

A U`Umg]U`gYhnh`Ui Z`fYWX h`]WX Y`F YZcfa Yb
ZØf`Vcca]b[`5 ð < UbXY`°

A U`Umg]U`fYZcfa]Yfh`XUg`F YWX hggmghYa ž`i a`XYb`fY[]cbU`Yb
< UbXY`i bX`HYWX bc`c[]Yb`k]Y`? Øbgh`]WX Y`ðhY``[Ybn`ni
ZØfXYfb"



A U`Umg]U`!`K Y`hk Y]h`gWXUi Yb`X]Y`5i [Yb`Ui Z`A U`Umg]Už`XYbb`XUg
@UbX`ghY`h`j c`f`Y]bYf`k Y[k Y]gYbXYb`NY]h" `5V`&\$&) `k]fX`A U`Umg]U
XYb`J c`fg]h`i]b`XYf`5G95B!F Y[]cb`ØVYfbY`a Yb`i bX`U`h`g]WX`XUni
j YfdZ]WX hYhž`XUg`fYWX h`]WX Y`i bXUa Ybhni`gh`f`_Yb" `K Ufi a`XUg
j cb`6YXYi hi b[`]gh3`9g`VYn]Y`h`g]WX`Ui Z`X]Y`i: ØfXYfi b[`j cb
HfUbgdUfYbnž`XUg`GW`UZZYb`Y]bYg`ghUV]`Yb`ðj Ygh]h]cbg`_`]a Ug`i bX
X]Y`GhY][Yfi b[`XYf`?ccdYfUh]cb`]a `6YfY]WX`XYf`Ui Z`_ca a YbXYb
HYWX bc`c[]Ybž`VYgcbXYfg]a `?cbhYi hij cb`?Øbgh`]WX Yf`ðhY``[Ybn
f? ðž`k]Y`J]YhbUa `BYk g`VYf]WX hYh"

6Y]`XYf`&\$&) `5g]U!DUW]Z]W@Y[U`7cbZYfYbW`gdFUWX`8Uhi`_`GYf]
5nU`]bU`C`h`a Ub`GU]Xž`A U`Umg]Ug`A]b]ghYf]b`ZØf`F YWX`hi bX
]bgh]hi h]cbY`Y`F YZcfa ž`ØVYf`X]Y`6YXYi hi b[`XYf`fYWX h`]WX Yb

6Yfi ZY`b`6Yni [`Ui Z]bgh]hi h]cbY`Y`FYZcfa Yb`i bX`X]Y`G]WXYfi b[
j cb` ; YgW`ÅZh]bhYfYggYb` `VYgcbXYfg`]b`Y]bYf`NY]h[`cVU`Yf
k]fhgW`UZh]WXYf`l bg]WXYf`Y]hYb`"9]b`ni `i bZhgc f]Ybh]YfhYf
fYW`h]WXYf`FU`a Yb`gc`"b]W`h`bi f`c`_U`Y`ž`gcbXYfb`Ui W`
]bhYfbUh]cbU`Y` ðj YghcfYb`Ub`cW`Yb`"

F YZcfa U[YbXU`ZØf`XYb`F YW`hggY`_hc f

Ni `XYb`[Yd`UbhYb`FYZcfa Yb`[Y`Öfh`Y]bY`i a ZUggYbXY
5`_hi U`]g]Yfi b[`a Y`fYfYf`nYbhFU`Yf` ; YgYhnYž`k]Y`XYa `7cbhfUW`hg
5W`h`f%-) \$Ł`i bX`XYa `GU`Y`cZ` ; ccXg`5W`h`f%-) +Ł`"8UfØVYf`"]bUi g
k]fX`Y]b` ; YgYhn`ni f`[fYbnØVYfgW`fY]hYbXYb` ðgc`j Ybn`Ybhk cfZYbž
XUg`XYb`]bhYfbUh]cbU`Yb`GhUbXUfXg`XYf`l B 7 ðF 5@Ybhgdf]W`hž`i a
X]Y`<UbXY`gUV`_ca`a Yb`k]Y`F 79D`i bX`7DHDD`ni `i bhYfghØhnYb`"
8Ua`]h`d`cg]h]cb]Yfh`g]W`A U`Umg]U`U`g`Y]b`fYW`h]W`[`i h
Ui Z[YghY`"hYg`@UbXž`XUg` ðj Ygh]h]cbYb`VY[fØ`» hi bX`[`Y]W`nY]h][`ZØf
ZU]fY`<UbXY`gVYX]b[`i b[Yb`gc f[hž`VYgW`fY]Vh`H`Y`G`hUf`"

6U`bVfYW`YbX`]gh`ni XYa `X]Y`9bhk]W`_i b[`Y]bYg`i a ZUggYbXYb
 ; YgYhnYg`ni f`? ž`XUg`Yh`]gW`Y` ; Yg]W`hgd`i b`_hY`i bX
j YfUbhk cfhi b[gj c`"Y` ; cj YfbUbW`"i b`XYb`A]hY`di b`_h`ghY`"h"
<]YfVY]k]fX`XUfUi ZK Yfh[`Y`Y[hž`a`]h`XYb`hYW`bc`c[]gW`Y
 : cfhgW`f]hhYb`G`W`f]h`ni `U`h`Yb`"9]b`[`i hYf`G`W`f]hž`i a `J YfhfUi Yb`]b
X]Y`bYi Y`HYW`bc`c[]Y`ni `gW`UZZYbž`]gh`X]Y`l a gYhni b[`ghfYb[Yf
8UhYbgW`i hmf]W`h]b]Ybž`X]Y`gck c`"hYW`bc`c[]gW`Y` ðbcj Uh]cb
ZØfXYfb`U`g`Ui W`X]Y`A YbgW`YbYfW`hY`]a `5i [`Y`VY`U`h`Yb`"

? ð ; cj YfbUbW`"i bX`Yh`]gW`Y`GhUbXUfXg

8]Y`FY[]Yfi b[`j YfZc`[h`Y]bYb`a U`j c`"Yb`5bgUhn`ni f`? ð
FY[`i`]Yfi b[`i bX`ghØhnh`g]W`Ui ZX]Y`BUh]cbU`Yb`F]W`h]b]Yb`ni f`? ð
 ; cj YfbUbW`"i bX`9h`]_`f5` ð 9Ł`X]Y`]a `GYdhYa VYf`&\$&(`Y]b[YZØ`fh
k i fXYb`"8]YgY`"Y[Yb`g]YVYb` ; fi bXdf]bn]d]Yb`ZYgh` : U]fbYggž
Ni j Yf`Àgg][`Y]hž`Df]j Uhgd`ÅfYž` ð`_i g]j]h`hž`HfUbgdUfYbnž
J YfUbhk cfh]W`_Y]h`i bX`a YbgW`"]W`Yf`Bi hnYb`"8Ug`g]bX`b]W`h`bi f
`YYfY`K cfhY` `X]YgY`F]W`h]b]Yb`gc`"Yb`U`g`"YVYbX][Yg`8c`_i a Ybh
X]YbYb`i bX`XYb`j YfUbhk cfhi b[gj c`"Yb`9]bgUhn`j cb`? =ZØfXYfbž
k Å`fYbX`VfY]hYfY [YgYhn[YVYf]gW`Y` ðghfi a YbhY`]b`6YhfUW`h

[Ync[Yb`k YfXYbž]bZcfa]Yfh'5]g][]`"

5`YfX]b[g`[]Vh`Yg`Ui W` < YfUi gZc fXYfi b[Yb`"8 Ug`B Uh]cbU`Y
NYbhfi a`ni f`6Y_Äa dZi b[`Z]bUbn]Y`Yf`?f]a]bU`]hÄh`fB: 77Ł`Uh
VYfY]hg`J cfVY`U`hY`[YÄi » Yfh`" ðbgVYgcbXYfY`k i fXY`[Yk Ufbhž`XUgg
7mVYf_]a]bY`Y`? =bi hnYb`_ÖbbhYbž`i a`X]Y`² ZZYbh]W`_Y]h`ni
hÄi gW`Yb`"8 Uhi _`GYf]`5nU`]bU`g]Y`h`X]Y`Xf]b[`]W`Y`B`chk`YbX][_Y]h
Y]bYf`Yb[Yb`Ni`gUa`a`YbUfVY]h]bbYf`U`V`XYf`fYW`h]W`Yb
; Ya`Y]bgW`UZhž`i a`6Ygh`DfUW]W`g`Ui`gni`hUi`gW`Yb`i`bX`Y]b
hfUbgdUfYbhYgž`j`cf`YfgY`VUfYg`fYW`h]W`Yg`l`a`ZY`X`ni`gW`UZZYbž
XUg`bUW`U`h][Y`9bhk`]W`_i`b[`ZÖfXYfh"

8i fW`X]YgY`FYZcfa`Yb`nY][h`A`U`Umg]Už`XUgg`Yg`g]W`_b]W`h`bi`fi`a
X]Y`_i`fnZf]gh][Y`: ÖfXYfi`b[`XYg`<`UbXY`g`a`Ø`hž`gcbXYfb`Ui`W`i`a
X]Y`GW`UZZi`b[`Y]bYg`gc`]XYbž`YZ]n]YbhYb`i`bX`Yh`]gW`Yb
FYW`hgfU`a`Ybgž`XYf`U`Yb`5`_hYi`fYb`_i`bhYfbY`a`Ybž`5b`Y[Yfb
i`bX`6Øf[Yfb`_ni`[i`hY`_ca`a`h`8Yf`FYZcfa`dfcnYgg`_ÖbbhY`U`g
?UhU`mgUhc`f`ZÖf`bcW`h]YZfY`9]bV`]W`_Y`i`bX`9b[U[Ya`Ybh`ZÖf`Y]bY
j`YfUbhk`cfhi`b[gj`c`Y`<`UbXY`g`!`i`bX`HYW`bc`c[]Yni`_i`bZi]b`XYf
FY[]cb`5G95B`[YgY`Yb`k`YfXYb"

8YhU]`g	
C fh	A U`Umg]U
E i Y`Yb	<ul style="list-style-type: none">• j]YhbUa`bYk`g"j`b• k k k "h`YghUf"W`a`"a`m• U]g][]`"W`a

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`k`ca` , +`XY