

B Yi gYY`UbX`ghUfhYh`fYj c`i h]cbÄfY`? ÷
 GhfUhy[]Y` `8cWx`? f]h]_Yf`k UfbYb`°

B Yi gYY`UbX`j YfÖZZYbh]Wx`h`Yfgha U`g`Y]bY`bUh]cbU`Y`? ÷
 GhfUhy[]Y`ni f`ˆ: ÖfXYfi b[`k`]fhgWx`UZh]Wx`Yb`K` UWx`ghi a`g`i`b`X`
 VY`_Äa`d`Zh`Yh\]gWx`Y`6YXYb`_Yb`"



B Yi gYY`UbX`!`B Yi gYY`UbX`a` UWx`h`Yfbgh]b`GUWx`Yb`?`Øbgh]Wx`Y`
 ÷hY`ˆ][`Ybn`"5a` `%"+" ' ˆ ˆ]' &\$&)`\`Uh`X]Y`FY[]Yfi`b[`Y]bY`bUh]cbU`Y`
 GhfUhy[]Y`a`]h`XYa` `H]hY`ˆ` ÷j`Ygh]b[`k`]h\`7`cbZ]XYb`W`
 j`YfÖZZYbh]Wx`h`8`Ua`]h]gh`B Yi gYY`UbX`X`Ug`ˆ`Y`hnhY`C`978`!`@`Ub`X`ž`X`Ug`
 Y]b`Yb`gc`Wx`Yb`GWx`f]hh`k`U[`h`"A`]b]ghY`f`ZÖf`K`]gg`Y`bg`Wx`U`Zh`i`b`X`
 HYWx`bc`c`[]Y`ž`G`Ub`Y`F`Yh]ž`i`bhY`fgh`fY]Wx`h`ž`X`Ugg`X]Y`g`Y`GhfUhy[]Y`
 Y`bhg`Wx`Y]XY`b`X`ZÖf`X]Y`X][]h`U`Y`Ni`_i`b`Zh`XY`g`@`Ub`XY`g`]gh`"8`]Y`
 GhfUhy[]Y`j`Yf`Zc`[`h`Y]b`Yb`5`bg`U`hn`ž`XY`f`U`g`ˆ`gcd`\]gh]W`h`Y`X`U`X`cd`h`Y`fg`
 VY`_`Ub`bh]gh`ž`i`b`X`Zc`_i`gg]Y`fh`g]Wx`X`U`f`Ui`Z`ž`VY`gh`Y`Y`b`XY`
 HYWx`bc`c`[]Y`b`ni` `bi`h`n`Y`b`ž`U`b`gh`U`hh`Ui`Z`c`_`U`Y`9`b`hk`]W`_i`b[]Y`b`ni`
 g`Y`h`n`Y`b`"

8cWx`X]Y`ˆ: fYi`XY`ØVY`f`X]Y`g`Y`b`ˆ: c`fhg`Wx`f]hh`k`]f`X`j`cb`Y]b][]Y`b`

_f]h]gWkYb`Gh]a a Yb`[YXÅa dZn`? f]h]_Yf`\\YVYb`6YXYb_Yb`ni
H\\Ya Yb`k]Y`XYf`8UhYb`c\\Y]hi bX`XYf`_i`hi fY`Yb`F YdfÅgYbhUh]cb
Ub`"5i » YfXYa`VYghY`h`X]Y`6YZØfWkhi b[ž`XUgg`Yh\\]gWkY`Df]bn]d]Yb
ni [i bghYb`XYg`k]fhgWk UZh`]WkYb`K UWkghi a g`[YcdZYfh`k YfXYb`
8]YgY`Gcf[Yb`ghY`Yb`]a`?cbhfUgh`ni a`5bgUhm`XYf`FY[]Yfi b[ž`XYf
U`g`df]bn]d]YbVUg]Yfh`VYgWk]YVYb`k]fX`i bX`XUfUi ZUVn]Y`hž
VYghY`Yb`XY` ; YgYhnY`Ubni dUggYbž`UbghUhh`bYi Y`J cfgWk]ZhYb
Y]bni ZØ`fYb`"5i Wk`ja`]bhYfbUh]cbU`Yb`?cbhYI h`]gh`BYi gYY`UbX
hÅh][.`9g]gh`G][bUhUf`XYf`C 978!Df]bn]d]Yb`ZØf`? ž`X]Y
j YfUbhk cfhi b[gj c`Y`9bhk]W`i b[`i bX`6YfY]hghY`i b[`j cb
HYWkbc`c[]Yb`ZØfXYfb`"

8]Y`< YfUi gZcfXYfi b[Yb`XYf`? =
=a d`Ya Ybh]Yfi b[

8]Y`9]bZØ`fi b[`j cb`? =]b`BYi gYY`UbX`g]Y`h`g]Wk`YXcWk`a]h
Y]b][Yb`< YfUi gZcfXYfi b[Yb`_cbZfcbh]Yfh`J]Y`Y`i bhYfbY`a Yb
nØ[Yfbž`k Y]`X]Y`fYWk]WkYb`F U`a YbVYX]b[i b[Yb`i b`_Uf`g]bX`
8]YgY`i bg]WkYf`Y]h`k]fX`U`g`Y]bY`XYf`[fØ» hYb`< ØfXYb`Ub[YgY`Ybž
X]Y`Yg`ni`ØVYfk]bXYb`[]`hž`i a`X]Y`HYWkbc`c[]Y`VfY]hYf`Y]bgYhnYb
ni`_ØbbYb`"@Ui h`XYa`A]b]ghYf]i a`ZØf`K]fhgWk UZhž`≠bcj Uh]cb`i bX
6YgWkÅZh][i b[`g]bX`X]Y`j cf`UbXYbYb`fYWk]WkYb
F U`a YbVYX]b[i b[Ybž`k]Y`8UhYbgWk]m`i bX`J YfVfUi WkYfgWk]hž
YXcWk`hYWkbc`c[]Y!bYi hfU`i bX`_ØbbYb`YbhgdFYWkYbX
U`hi U`]g]Yfh`k YfXYb`"8]YgY`5[]]hÅh`gc`X`Yb`i bhYfbY`a Yb`\\Y`ZYbž
_UfY`F]Wk]b]Yb`ni`Ybhk]W`Y`b`i bX`Ui ZhYWkbc`c[]gWkY
9bhk]W`i b[Yb`ni`fYU[]YfYb`"

8]Y`BYi gYY`ÅbXYf`\\UVYb`[fc» Yg`J YfhfUi Yb`]b`X]Y`Ni`_i bZh`XYf`? ž
XcWk`Yg`[]Vh`Ui Wk`[fUj]YfYbXY`K]ggYbg`ØW`Yb`"CVk c`\\`- +`i`XYf
5fVY]hbY`a Yf`j cb`? =[Y`Øfh`\\UVYbž`_ØbbYb`bi`f` (`i`XYb`6Y[f]ZZ
Ui Wk`Yf`_ÅfYb`"6YgcbXYfg`_Y]bY`i bX`a]hYfY`i bhYfbY`a Yb
\\UVYb`GWk]Yf][_Y]hYbž`_cb`fYhY`5bk YbXi b[gZÅ`Y`ZØf`? =ni
]XYbh]Zh]YfYbž`k Ug`XUg`k U`f[Ybca`a YbY`F]g]_c`XYf`≠bj Ygh]h]cb
Yf`\\Ø`h`A YX]YbVYf]Wk]hY`hYbX]YfYb`cZh`XUni ž`X]Y`bY[Uh]j Yb`GY]hYb
XYf`? =\\Yfj cfni`\\YVYbž`k Ug`X]Y`ÖZZYbh]WkY`K U`fbY`a i b[
VYY]bZi ggh`"

≠b] Ygh]h]c bYb ']b ' ? ≠5i gV]`Xi b [

9]b`YbhgWXY]XYbXYf`Di b_h]b`XYf`bYi gYY`ÀbX]gWXYb`? ≠GhfUHY []Y
]gh`X]Y`GWXUZZi b [' j cb`5i gV]`Xi b [gdfc [fUa a Ybž`i a `XYb
: UWX_f`ÀZhYa Ub [Y`ni `VY_`Àa dZYb`"A Y`f`U`g`(' i `XYf`Yb][Ybž`X]Y
? =b]W`h] Yfk YbXYbž [YVYb`Ubž`XUgg`ZY`YbXY`9i dYfh]gY`Y]b
k YgYbh`]WXYg`<]bXYfb]g`XUfghY`h`i a `XYa `Ybh [Y [Ybni k]f`Ybž
`UVYb`i b]j Yfg]h`hYb`k]Y`X]Y`J]W`cf]U`i b]j Yfg]hm`cZ`K Y`]b [hcb
gdYn]Y`Y`GWX`i`i b [Yb`]b`? =Y]b [YZ`Ø`fh`'6i X [Yh`&\$&) `g]Y`h`gUhhY
&% `A]`]cbYb`8c`Uf`Z`Øf`Ni gW`ØggY`ni f`5i gV]`Xi b [`i bX`* (
A]`]cbYb`8c`Uf`Z`Øf`GH9A !: ÀWXYf`j cf"

8]Y`FY []Yfi b [`i bhYfgh`Ømh`ni XYa `i bhYfbY`a Yb`Xi fW` `≠]h]Uh]j Yb
k]Y`5=@]hYfUW`HfU]b]b [gž`X]Y`j cb` :]fa Yb`k]Y`GdUf`_`BN`i bX
A]W`cgcZ`i a [YgYhh`k YfXYbž`i a `X]Y`6Y`Y [gW`UZh`Ui Z`X]Y`X][]hU`Y
Ni `i bZh]j cfni VYfY]hYb`"5i W`XUg` F Ygdcbg]V`Y`5 =; i]XUbW`Zc f
6i g]bYggYg `j ca `A]b]ghYf]i a `Z`Øf`K]fhgW`UZh`ž`≠bcj Uh]cb`i bX
6YgW`ÀZh][i b [`gc`F]g]_Yb`i bX`fY [i `U`hf]gW`Y`J YfdZ]W`hi b [Yb
a UbU [Yb"

8]Y`? ≠GhfUHY []Y`_`ØbbhY`g]W`U`g` ; Ua Y!7`Ub [Yf`Z`Øf`B`Yi gYY`UbXg
K]fhgW`UZh`Yfk Y]gYb`"i bhYfbY`a Yb`k]Y`5]f`B`Yk `NYU`UbX`UfVY]hYb
]b`Y]bYf`Z`ØbZ`À`f][Yb`DUf`hbYfgW`UZh`a]h`H7Gž`i a `? =]b`]bhYfbYb
Dfc`nYggYb`ni `]bhY [f]YfYb`"B`Yi gYY`ÀbX]gW`Y` : c`fgW`Yf`UVYb
ni XYa `bYi Y`5bk YbXi b [gZ`À`Y`Z`Øf`? =]a ` ; Ygi bX`Y]hgk YgYb
]XYbh]Z]n]Yfhž`X]Y`XUg`DchYbh]U`XYf`HYW`bc`c []Y`j YfXYi h]W`XYb"

8]Y`< YfUi gZcfXYfi b [Ybž`X]Y`g]W`U`i g`XYf`? ≠a d`Ya Ybh]Yfi b [
Yf [YVYbž`g]bX`b]W`h`bi f`hYW`b]gW`Yf`B`Uhi f`"9g`]gh`k]W`h][ž`XUgg
B`Yi gYY`UbX`X]Y`6YXYb`_Yb`XYf`? f]h]_Yf`Yfbgh`b]a a hi bX`Y]b
Ui g [Yk c [YbYg`J Yf`À`hb]g`nk]gW`Yb`k]fhgW`UZh`]W`Ya `K UW`ghi a
i bX`Yh`]gW`Yb`GhUbXUfXg`Z]bXYh`8Yf`K Y [`]gh`ghY]b][ž`UVYf`XUg
DchYbn]U`Z`Øf`Y]bY`dcg]h]j Y`9bhk]W`_i b [`]gh`i bVYghf]hhYb"

≠a `]bhYfbUh]cbU`Yb`J Yf [`Y]W`nY][h`g]W`ž`XUgg`Ui W`U`bXYfY
@`ÀbXYfž`k]Y`VY]gd]Y`gk Y]gY`8Yi hgW`U`bXž`Ui Z`À`b`]W`XYb`K Y [Yb
j Yfgi W`Ybž`? =j YfUbhk cfhi b [gVYk i ggh`ni `Z`ØfXYfb`"8]Y
Vi bXYgXYi hgW`Y`? ≠GhfUHY []Y`Y [h`XYb` : c`_i g`Ui Z` : c`fgW`i b [ž`

Yh\jgWXY`GhUbXUfXg`i bX`X]Y`GWUZI b[`j cb`GhUbXUfXg`Ui Z
]bhYfbUh]cbU`Yf`9VYbY``Cvk c\`X]Y`5bgÅhnY`j Uf]]YfYbž]gh`Y]bYg
_`Uf.`8]Y`k Y`hk Y]hY`? ≠@UbXgWUZh`k ÅWgh`i bX`Ybhk]W_Y`h`g]W
fUgUb`h`k Y]hYf`

9g`V`Y]Vh`gdUbbYbX`ni `VYcVUW`hYbž`k]Y`BYi gYY`UbX`i bX`UbXYfY
@ÅbXYfb`]\fY`GhfUHY[]Yb`i a gYhnYb`i bX`k Y`WXY`Fc`Y`? =]b`XYf
[`cVU`Yb`K]fhgWUZh`XYf`Ni _i bZh`gd]Y`Yb`k]fX`

: Øf`k Y]hYfY`≠Zcfa Uh]cbYb`ØVYf`BYi gYY`UbXg`? ≠GhfUHY[]Y`_ØbbYb
G]Y`X]Y`5fh]_Y`j cb`7c]b; YY`_`i bX`A 6⇒`YgYbž`k Å\fybX`X]Y
`Ui ZYbXYb`9bhk]W`i b[Yb`]b`8Yi hgW`UbX`ØVYf`X]Y`? ≠GhfUHY[]Y
8Yi hgW`UbX`j YfZc`[h`k YfXYb`_ØbbYb`

8YhU]`g	
Cfh	BYi gYY`UbX
Ei Y`Yb	<ul style="list-style-type: none">• Wc]b[YY`_`Wc`a• k k k "a V]Y"[cj h`bn• k k k "_]!ghfUHY[]Y! XYi hgW`UbX`XY

6Ygi WXYb`G]Y`i bg`Ui Z.`k ca , +"XY