

:]bhYWX!F Yj c`i h]cb. `Gc`j YfÀbXYfb `8 UhYb
i bX`? =X]Y` :]bUbnk Y`h`&\$&) °

9fZU\ fYb`G]Yž`k]Y`hYWXbc`c[]gWX`Y` ðbcj Uh]cbYb`X]Y` :]bhYWX!
6fUbWX`Y`fYj c`i h]cb]YfYb`i bX`ni _ØbZh][Y`9bhk]W`i b[Yb
[YghU`hYb"



? cdYb\ U[Ybž`8 ÀbYa Uf_`!` :]bhYWX`]gh`a]hh`Yfk Y]`Y`Y]b`ZYghYf
6YghUbXhY]`XYf` :]bUbnX]Ybgh]Y]ghi b[g`UbXgWX UZh``8]YgY`6fUbWX`Y
\Uh]b`_i fnYf`NY]h]Y]bY`Ybcfa Y`9bhk]W`i b[`Xi fWX [Ya UW`hž`X]Y
a U» [YV`]WX`Xi fWX`gWX`bY`Y` ðbcj Uh]cbYb`i bX`X]Y` : À\][_Y]h`ni f
8 UhYbUbU`mgY` [YdfÀ[h`]gh``K]Y`? DA ; `VYf]WX`hYhž`k]fX`XYf
ni _ØbZh][Y`9fZc`[`j cb` :]bhYWX`g`ghUf`_XUj cb`UV`Àb[Ybž`k]Y` [i h
g]Y`]b`XYf`@U[Y`g]bXž`8 UhYb`ZØf`9bhgWX`Y]Xi b[Yb`ØVYf`XUg
[YgUa hY`I bhYfbY\`a Yb`\]bk Y[`ni`bi`hnYb``æ a Yf`a Y\`f
I bhYfbY\`a Yb`ghfYVYb`bUWX`Y]bYa`GhUhi`g`U`g` 7cbbYWX`YX
9bhYfdf]gY` ž`k c`8 UhYb`i bX`X][]hU`Y`HYWX`bc`c[]Yb`YZZ]n]Ybh
Y]b[YgYhnh`k YfXYb"

; fØbXY`ZØf`XUg`K UW`ghi a`X]YgYf`6fUbWX`Y`g]bX`i bhYf`UbXYfYa

X]Y`9bhk]W_`i b[`Y]bYg`fcVi ghYb`6Ub_YbgY_hc`fgž`X]Y`fUgUbhY
8][]hU`]g]Yfi b[`i bX`j Yf`ÀbXYfhY`?i bXYbdf`ÀZYfYbnYb" `@Ui h`
A W?]bgYm`\UhhYb`VÖfgYbbch]YfhY` :]bhYW`g`]a `š `]`&\$&` `Y]bY
A Uf_h_Ud]hU`]g]Yfi b[`j cb`)) \$`A `]`]UfXYb`! G!8c``Ufž`k Ug`g]W`gY]h
&\$%- `j YfXcddY`h`\Uh" `5i W`X]Y`NU\`XYf` :]bhYW`!9]b\ÖfbYf`]gh
VYY]bXfi W_YbX.` , VYf`&+&`a]h`Y]bYf` ; YgUa hVYk Yfhi b[`j cb` - ` *
A `]`]UfXYb`! G!8c``Uf` `Y]b`g]YVYbZUW`Yf`5bgh]Y[`]b`bi f`ZØbZ
š\`fYb"

8]Y` < YfUi gZc fXYfi b[Yb`XYf`6fUbW`Y

Hfchn`XYf`d`cg]h] Yb`9bhk]W_`i b[`k Uf`&\$&`j cb`Y]bYa
A Uf_hY]bVfi W` [Ydf`À[hž`XYf`ni `Y]bYa `F ØW_[Ub[`XYf
≠j Ygh]h]cbYb`i bX`XYf`GW`UZZi b[`bYi Yf`9]b\ÖfbYf`ZØ`fhY" `? DA ;
\YVh`\Yfj c`fž`XUgg`ghfUHy []gW`Y`DUf`hbYfgW`UZhYb`ZØf` :]bhYW`g
ni bY`a YbX`U`g`k]W`h][Yf`K Y[`Ub[YgY`Yb`k YfXYbž`i a `bYi Y
: `À\][_Y]hYb`ni `YfgW`]Y» Yb`i bX`?cghYbY]bgdUfi b[Yb`ni `Yfn]Y`Yb"
5bXYfg` [YgU[hž`?ccdYfUh]cbggghfUHy []Yb`cXYf` 7c!cdYh]h]cb
_ÖbbhYb`_ØbZh][`YbhgW`Y]XYbX`gY]b"

9]b`k Y]hYfYg`gdUbbYbXYg`H\Ya U`k]fX`XYf`! a [Ub[`a]h
dYfgcbU`]g]YfhYb`?i bXYbk ØbgW`Yb`gY]b" `J YfVfUi W`Yf`j Yf`Ub[Yb
bUW`gW`bY`Ybž`_ca Zc`fhUV`Yb`i bX`a U» [YgW`bY]XYfhYb
5b[YVchYb" :]bhYW`g`a ØggYb`XUfUi Z`fYU[]YfYbž`]bXYa`g]Y
]bbcj Uh]j Y`DfcXi _hY`Yb`k]W_Y`b`i bX`X]Y`6Ybi hnYfYfZU\fi b[`U_h]j
j YfVYggYfb" `8Yf`HfYbX`nY][h`_Ufž`XUgg`5ddg`ni bY`a YbX`XYf
<Ui dhni [Ub[`ni ` :]bUbnX]YbghY]ghi b[Yb`k YfXYbž`k Ug`X]Y
hfUX]h]cbY`Y`6Ub_Yb`UbXgW`UZh`i bhYf`8fi W`_gYhnh"

A Uf_hYb`hk]W_`i b[Yb`i bX`X]Y`F`c``Y`j`cb`5 =

9]b`Di b_hž`XYf`]b`XYb`YhnhYb`š\`fYb`ghUf`_X]g_i h]Yfh`k`i`fXYž`]gh
X]Y`Bi hni b[`j cb`?`="&\$&(`k Uf`5`=Y]b`nYbhfU`Yg`H\Ya U`]a ` :]bhYW`!
GY_hcf" `J]Y`Y`i`bhYfbY`a`Yb`\UVYb`VYfY]hg`?`≠Hcc`g`ni`f
Cdh]a]Yfi b[`]bhYfbYf`5V`Ài ZY`i bX`ni f`6Yhfi [gdf`Àj Ybh]cb
Y]b[YgYhnhž`k]Y`D`U]X`VYa Yf_h" `8YbbcW`]gh`XYf`K Y[`ni
j YfVfUi W`Yf`cf]Ybh]YfhYb`5bk YbXi b[Yb`bcW`k`Y]h[Y`YbX
YI`dYf]a`YbhY`" `J`cf`U`Ya`G]W`Yf`Y]hgVYXYb_Yb`i`bX

8 UhYbgW\i hndfcV`Ya Y`ghY`Yb`k Y]hYf\]b`[fc»Y
 <YfUi gZcfXYfi b[Yb`XUf" `@Ui h`Y]bYf`8Y`c]hY!! a ZFU[Y`gU[hYb`ZUgh
 ') i `XYf`Cf[Ub]gUh]cbYbž`XUgg: Y\`Yf`a]h`fYU`Yb`?cbgYei YbnYb
 Y]b`[fc»Yg`<]bXYfb]g`ZØf`X]Y`9]bZØ\fi b[`[YbYfUh]j Yf`? =
 XUfghY`Yb"

8]Y`a d`Ya Ybh]Yfi b[`j cb`5±[YghYi YfhYb`?i bXYbYfZU\fi b[Yb
 YfZc`[h`b`:]bUbn]bgh]hi hYb`Ub[gUa Yf`a `J Yf[`Y]W\`ni `UbXYfYb
 6fUbW\Ybž`VYX]b[h`Xi fW\`ghfYb[Y`fY[i `Uhc]f]gW\Y
 FU\`a YbVYX]b[i b[Yb"; fc»VUb`Yb`k]Y`DA cf[Ub`7\UgY`i bX`7]h]
 YI dYf]a Ybh]YfYb`YXcW\`VYfY]hg`a]h`X]YgYb`HYW\bc`c[]Ybž`k Ug
 Ui ZY]bYb`Ub[Zf]gh][Yb`K UbXY`]b`XYf`6Yhf]YVgk Y]gY`\]bXYi hYh"

FY[i `Uhc]f]gW\Y`YbXYfi b[Yb`bY\`a Yb`YVYbZU`g`ni " `b`9i fcdU`i bX
 XYb`I G5`ghY\Yb`bYi Y`FY[Y`b`Ubž`X]Y`:]bhYW\g`VYhfYZZYb`k YfXYb"
 8]YgY`9bhk]W`i b[Yb`nY][Ybž`XUgg:]bhYW\g`]b`Y]bYf`g]W\`gh`bX][
 j Yf`bX`YfbXYb`@UbXgW\UZh`bUj][]YfYb`a ØggYbž`i a `YfZc`[fY]W\`ni
 V`Y]VYb`i bX`DfcZ]hUV]`]h`h`ni `Yfn]Y`Yb"

5`Yg`]b`U`Ya `ghY\Yb`:]bhYW\g`Ub`Y]bYa `YbhgW\Y]XYbXYb
 K YbXYdi b`h`K `À`fYbX`g]Y`g]W\`Ub`Y]bYa `j cb`i bj Yf\`cZ`hYb
 <YfUi gZcfXYfi b[Yb`i bX`7\UbW\`b`[Ydf`À[hYb`A Uf`_hc]f]Ybh]YfYbž
 []h`Ygž`X]Y`b`bcj Uh]cbg`_i `hi f`Ui ZFYW\hni Yf\U`hYb`i bX`[`Y]W\`nY]h][
 X]Y`?cghYb`]a `6]W`ni `VY\U`hYb`"8]Y`: `À\][`Y]hž`g]W\`YZZY`_h]j `ni
 dcg]h]cb]YfYb`i bX`GhfUHy[]Yb`ZØf`bUW\`U`h][Yg`K UW\ghi a `ni
 Yb`hk]W`Y`bž`k]fX`YbhgW\Y]XYbX`XUZØf`gY]bž`k]Y`X]Y`b`ÀW\ghYb``U\`fY
 ZØf`X]Y`6fUbW\Y`j Yf`Ui ZYb"

8YhU]`g	
Cfh	?cdYb\U[Ybž`8`bYa Uf`_
EiY`Yb	<ul style="list-style-type: none"> • _da ["W`a • k k k "a W_]bgYm"W`a • d`U]X"W`a

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +"XY