

8]Y `; YbYfUh]cb `J F . `Gc `j YfÀbXYfb `X]Y ``J F B Uh]j Yg `XUg `; Ua]b [°

9fZU\ fYb `G]Yž`k]Y `X]Y `; YbYfUh]cb `XYf`/ ei ch/J F
B Uh]j Yg/ ei ch`X]Y `Ni _i bZh`XYf`J]fhi U`!F YU`]hmf!; Ua]b [!
⇒Xi ghf]Y `dfÀ[hi bX`k Y`W`Y`HfYbXg`U_hi Y``g]bX"



7 \]b Už`5g]Yb `!K Ug `[Y\h`b`XYf`K Y`h`XYf`J]fhi U`F YU`]hmf!J F Ł3
5i ZXYb`YfghYb`6`]W`_`ÖbbhY`a Ub`a Y]bYbž`X]Y`HYW`bc`c []Y` \`ÀhY
]b`XYb`Y`mhYb`↵\fYb`Y]bYb`; Ub[`ni fØW`[YgW`U`hYh`"8cW`X`Yf
6YXUfZUb`J F!HYW`bc`c []Yž`]bgVYgcbXYfY`i bhYf`↑ b[Yb
A YbgW`Ybž`k`ÀW`gh`k`Y]hYf`"@Ui`h`; **Ua Yg⇒Xi ghfm"V]n` \`Uh`g]W`**
Y]bY`bYi Yž`XmbUa]gW`Y`; fi ddY`j`cb`Bi`hnYfb` \`YfUi`g[YV`]`XYh` `X]Y
gc[YbUbbhYb` J F`B Uh]j Yg ` "8]YgY`5`hYfg[fi ddYž`]cfk]Y[YbX
nk]gW`Yb`%` `i bX`&(`↵\fYbž`XYZ]b]Yfh`XUg`a`cXYfbY`; Ua]b[`a`]h
J F!<YUXgYhg`bYi `": Ø\`fYbXY`Ghi`X]cg`k]Y`b8fYUa`g`7ca`dUgg
\UVYb`X]YgY`k`UW`gYbXY`N]Y`[fi ddY`]bg`J]g]Yf`[Ybca`a`Yb`i`bX
Yb`hk]W`Y`b`Gd]Y`Yž`X]Y`Ui`Z`]\`fY`J`cf`]YVYb`Ui`g[Yf]W`hYh`g]bX"

⇒hYfYggUbhYfk`Y]gY`nY][`h`g]W`ž`XUgg`X]Y`; YgW`a`ÀW`Yf`]bYbYf\`U`V

X]YgYf'5'hYfg[fi ddY'gY\ f'X]j Yfg'g]bX" 'G]Y'g]bX
YI dYf]a Ybh]YfZFYi X][Yf'i bX'gi WXYb'bUWX'gcn]U'Yb'gck]Y
'Ub[gUa YfYb'Gd]Y'Yf'YVb]ggYbž'UbghUhh'i]b'\Y_h]gWXY'A C 65g'cXYf
G\cchYf'Y]bni hUi WXYb"'8]YgY'J F'BUh]j Yg'j YfVf]b[Yb'ja 'GWb]hh
&\$!' \$'A]bi hYb'Äb[Yf'j]b']\fYb'GYgg]cbg'i bX'bY\ a Yb'g]W
a Y\fyfY'DUi gYb'Ua 'HU[ži a 'j]b'gcn]U'Y'J F!K Y'hYb'Y]bni hUi WXYb"
8UVY]' \UVYb'X]Y'a Y]ghYb'j cb'j]bYb'_Ui a 'D'Uhd'fcV'Ya Y'ZØf
[fc»ZÄW][Y'FUi a !GWY'Y!9f'YVb]ggYž'k Ug'X]Y'Gd]Y'j]Y'ZU'h'bi f
bcW'Yf\Ö\h"

8]Y'F c`Y'XYf'HYW bc`c[]Y

9]b'nYbhfU'Yg'H\Ya U']b'XYf'8]g_i gg]cb'i a 'J F']gh'X]Y
hYW bc`c[]gWY'9bhk]W_i b["BUW'XYa '6cca 'j]b'XYb'YhnhYb
»\fYb'\UVYb'X]Y': cfhgW'f]hh'VY]J F!<YUXgYhg'Y]b'V]ggWYb
bUW[Y'UggYb"'8Yb'bcW'j]gh'XYf'A Uf_h'b]W'h'Y]b[Y_b]W_h"@Ui h'
**GhYU'h\ ; Ua]b['gY\Yb'k]f'Y]bYb'j]bhYbg]j Yb'K YhVYk YfV'i bhYf
XYb'HYW bc`c[]Y[][UbhYb"'Gcbmi bX'A YhU'g]bX'X]Y'<Ui dhU_hYi fY
]b'X]YgYf'5fYbUž'k Ä\fybX'bYi Y'DfcXi _hY'k]Y'XUg'BYc"' @]b_!
<YUXgYh'j cb'D]W'»hYfUWh]j Y'Zf]gWYb'K]bX'j]bg'; Ua Y'Vf]b[Yb"**

8]Y'BUW'ZFU[Y'bUW'\cW'k Yfh][Yb'J F!Gd]Y'Yb'ghY][highYh][ž'XcW
XUg'5b[YVch'V'Y]Vh'V]g\Yf'VY[fYbnh"6Y'jYVhY'; Yb'fYg'g]bX'5W]cbž
5VYbhYi Yfž'F\mh\ a i ggd]Y'Y'i bX'bUffUhh]j Y'9f'YVb]ggY"' a
J Yf['Y]W'ni 'hfUX]h]cbY''Yb'J]XYcgd]Y'Yb'Yf\U'hYb'J F!H]hY''cZh
\Ö\YfY'6Yk Yfhi b[Ybž'j]bgVYgcbXYfY'ja '5W]cb! i bX
A i g]_VYfY]W"'8]Y'Hcd!Gd]Y'Y'Ui Z'D'UhhZcfa Yb'k]Y'GhYUa 'nY][Ybž
XUgg'J F!; Ua]b['U''Y]b'Ui ZY]bY'Y][YbY'gdUbbYbXY'5fhi bX'K Y]gY
Yf'YVh'k]fXž'X]Y'ZØf'j]Y'Y'Gd]Y'Yf'Ubn]Y\YbX'j]gh"

8Ya c[fUZ]gWY'J YfÄbXYfi b[Yb'j]b'XYf'J F! 7ca a i b]hm

K Yf'XYb_hž'J F'gY]'bi f'Yhk Ug'ZØf'† b[Y'A ÄbbYfž'XYf'j]ffh'[Yk U'h]["
Hfchn'Y]bYf'ja a Yf'bcW'\Ö\YfYb'E i chY'j cb'a Äbb'j]WYb'Bi hnYfb
'Ui h'**GhUh]ghU'g]bX') +i 'XYf'J F!Bi hnYf'A ÄbbYfž'ØVYfk]Y[YbX
nk]gWYb'&) i bX' ('»\fYb' 'nY][h'g]W'Y]bY'j]bhYfYggUbhY**

9bhk]W_`i b["8]Y'; YgW\`YW\hYfj YfhY]i b['\Uh'g]W\]b`XYb`YhnhYb
 3\`fYb`g][b]Z]_Ubh[YAbXYfh`j cb`*- i`Ui Z*\$i`A`AbbYf`i bX`(\$i
 : fUi Ybž`k Ug`XUfUi Z`\]bXYi hYhž`XUgg`X]Y`J F!6Ug]g`VfY]hYf
 [YZAW`Yfh`k]fX"

Ni gAh`n`]W\`nY][h`X]Y`J F!Bi hnYfVUg]g`Y]bY`ghY][YbXY`HYbXYbn``8]Y
 Dfc[bcgYb`VYgU[Ybž`XUgg`XYf`[`cVU`Y`J F!; Ua`]b[!A Uf`h`V]g`&\$&+
 Ui Zghc`nY`- &ž`%A`j``UfXYb`i G!8c``Uf`UbK UW\gYb`_`ObbhY``Hfc`hn
 XYf`VY[fYbnhYb`5i`gk U\`Ub`Gd]Y`Yb`k`AW\gh`X]Y`J]Y`ZU`h`fUgW\ž
 i bX`D`UhZcfa`Yb`k]Y`5dd`@UV`i bX`G]XYE`i Ygh`Yf`OZZbYb`bYi`Y
 A`O[`]W\`_Y]hYb`Z0f`]bbcj Uh]j`Y`i bX`gdUbbYbXY`9I`dYf]a`YbhY`]a`J F!
 I`b]j`Yfgi`a`"

Ni gUa`a`Yb[YZUggh`_`ObbYb`k`]f`ZYgh\U`hYbž`XUgg`X]Y`J F!
 7ca`a`i`b]hm`YVYbX][Yf`]gh`U`g`Y`ni`j`cf``8Ug`9b[U[Ya`Ybh`XYf`J F
 BUh]j`Yg`k`]fX`b]W\`h`bi`f`X]Y`5fh`i`bX`K`Y]gYž`k`]Y`k`]f`Gd]Y`Y
 Yf`YVYbž`dfA[Ybž`gcbXYfb`Ui`W\`X]Y`b`bcj Uh]cb`]b`XYf`HYW\bc`c`[]Y
 k`Y]hYf`j`cfUbhfY]VYb``C`V`Gd]Y`hYghYf`cXYf`9bhk`]W`_Yf`U`Y`UW\hYb
 Ui`ZXUg`j`Yff0W`_hY`Y`Y`X`V`U`W`_ž`XUg`X]YgY`bYi`Y`Y`YbYfUh]cb`Ub`J F!
 Bi`hnYfb``]YZYfh"

8YhU]`g	
C`fh	7\]bUž`5g]Yb
E`i`Y``Yb	<ul style="list-style-type: none"> • k k k "[Ua`Yg]bXi`ghfm`V]n • k k k "ghYU`h\ [Ua`]b["bYh • XY"ghUh]ghU"Wč`a

6Ygi W\Yb`G]Y`i`bg`Ui`Z.`k`ca`,`+"XY