

HYW bc`c[]Y!FYj c`i h]cb. 'Gc'ØVYf`YVYb FYghUi fUbhg'&\$&) 'i bX'XUfØVYf'\]bUi g°

8]Y'FYghUi fUbhVfUbWXY'Yf`YVh'&\$&) 'Y]bYb'hYWXbc`c[]gWXYb K UbXY`ž'XYf'? --Ž'5i hca Uh]g]Yfi b['i bX'X][]hU`Y'@Ògi b[Yb]bhY[f]Yfhž'i a '9ZZ]n]Ybn'i bX'?i bXYbni Zf]YXYb\Y]h'ni ghY][Yfb"



: fUb_Zi fhž:8 Yi hgW.`Ub X '! '\ TXYf'; Ughfcbca]Y '_ØbX][h'g]W. 'Y]bY hY W. bc`c[]gW.YFYj c`i h]cb 'Ubž:X]Y 'X]Y '6fUb W.Y'[fi bX`Y[YbX j YfÀbXYfb'_ObbhY"'6]g'&\$&) 'a ØggYb 'FYghUi fUbhg'bYi Y HY W. bc`c[]Yb 'UXUdh]YfYbži a 'k YhhVYk YfVgZÀ\]['ni 'V`Y]VYb"'8]Y < YfUi gZcfXYfi b[Yb'g]bX'Ybcfa ž'UVYf'X]Y 'J cfhY]'Y 'ØVYfk]Y[Yb'VY]k Y]hYa "'@Ui h': 6%\$%'\UVYb 'ghfUhY[]gW.Y HYW. bc`c[]Y]a d'Ya Ybh]Yfi b[Yb'XUg'DchYbn]U'ž'X]Y 6Yhf]YVgYZZ]n]Ybn'i a 'Xi fW. gW. b]hh`]W. '&) i 'ni 'ghY][Yfb'i bX'X]Y?i bXYbni Zf]YXYb\Y]h'i a '&\$i 'ni 'Yf\O\Yb"'8cW.'j]Y'Y'6YhfY]VYfg]bX'nO[Yf']W. ž']bgVYgcbXYfY'k Y[Yb'XYf a d'Ya Ybh]Yfi b[g_cghYb'i bX'XYf'6YZØfW.hi b[Ybž'VYghY\YbXY 5V'Ài ZY'ni 'qhOfYb"

I bhYf'X]YgYb'I a ghÀbXYb'k]fX'Yg'ZØf'FYghUi fUbhVYg]hnYf
YbhgWXY]XYbXž'X]Y'f]WXh][Y'6U`UbWY'nk]gWXYb'HYWXbc`c[]Y'i bX
; UghZfYi bXgWXUZh'ni 'Z]bXYb"'5b'YfghYf'GhY``Y'ghY\h'X]Y'Bi hni b[
j cb'? Øbgh`]WXYf' =bhY``][Ybn'f? =tž'X]Y'X]Y'; Ughfcbca]Y
fYj c`i h]cb]YfYb'_Ubb"'@Ui h'XYa'; Ugh[Yk YfVY'A U[Un]b'_ObbhYb
? =t[YghØhnhY'dfÀX]_h]j Y'5bU`mh]_'i bX'5i hca Uh]g]Yfi b['j cb
5fVY]hgUV`Ài ZYb'XUni 'VY]hfU[Ybž'@YVYbga]hhY`UVZÀ``Y'i a''\$!)\$i
ni 'gYb_Yb'i bX'X]Y'@U[Yfi a gWX`U[fUhYb'i a 'V]g'ni '&)ı 'ni
j YfVYggYfb"'8 Ug']gh'b]WXh'bi f'[i h'ZØf'XYb'; Y`XVYi hY`ž'gcbXYfb
Ui WX'ZØf'X]Y'I a k Y`h"

HYW bc`c[]gW Y HfYbXg i bX 7 \ UbW b

A cXYfbY'F YghUi fUbhg'gYhnYb'ni bY\a YbX'Ui Z'X][]hU`Y
?i bXYbfY]gYb'Xi fWX'GY`VghVYX]Ybi b[g_]cg_Y'i bX'X][]hU`Y'A YbØg"
8]YgY'A Yh\cXYb'\UVYb'XYb'Xi fWXgWXb]hh`]WXYb'6YghY``k Yfh
VYfY]hg'i a '%&!' \$i 'Yf\O\h''A]h'_cbhU_h`cgYb'NU\`i b[ga Yh\cXYbž
X]Y'ZcfhgWXf]hh`]WXY': i b_h]cbYb'k]Y'a cV]`Y'K U``Yh! \DhY[fUh]cb'i bX
Ui hca Uh]gWXY'FYWXbi b[gUi ZhY]`i b['V]YhYbž'k]fX'XUg
; Ughfcbca]Y!9f`YVb]g'bcWX'Y]bZUWXYf'i bX'VYbi hnYfZfYi bX`]WXYf"
HYWXbc`c[]Yb'k]Y'5i [a YbhYX'FYU`]hm'f5F\L'V]YhYb'ni XYa 'X]Y
A O[`]WX_Y]hž'A YbØg']b'' 8 'XUfni ghY``Yb'i bX'9WXhnY]h!
Ni hUhYb]bZcfa Uh]cbYb'VYfY]hni ghY``Ybž'k Ug'X]Y
9bhgWXY]Xi b[gZ]bXi b['ZØf'; ÀghY'Yf`Y]WXhYfh"

K]Y 'XUg'; Ugh[Yk YfVY 'A U[Un]b 'VYf]W\hYhž'gYhnYb 'Ui W\ '[fc > Y ?YhhYb 'k]Y 'HUWc '6Y``ž'7\]dch`Y 'i bX'8ca]bc g'VYfY]hg'YfZc`[fY]W\? ‡[YghØhnhY 'GdfUW\!'i bX'7\UhVchg'ZØf'6YghY``i b[Yb 'i bX ?i bXYbgYfj]W\ 'Y]b"'GY`Vgh'_`Y]bYfY 'F YghUi fUbhg'_ÒbbYb'j cb X]YgYb'5i hca Uh]g]Yfi b[Yb'dfcZ]h]YfYbž'i bX'HYW\bc`c[]Yb'k]Y 7\Uh DH'\Y`ZYbž'XUg'?i bXYbYf`YVb]g'Xi fW\ 'GhUbXcfhXUhYb'ni cdh]a]YfYb"'9]b'k Y]hYfYg'gdUbbYbXYg': Y`X'g]bX']bhY``][YbhY?ØW\Yb[YfÀhYž'X]Y'ØVYf'XUg' ₺hYfbYh'XYf'8]b[Y'fleHŁ'a]hY]bUbXYfjYfVi bXYb'g]bX"'8UXi fW\ '_ÒbbYb'6YhfY]VYf']\fY'?ØW\Yb[YfÀhYZ'Yb']bX'g' YfXhY

GhfUhY[]gWXY'D`Ubib['ibX'=a d`Ya Ybh]Yfib[

I a 'X]Y'j c``Yb'JcfhY]`Y'XYf'bYi Yb'HYW\bc`c[]Yb'Ui gni gW\ÒdZYbž
Ya dZ]Y\`h: 6%\$%'Y]bY'i a ZUggYbXY'ghfUhY[]gW\Y'D`Ubi b["
FYghUi fUbhVYg]hnYf'gc``hYb']\fY'VYghY\YbXYb'5V`Ài ZY'[YbUi
VYk YfhYb'i bX'GW\a Yfndi b_hY']XYbh]Z]n]YfYb"'9]bY'9]bVYn]Y\i b[
XYf'A]hUfVY]hYf']b'XYb'5i gk U\`!'i bX'=a d`Ya Ybh]Yfi b[gdfcnYgg
]gh'YVYbgc'k]W\h]['k]Y'X]Y'9bhk]W_`i b['i a ZUggYbXYf
GW\i `i b[gdfc[fUa a Y"'K]Y'XYf'; YbYfU``A UbU[Yf'j cb
FYghUi fUbh'*) ž'\xY'<Ubbcbž'VYa Yf_hž'\UVYb'6YhfY]VYf'cZh'5b[gh
j cf'JYf\hXYfi b[Ybž'XYg\U`V'gc``hY'X]Y'9]bZØ\fi b['bYi Yf
HYW\bc`c[]Yb'gW\f]hhk Y]gY'i bX'[i h'Xi fW\XUW\h'YfZc`[Yb"

 $8]Y'X][]hU'Y'HfUbgZcfa Uh]cb'k]fX'Ui WX'X]Y'DYfgcbU'j Yfk U'hi b[VYhfYZZYb'''? #[YghØhnhY'Hcc`g'_ObbYb'X]Y'8]Ybghd`Ubi b[Ui hca Uh]g]YfYb'i bX'5Vk YgYb\Y]hgVYbUWXf]WXh][i b[Yb'Ybh`UghYbžk Å\fYbX'dfÀX]_h]j Y'A Yhf]_Yb'XUVY]'\Y'ZYbž'XYb'DYfgcbU'Y]bgUhn cdh]a U`'ni 'd`UbYb'''8 Ug'N]Y`']gh'_`Uf. '6YhfY]VYf'a ØggYb'g]WX'Ui Z 7cUWX]b[ž'; ÅghYVYhfYi i b['i bX'I a gUhnk UWXghi a '_cbnYbhf]YfYbžk Å\fYbX'X]Y'HYWXbc`c[]Y'X]Y'9ZZ]n]Ybn']a '<]bhYf[fi bX j YfVYqqYfh''$

@Yhnh`]W\ k]fX`X]Y`Ni _i bZh`XYf`; Ughfcbca]Y`Xi fW\ Y]bY
\Ufa cb]gW\Y`Gma V]cgY`nk]gW\Yb`HYW\bc`c[]Y`i bX`a YbgW\`]W\Yf
9a ch]cb`[YdfÀ[h`gY]b"`9]b`FYghUi fUbh`XYf`Ni _i bZh`k]fX`b]W\h`bi f
a]h`a cXYfbghYf`HYW\b]_`Ui g[YghUhhYh`gY]bž`gcbXYfb`Ui W\`ZØf
i bj Yf[Ygg`]W\Y`9f`YVb]ggY`VY]`gY]bYb`; ÀghYb`gcf[Yb"`8]Y
A Ò[`]W_Y]hYb`g]bX`YbX`cgž`i bX`k Yf`Yhnh`]bj Ygh]Yfh`i bX`g]W\
UbdUgghž`k]fX`]b`Y]bYf`]a a Yf`_ca d`YI Yf`k YfXYbXYb`6fUbW\Y
Y]bYb`GW\f]hh`j cfUi g`gY]b"`\DZcfa Uh]cbYb`j cb`: 6%\$%ž`
< cgd]hU`]hm`HYW\`i bX`; Ugh[Yk YfVY`A U[Un]b`nY][Ybž`XUgg`X]Y
NY]h`ZØf`J YfÀbXYfi b[Yb`Yhnh`]gh"

8 Y hU]`g	
Cfh	: fUb_Zi fhž'8 Yi hgWX`Ub X
EiY``Yb	• k k k "ZV %\$ %"Wc a
	• \cgd]hU`]hmhYW\"Wca
	• [Ugh[Yk YfVY!a U[Un]b"XY