

DUhhYfgcb' < YU`h\`7YbhYf. '? ≠F Yj c`i h]cb
 g]W\ Yfh`ÀbX`]W\ Y
 ; Ygi bX\Y]hgj Yfgcf[i b[°

DUhhYfgcb' < YU`h\`7YbhYf']b' ? UbgUg'j YfVYggYfh'a]h'c fUWY
 < YU`h\`i bX' ? =X]Y`DUh]YbhYbj Yfgcf[i b[`i bX'9ZZ]n]Ybn']b
 `ÀbX`]W\ Yb' ; YV]YhYb"



5bh\cbmž' ? UbgUgž'i G5 '!`a`' < YfnYb'j cb' ? UbgUg'hi h'g]W\`Yhk Ug
]a` ; Ygi bX\Y]hgk YgYb. '8 Ug`DUhhYfgcb' < YU`h\`7YbhYf'fD< 7Ł']b
 5bh\cbm\Uh_øfn']W\`X]Y`C fUWY' < YU`h\`7ca` a` i b]hmK`cf_g
 D`UhhZcfa`'gck]Y`XYb`C fUWY' < YU`h\`7`]b]W`'5 =5[Ybh
]a` d`Ya` Ybh]Yfh" '8]YgY`ghfUHY[]gW\Yb`9bhgW\Y]Xi b[Yb`gc`Yb`b]W\h
 bi`f`X]Y`_]b]gW\Yb`i bX`Z]bUbn]Y`Yb`5V`Ài`ZY`j YfVYggYfbž`gcbXYfb
 Ui`W\`XYb`Ni [Ub[`ni`f' ; Ygi bX\Y]hgj Yfgcf[i b[`]b`'ÀbX`]W\Yb
 ; Y[YbXYb`Yfk`Y]hYfb"@Ui`h`5f]j U`ghY\Yb`ØVYf`*'`i`'XYf`'ÀbX`]W\Yb
 ?fUb_Yb\Ài`gYf']b' ? UbgUg'j cf`XYa`'F]g]_c`XYf`GW`]Y» i b["'8U\Yf
]gh`XYf`GW`f]hhj cb`D< 7ž`g]W\`a`]h'c fUWY`ni`gUa` a` Ybni`gW`]Y» Ybž
 Y]b`bchk`YbX][Yf`a` di`gž`i`a`]b`X]YgYf`YfUi`gZcfXYfbXYb

I a [YVi b['ni 'ØVYf`YVYb"

5VYf`k Ug`VYXYi hYh`XUg`_cb_fYh`ZØf`X]Y ; Ygi bX\Y]hgj Yfgcf[i b[
]b`XYf`F Y []cb3`8i fW\`X]Y`5i hca`Uh]g]Yfi b[`j`cb`_]b]gW\Yb`i bX
Z]bUbn]Y`Yb`Dfc`nYggYb`a`UW`h`C`fUWY`<`YU`h\`XUg`@`YVYb`XYf
?`]b[_Yf`Y]bZUW`Yf`"Ghc`nY`(`%i`XYf`8c`_i`a`YbhUh]cbgnY]h`_ØbbYb
Xi fW\`XYb`?`≠[YghØmhYb`7`]b]WU`5`=5[Ybh`Y]b[YgdUfh`k`YfXYb`"
8]Yg`]gh`k`]W\h][ž`XYb`b`j`]Y`Y`?`]b[_Yf`Y]XYb`i bhYf`6i`fbc`i`h`]bZc`[Y
XYf`\c\Yb`UXa`]b]ghfUh]j`Yb`6Y`Ughi b["`GYYa`U`J`Yfa`U`j`cb`C`fUWY
<`YU`h\`VYhcb`h`X]Y`F`c`Y`XYf`?`=]b`XYf`J`YfVYggYfi b[`XYf
J`Yfgcf[i b[gei`U`]h`hž`X]Y`Xi fW\`Y]bY`9bh`Ughi b[`XYg
UXa`]b]ghfUh]j`Yb` ,`VYf`\Ub[g`YffY]W\h`k`YfXYb`_`Ubb"

8 Yf`A`Uf`_h`ZØf` ``Äb`X`]W\Y
; Ygi bX\Y]hgj Yfgcf[i b[

8]Y`<`YfUi`gZcfXYfi b[`ZØf` ``Äb`X`]W\Y`?`fUb`_Yb`\Äi`gYf`]gh[fc» "`GY]h
&\$%)` \UVYb`%-`'`9]b]W\hi b[Yb`]b`XYb`I`G5`[YgW\`cggYbž
\Ui`dhg`ÄW\`]W\`Ui`Z[fi`bX`j`cb`Z]bUbn]Y`Yb`6Y`Ughi b[Ybž
DYfgcbU`a`Ub[Y`i`bX`j`YfU`h`Y`h`Yb`J`Yfk`U`hi b[ggmghYa`Yb`"K`]Y`
**5]bj`Ygh`VYf]W\h`Y`hž[UVYb`&\$&'`gUhhY`(`(i`XYf` ``Äb`X`]W\Yb
?`fUb`_Yb`\Äi`gYf`Ubž`bY[Uh]j`Y`6Yhf]YVga`Uf[Yb`ni`j`YfnY]W\`bYb`" `a
J`Yf[`Y]W\`X`Uni` ``U[`X]YgYf`K`Yfh`VY]`gh`ÄXh]gW\Yb`?`fUb`_Yb`\Äi`gYfb
bi`f`VY]`'`)i` "A`Ubi`Y`Y`5VfYW\bi b[gZY`\Yf`_cghYb` ``Äb`X`]W\Y
9]b]W\hi b[Yb`Ä`\f`]W\`gW\`Ähni b[gk`Y]gY`" ž(`A`j`])UfXYb`I`G8`ž`k`Ug
nY][hž`XUgg`<`UbX`i`b[gVYXUfZ`VYghY`\h"**

C`fUWY`nY][h`g]W\` \]Yf`U`g`i`bj`Yfn]W\`hV`UfYf`DUf`hb`Yf`"8]Y
7ca`a`i`b]hmK`cf`_g`D`UhhZcfa` `]gh`b]W\`h`bi`f`Y]bY`@Øgi`b[ž`gcbXYfb
Ui`W\`Y]bY`5bhk`cfh`Ui`Z`gmghYa`Uh]gW\Y`<`YfUi`gZcfXYfi b[Ybž`X]Y
j`]Y`Y` ``Äb`X`]W\Y`?`]b[_Yb`d`U[Yb`"G]Y`i`a`ZUggh`i`bhYf`UbXYfYa` `ZYghY
; YVØ`fYb`ZØf` `a`d`Ya`Ybh]Yfi b[Yb`i`bX`c`_U`ni` [YgW\`b]hhYbY
GW\`i`i`b[Yb`ZØf`A`]hUfVY]hYf`"6YgcbXYfg`ni`_i`bZhgk`Y]gYbX`]gh`XUg
DchYbn]U`ž`X]Y`9Z]n]Ybn`XYf`9]bbU`a`Ynm`_Yb`ni`c`dh]a`]YfYb` `Y]b
6YfY]W\`ž]b`XYa` ``Äb`X`]W\Y`?`fUb`_Yb`\Äi`gYf`Ä`\f`]W\`V]g`ni`&)"` \$\$
I`G8`d`fc`6Yhhj`Yf`]YfYb`_ØbbYb"

HYW\bc`c[]gW\Y': cfhYbhk]W`i b[Yb`]b`XYf
A YX]n]b

8Yf'; YXUb_Yž'k Ug'? =]b`XYf`A YX]n]b`YffY]W\Yb`_Ubbž'k]fX`]b
Y]bYa`gdUbbYbXYb`5fh`_Y`j cb`DA 7`k Y]hYf`j Yfh]Yžh`? Øbgh`]W\Y
≠hY`][Ybnž]bgVYgcbXYfY`]b': cfa`j cb`a UgW]bY`Ya`@YfbYbž`\Uh
g]W`]b`XYb`YhnhYb`XfY`]Δ\fnY\bhYb`fUgUbh`Ybhk]W`Y`h`8 i fW
Ui hca Uh]g]YfhY`5bU`mgYb`_ØbbYb`YfnhY`g]W`a Y`f`Ui ZX]Y
k]W`h][Y`nk]gW\Yba YbgW`]W\Y`6Yn]Y\i b[`a]h`]\fYb`DUh]YbhYb
_cbnYbhf]YfYb`5bk YbXi b[Yb`k]Y`X]Y`Ui hca Uh]gW\Y`5i gk Yfhi b[
X][]hU`Yf`a YX]n]b]gW\Yf`6]`XYf`nY][Ybž`k]Y`? =b]W`h`bi f`X]Y
9Z]n]Ybnž`gcbXYfb`Ui W`X]Y'; YbUi][_Y]h`VY]`8]U[bcgYb`Yf\Ø\Yb
_Ubb"

8]Y`?ca V]bUh]cb`Ui g`a YbgW`]W\Ya` : UW\k]ggYb`i bX`? =YfØZbYh
bYi Y`8]a Ybg]cbYb`]b`XYf'; Ygi bX\Y]hgj Yfgcf[i b["C fUWY
j YfZc`[h`a]h`gY]bYf'? ≠[YghØhnhYb`GhfUhY[]Y`]a` `ÀbX`]W\Yb
; Ygi bX\Y]hgk YgYb`Y]bYb`j]Y`j YfgdfYW\YbXYb`5bgUhnž`XYf`b]W`h
bi f`XUg` , VYf`YVYb`XYf`9]bf]W`hi b[Yb`g]W\Yfhž`gcbXYfb`Ui W`X]Y
E i U`]h`h`XYf`DUh]YbhYbj Yfgcf[i b[`YbhgW\Y]XYbX`j YfVYggYfb
_ØbbhY`≠`Y]bYf`NY]hž`]b`XYf'; Ygi bX\Y]hgXUhYb`ni a`k Yfhj c`ghYb
; i h`k YfXYbž`]gh`Yg`_Uf.`8]Y`Ni _i bZh`XYf`A YX]n]b`]gh`Yb[`a]h`XYf
K Y]hYfYbhk]W`i b[`X]YgYf`HYW\bc`c[]Yb`j Yfk cVYb"

≠`X]YgYa`G]bbY`_ØbbhY`XUg`C fUWY`<YU`h`i bX`@ZY`GW]YbW`g
Gi a a]h`]b`C`f`UbXcž`XUg`j ca` - "V]g`%"`GYdhYa VYf`&\$&)
ghUhhZ]bXYhž`Y]b`YbhgW\Y]XYbXYf`A ca Ybh`ZØf`X]Y`6fUbW\Y`k YfXYb`
<]Yf`k]fX`X]Y`bYi YghYb': cfhgW`f]hhY`]b`XYf
; Ygi bX\Y]hg]bZcfa Uh]cbghYW\bc`c[]Y`df`AgYbh]Yfhž`X]Y`b]W`h`bi f
[fc»Yb`?fUb`_Yb`Ài gYfbž`gcbXYfb`Ui W`X]Yb`j]Y`Yb`_Y]bYbž`cZh
i bhYf`8fi W`ghY\YbXYb`9]bf]W`hi b[Yb`ni` ; i hY`_ca a Yb`gc`""9g
ghY`h`ZYgh`k Ybb`Yg`XUfi a` [Y`hž`X]Y'; Ygi bX\Y]hgj Yfgcf[i b[`ZØf
`ÀbX`]W\Y'; Ya Y]bXYb`ni`j YfVYggYfbž`]gh`C fUWY`Y]b
GW`ØggY`gd]Y`Yf`a]h`[fc»Yb`5a V]h]cbYb"

8YhU]`g	
C fh	5bh\cbmž? UbgUgžl G5
E i Y`Yb	<ul style="list-style-type: none">• k k k "Uf]j U"XY• k k k "U]bj Ygh"Wĉa• da WbW]"b`a "b]\ "[cj

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +"XY