

? Øbgh]W\ Y ' ðhY`][Ybn. ; YZU\ f`ZØf`X]Y
gc n]U`Y ; YfYW\ h][_Y]h`]a `@UbX°

8Yf`5fh]_Y`VY`Yi W\ hYh`X]Y`5i gk]f_i b[Yb`gW\ bY`Yf
hYW\ bc`c[]gW\ Yf`9bhk]W_`i b[Ybž`]bgVYgcbXYfY`j cb`? ž`Ui Z
gc n]U`Y`i b[`Y]W\ \Y]hYb`i bX`k]fhgW\ UZh`]W\ Y`7\ UbW`b"
9l dYfh`]bbYb`X]g_i h]YfYbž`k]Y`X][]hU`Y` ðbcj Uh]cbYb`5`Y
VYhf]Zh`i bX`< UbX`i b[gVYXUfZ`ni f` : ØfXYfi b[`j cb
7\ UbW`b[`Y]W\ \Y]h`gck]Y`XYfYb`Yh\]gW\ Yb`9]bgUhn`VYghY`h"



GW\ k Y]nž`@UbX`!`8]Y`fUgUbhY`9bhk]W_`i b[`XYf`? Øbgh]W\ Yb
ðhY`][Ybn`f? ž`]gh`b]W\ h`ni ``Yi [bYb`"G]Y`j Yfgdf]W\ h`Y]bY
F Yj c`i h]cb`]b`XYf`5fh`i bX`K Y]gYž`k]Y`k]f`YVYb`i bX`UfVY]hYb`"
8cW`k Å\ fYbX`HYW\ bc`c[]Y`7\ UbW`b`ZØf` ðbcj Uh]cb`i bX
k]fhgW\ UZh`]W\ Yg`K UW\ ghi a`V]YhYhž`k YfZYb`X]Y`g]W\ `Ybhk]W_`Y`bXYb
gc n]U`Yb`i bX`k]fhgW\ UZh`]W\ Yb`i b[`Y]W\ \Y]hYb`Y]bYb`GW\ UhhYb`Ui Z
X]YgYb`hYW\ bc`c[]gW\ Yb` : cfhgW\ f]hh`@Ui h`=7Hk cf_g`Yf[YVYb`g]W\
Ui g`XYf`Bi hni b[`X][]hU`Yf`HYW\ bc`c[]Yb`gck c`\`
<YfUi gZcfXYfi b[Yb`U`g`Ui W\ `A Ø[`]W\ _Y]hYbž`]bgVYgcbXYfY`ZØf`
j Yf`Yhn`]W\ Y ; fi ddYbž`X]Y`Xi fW\ `Y]bY`]b_`i g]j Y

<YfUb[Y\Ybgk Y]gY [YghAf_h'k YfXYb 'gc ``hYb"

8]Y`GcfYbgcb`=a dUWh': ci bXUh]cb` \YVh\Yfj cfz'XUgg`]bbcj Uh]j Y
@Øgi b[Yb` [YZØfXYfh'k YfXYb`a ØggYbž'i a` X]Y`J cfhY]`Y`j cb`? =i bX
5i hca Uh]g]Yfi b[`ZØf`U`Y`ni [`Àb[`]W`ni`a` UWXYb""9g`]Y[h`]b`XYf
J YfUbhk cfhi b[`XYf`GhU`Y`c`XYfz`hfUbgdUfYbhY`i bX` [YfYWXhY
9bhgWXY]Xi b[gZ]bXi b[gfU`a` Yb`ni`g`W`UZZYbž`X]Y`Ui`W`
a`]bXYf\Y]hYbUfh][Y`DYfgdY`_hj` Yb`Y]bVYn]Y\Yb""8]YgY`≠YY`k`]fX`]b
j`YfgW`]YXYbYb` : cfgW`i b[gUfVY]hYb`]a` a` Yf`k`]YXYf`Ui`Z[Y[f]ZZYb
i bX`j`YfXYi`h`]W`hž`k`]Y`k`]W`h][`Yg`]ghž`XUgg`XYf`X][]hU`Y` : cfhgW`f]hh
b]W`h`ni`f`J`Yfh]YZ` b[`VYghY\YbXYf` ; f`AVYb`ZØ`fh"

I b [`Y]W` \ Y]hYb`Xi fW`HYW`bc`c []Y

9]bY`gdUbbYbXYž`UVYf`Ui`W`VYgc f[b]gYffY[YbXY`9bhk`]W`i b[
nY][h`g]W`]b`XYf`9i`dYfh]gY`j`cb`=A`h]W`Yfž`X]Y`Ui`ZX]Y`i b[`Y]W`Y
J`YfhY]i b[`j`cb`Ni [`Àb[Yb`ni`ZcfhgW`f]h`]W`Yb`HYW`bc`c []Yb
\]bk`Y]gh` ; fØ» YfY`I`bhYfbY`a`Yb`i bX`k`c`\`UVYbXY`≠gh]hi`h]cbYb
\UVYb`X]Y`A`]hY`ž`i`a`]b`X]Y`bYi`YghYb`? ≠GmghYa`Y`ni`]bj`Ygh]YfYbž
k`À`fYbX`Y]b`_ca`a`Yb`ggW`k`UW`Y`6Yj`Ø`_Yfi b[g[fi`ddYb`c`Zh
UV[Y`Àb[h`V`Y]VYb""8]YgY`X][]hU`Y`?`i`Zh`Xfc`\hž`b]W`h`bi`f
k`]fhgW`UZh]W`Y`I`b[`Y]W` \ Y]h`ni`j`Yfgh`Af`_Ybž`gcbXYfb`Ui`W`gc n]U`Y
GdUbbi b[Yb`ni`g`W`ØfYb"

9]b`VYgcbXYfg`U`Ufa`]YfYbXYf`Di`b`_h`]gh`X]Y` : `À\][`_Y]h`j`cb`?`ž
: `À\][`_Y]h`Yb`i`bX`6Yfi`ZYž`X]Y`Y`W`h`Ui`hca`Uh]g]YfVUf`g]bXž`ni
YfgYhnYb""J]Y`Y`b]W`he`i`U`]Z]n]YfhY`5fVY]hg`_f`À`ZhY`_ØbbhYb`]b`XYf
Ni`_i`b`Zhj`cf`Yb`c`fa`Yb`<`Yf`Ui`g`Zc`f`XYfi`b[`Yb`ghY\Ybž`k`Ug`X]Y
B`chk`Yb`X][`_Y]h`j`cb`6]`Xi`b[`g!`i`bX`K`Y]hYfV]`Xi`b[`g]b]h]Uh]j`Yb
i`bhYfghfY]W`h`K`Yb`b`X]YgY`b]W`h`]a`d`Ya`Yb]h]Yfh'k`YfXYbž`k`]fX`X]Y
?`i`Zh`nk`]gW`Yb`XYb`Yb][`Ybž`X]Y`j`cb`XYb`J`cfhY]`Yb`XYf`?`=
dfc`Z]h]YfYbž`i`bX`XYbYbž`X]Y`ni`fØW`_ [Y`UggYb`k`YfXYbž`bi`f`bc`W`
[fØ» Yf"

8 Yf`K`Y [`ni`gcn]U`Yf` ; YfYW`h][`_Y]h

9]b`ni`_i`b`Zh`gk`Y]gYbXYf`5bgUhnž`i`a`X]YgY`<`Yf`Ui`g`Zc`f`XYfi`b[`Yb
Ubni`[`Y\Ybž`_ØbbhY`Y]bY`?`ca`V]bUh]cb`Ui`g`ZU]fYb

Ni [Ub[ga Ò[`]Wk_Y]hYbž'6]Xi b[g]b]h]Uh]j Yb'i bX'_'UfYb`Yh\]gWkYb
 F]Wk h]b]Yb'gY]b"': fUb_Zi fhYf'< YZhY`VYgWk fY]VYbž'XUgg
 hYWkbc`c[]gWkY'9bhk]W_`i b[Yb`b]Wk h'bi f`Y]bY`k]fhgWk UZh]Wk Y
 HfUbgZcfa Uh]cb`YfVY]ZØ\ fYbž'gcbXYfb`Ui Wk`X]Y`[YgY`gWk UZh]Wk Y
 C fXbi b[`]b`YbhgWk Y]XYbXYf`K Y]gY`VYY]bZi ggYb`_ØbbYb"<]YfVY]
]gh`Yg`k]Wk h][ž'XUgg`X]Y`5i gV]Xi b[`XYf`ni _ØbZh][Yb'; YbYfUh]cbYb
 Ub`X]YgY'; Y[YVYb`Y]hYb`Ub[YdUggh`k]fX"

⊕ Ni _i bZh'k YfXYb`6Yfi ZYž'X]Y`Ø\YfY`E i U]Z_Uh]cbYb`YfZcfXYfbž
 a Y`f]a`': c_i g`ghY`Yb"8 U\Yf'g]bX`⊕j Ygh]h]cbYb`]b`⊕ZfUghfi _hi f
 i bX`ni _ØbZh][Y`⊕Xi gh]Yb`i bYf`Àgg]Wk ži a`bYi Yž'g]bbj c`Y
 5fVY]hgd`ÀhnY`ni`gWk UZZYb"5i Wk`l a j YfhY]i b[ga YWk Ub]ga Yb
 _ØbbhYb`]b`6YhfUWk h[Ync[Yb`k YfXYbž'i a`gcn]U`Y`l b[`Y]Wk`Y]hYb
 UVni VUi Yb`i bX`U`Yb`A YbgWkYb`Y]b`@YVYb`ØVYf`XYf
 5fa i hg[fYbnY`ni`g]Wk Yfb"9]b`VYX]b[i b[g`cgYg
 ; fi bXY]b_ca a Yb`k]fX`j cb`Y]b][Yb`U`g`a Ò[`]Wk Y`@Øgi b[
 j cf[YgWk`U[Ybž'i a`X]YgYb`< YfUi gZcfXYfi b[Yb`ni`VY[Y[bYb"

8]Y'9bhk]W_`i b[Yb`XYf`b`AWk ghYb`⊕\fY`k YfXYb`nY][Ybž'cV`Yg
 [Y`]b[hž'? =i bX`X][]hU`Y`HYWkbc`c[]Yb`gc`ni`]a`d`Ya`Ybh]YfYbž'XUgg
 `YXYf`XUj cb`dfcZ]h]Yfh"9g`a i gg`j Yf`]bXYfhk YfXYbž'XUgg`k]f`]b
 Y]bY`K Y`h`UVXf]ZhYbž']b`XYf`Yg`Y]bY` ? =ZØf`X]Y`F Y]Wk Yb`i bX`Y]bY
 ? =ZØf`X]Y`5fa Yb`l []Vh"9g]gh`XYf`f]Wk h][Y`NY]hdi b_hž'i a
 A U» bU`a Yb`ni`Yf[fY]ZYb`i bX`X]Y`K Y]Wk Yb`ZØf`Y]bY`[YfYWk hYfY
 [YgY`gWk UZh]Wk Y`Ni _i bZh`ni`ghY`Yb"8 Ufi a`gc`hY`YXYf`9]bnY`bYž
]bgVYgcbXYfY'9bhgWk Y]Xi b[ghf`A[Yf`i bX`⊕gh]hi h]cbYbž'g]Wk`U_hj]
 ZØf`Y]bY`]b`_i g]j Y`X][]hU`Y`Ni _i bZh`Yb[U[]YfYb"

8 YhU]`g	
C fh	GWk k Y]nž`@UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "]Wk cf_g"cf[•]a h]W_Yf"Wk • k k k "ZfUb_Zi fhYf!\YZhY"XY

6Ygi Wk Yb`G]Y`i bg`Ui Z.`k ca , +"XY