgW\ Yf`F]g]_Ybž`: UW\ _fÅZhYa Ub[Y`i bX`XYb`5bZcfXYfi b[Yb
Ub`X]Y`9G; !HfUbgdUfYbn`fi a k Y`hž`Gcn]U`Yg`i bX
I bhYfbY\`a YbgZØ\fi b[Ł`Ub`]\fY`; fYbnYb`ghc»Yb`"<]Yf`_ca`a Yb
FYa`chY`DfYgYbW\!HYW\bc`c[]Yb`]bg`Gd]Y`ž`X]Y`Yg`Yfa`Ò[`]W\Ybž
gW\k YfY`HÅh][_Y]hYb`Ui g`XYf`: YfbY`ni`ØVYfk UW\Yb`i bX`ni
ghYi Yfb`"8Ua`]h`_ÒbbYb`I bhYfbY\`a Yb`b]W\h`bi`f`X]Y`G]W\Yf\Y]h
]\fYf`A]hUfVY]hYf`Yf\ Ò\ Ybž`gcbXYfb`Ui W\`?cghYb`fYXi n]YfYbž`j cf

U`Ya`]b`gWk Yf`YffY]W VUfYb`9]bgUhc fhYb`

8]Y`HYW bc`c[]Yb`j cb`<Ufj Ygh`HYW bc`c[m; fci d`g]bX`Y]b
DUfUXYVY]gd]Y`XUzØfž`k]Y`]b bcj Uhj Y`<UfXk UfY!`i bX
Gc Zhk UfY`Øgi b[Yb`zØf`9W hnY]hXUhYbØVYfhfU[i b[`i bhYf`YI hfYa Yb
6YX]b[i b[Yb`[Ybi hnh`k YfXYb`_ØbbYb`"8]YgY`GmghYa Y`Z]bXYb
5bk YbXi b[`]b`C Zg\c fY!5b`U[Ybž`<UZybUb`U[Yb`i bX`gc[Uf`VY]
a]]hÅf]gW Yb`C dYfUh]cbYb`"8]Y`D`Uhhzc fa` `bZ]b]hm`B cXYghfYUa
Yfa Ø[`]W h`_cbh]bi]Yf`]W Yž`a Ub]di `Uh]cbgg]W YfY`@j Y!GhfYUa gž
Ui W`]b`]bghUV]Yb`BYhmk Yf_i a [YVi b[Ybž`k Ug`XYb`9]bgUhm`]b
g]W Yf\Y]hg_f]h]gW Yb`GY`hc fYb`j c fUbVf]b[h`9]b`k Y]hYfYf
D`i gdi b_h`K Yb][Yf`F Y]gYb`Xi fW`F Ya chY!HYW bc`c[]Yb`zØ\ fh
Ui W`ni `Y]bYf`GYb_i b[`XYf`9a]gg]cbYb`i bX`XYf`5bnU`\`j cb
5fVY]hgi bZÅ`Yb`"

HYW bc`c[]gW Y`9b hk]W_`i b[Yb`i bX`9G; !
? f]hYf]Yb

K]Y`k]W h[`Y]bY`gc`W Y`hYW bc`c[]gW Y`l a ghY``i b[`]ghž`nY][h`g]W
Ui W`]a` ?cbhYI h`XYf`9G; !? f]hYf]Yb`"@Ui h`Y]bYa`6Yf]W h]j cb`
? DA ; `]gh`X]Y`A Yggi b[`i bX`6Yf]W hYfghUhi b[`j cb`9G; !A Yhf`_Yb
YbhgW Y]XYbX`zØf`XYb`l bhYfbY`a YbgYfZc`["`<]Yfni`nÅ`Yb
l a k Y`hUgdY`hY`k]Y`?c\`Ybghc ZYa]gg]cbYbž`gc n]U`Y` : U`hc fYb`k]Y
X]Y`8]j Yfg]hÅh`XYf`6Y`Y[gW UZh`gck]Y` ; cj YfbUbW!5gdY`hYž`X]Y
Yh\]gW Y` ; YgW`ÅZhgd fU`h]_Yb`i a ZUggYb`"
l bhYfbY`a YbgYbhgW Y]Xi b[Yb`k YfXYb`ni bY`a YbX`Ui Z6Ug]g
X]YgYf`A Yhf`_Yb`[Yhfc ZYbž`i bhYfghØhnh`Xi fW` ; fi bX`U[Y`]b
9W hnY]h!5bU`mgYb`"8Yb bcW`g]bX`X]Y`<YfUi gZc fXYfi b[Yb`VY]`XYf
8UhYbgUa a`i b[`i bX`!j Yf]Zn]Yfi b[`b]W h`ni`i bhYfgW`ÅhnYbž
]bgVYgc bXYfY`VY]`8UhYb`j cb`8f]hYb`"

8 Ug`J Yf\U`hYb`j cb`l bhYfbY`a Yb`i bX`XYfYb`J YfUbhk c fhi b[
[Y[YbØVYf`A]hufVY]hYbXYbž`@]ZYfUbhYb`i bX`?i bXYb`gd]Y`hY]bY
YbhgW Y]XYbXY`F c``Y`]b`XYf`\Yi h[]Yb` ; YgW`ÅZhgk Y`h`**Dk 7`**\YVh
\Yfj cfž`XUgg`l bhYfbY`a Yb`b]W h`bi f`]\fY`]bhYfbY`5[YbXU
VYfØW_g]W h[Ybž`gcbXYfb`Ui W`X]Y`F Ydi hUh]cb`i bX`XYb
A Uf`_Ybk Yfh`6Y]`XYf`5i gk U`\`j cb`DUfhbYfb`i bX`@]ZYfUbhYb
ghY`Yb`X]Y`9G; !? f]hYf]Yb`]a a Yf`a Y`f`]a` : c_i g`7`€g`a ØggYb

HYW\bc`c[]Yb`i bX`GmghYa Y`ja d`Ya Ybh]YfYbž`X]Y`XYb
 5bZcfXYfi b[Yb`XYg`a cXYfbYb`5fVY]hga Uf_hYg`[YfYW\h`k YfXYbž
 i a`XUg`J YfhfUi Yb`j cb`A]hUfVY]hYfb`i bX`?i bXYb`ni`ghÅf_Yb"

Ni `i bZhguI gV`]W_`i bX`K UW\ghi a gdc hYbh]U`

K]Y`[Y`h`Yg`U`gc`k Y]hYf`a]h`XYb`HYW\bc`c[]Yb`j cb`<Ufj Ygh3`8]Y
 5bhk cfh`Y[h`b`XYf`[Yd`UbhYb`5i gk Y]hi b[`XYf`; YgW\ÅzhghÅh][_Y]h
]b`BcfXUa Yf]_U`i bX`9i fcdU`]b`XYb`bÅW\ghYb`>U\fyb`"5i W\
 DUfhbYfgW\UZhYb`a]hi bhYfbY\`a Yb`k]Y`A Uf`]b_`i bX`; i Yff]`U
 HYW\bc`c[]Yg`nY][Yb`XUg`9b[U[Ya Ybhj cb`<Ufj Yghž`]\fY
 : Yfb]bgdY_h]cbghYW\bc`c[]Y`Ui gni VUi Ybž`i a`XYf`k UW\gYbXYb
 BUW\ZfU[Y`bUW`g]W\YfYb`i bX`YZ]n]YbhYb` : Yfbni [f]Zg`d]cbYb`]b
 \cW\f]g_UbhYb`I a [YVi b[Yb`[YfYW\h`ni`k YfXYb`"5bU`mghYb
 gY\Yb`]b`X]YgYb`8UhYba UbU[Ya Ybh!`i bX` : Yfbni [f]Zg`Øgi b[Yb
 Y]bYb`nYbhfU`Yb`K UW\ghi a ga Uf_hž`i bX`Dfc[bcgYb`j cb`8Y`c]hhY
 j YfXYi h`W\Ybž`XUgg`Ui hca Uh]g]YfhY`FYa chY!GmghYa Y`ja
 9bYf[]YgY_hcf`V]g`&\$' \$`ghUf`_ni bY\`a Yb`k YfXYb"

⊖`Y]bYf`NY]hž`]b`XYf`9G; !J cf[UVYb`]b`U`Yb
 I bhYfbY\`a YbgVYfY]W\Yb`Ub`6YXYi hi b[[Yk]bbYbž`]gh`Yg
 YbhgW\Y]XYbXž`XUgg`I bhYfbY\`a Yb`HYW\bc`c[]Yb`ØVYfXYb_Yb`i bX
]bbcj Uh]cbgcZYZbY`5bgÅhnY`j YfZc`[Yb`"8]Y`Ni `i bZh`XYf`5fVY]h`k]fX
 b]W\h`bi f`g]W\YfYfž`gcbXYfb`Ui W\`i a k Y`hZFYi bX`]W\Yf`i bX`gc]U`
 j YfUbhk cfhi b[gVYk i gghYf`gY]b` `i bX`XUg`]gh`Y]b`[i hYg; YgW\ÅZh
 ZØf`U`Y"

8YhU]`g	
Cfh	CZg\cfY!D`UhhZcfa Ybž`k Y`hk Y]h
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "VcYfgY"XY • _da ["Wca • k k k "dk WXY

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +"XY