

F Yj c`i h]cb`]a `6Yf[VUi .`J]fhi Y`Y`F YU`]hÅh
j YfVYggYfh`5i gV]`Xi b[`i bX`G]WY Yf\Y]h°

9bhXYW_Yb`G]Yž`k]Y`j]fhi Y`Y`F YU`]hÅhXYb`6Yf[VUi
fYj c`i h]cb]Yfh`GWXi `i b[ggmgHYa Yž`Ui hcbca Y`HYWbc`c []Yb
i bX`[`cVU`Y`HfYbXg"



6U[XUxž`5f]ncbUž`I G5`!`#`XYf`K Y`h`XYg`6Yf[VUi g`\Uh]g]WY`]b
XYb`Y`h`h`Yb`#]`fYb`Y]b][Yg[YhUb``8Yf[`cVU`Y`6Yf[VUi`ghY`h]`cf
XYf`<YfUi gZcfXYfi b[žei U`]Z]n]YfhY` : UW`_fÅZhY`ni`Z]bXYbž`k Ug
Xi fW`X]Y`ghY][YbXY`:`i`_hi`Uh]cb`]b`XYf`6Y`Y[gW`UZh`ni`gÅh`n]W
_ca`d`]n]Yfh`k]fX``8]Y`?ca`d`YI]hÅh`XYf`Y]b[YgY`h`h`Yb`A`UgW`]bYb
ghY][hi`bX`XUa`]h`Ui`W`XYf`6Y`XUfZ`Ub`VYhf]YV`]W`Yf`9I`nY`Y`bn``8]Yg
a`UW`h`Y]bY`[f0bX`]W`Y`GWXi`i`b[`Z0f`6YX]YbYf`i`bYf`Ågg`]W`ž`i`a
X]Y`G]W`Yf\Y]hi`bX`9Z]n]Ybn`]a`6Yhf]YV`ni`[Yk`Å`f`Y]ghYb``Gc
k`YfXYb`]b`XYb`j`YfgW`]YXYbYb`A`]bYb`k`Y`hk`Y]h`]bbcj`Uh]`Y
@0gi`b[Yb`Y]b[YgY`h`h`ž`i`a`XYb`Ni`[f]Z]Z`Ui`Z`U`_hi`Y`Y`Y`HYWbc`c []Yb
ni`Yfa`0[`]W`Yb``9/`A`>VYf]W`h`Y`h`ž`XUgg`X]Y`f]W`h][Yb
GWXi`i`b[ga`U»`bU`a`Yb`b]W`h`bi`f`X]Y`G]W`Yf\Y]h`ž`gcbXYfb`Ui`W
X]Y`DfcXi`_h]cbg`cghYb`Xi`fW`[Yf]b[YfYb`J`YfgW`Y]»`i`bX

b]YXf][YfYb`?fUZhgbcZ] YfvfUi W`gYb_Yb`_ÖbbYb"

9]b`[i hYg`6Y]gd]Y`ZØf`X]YgY`9bhk]W`i b[Yb`g]bX`X]Y`bYi Yb
Æ` * \$Ž`5Xj UbW`X`9ei]da Ybh`G]a i `Uhc`fYb`j cb`æ a Yfg]j Y
HYW`bc`c[]Yg`8]YgY`G]a i `Uhc`fYb`k i fXYb`VYfY]hg`j b`) (@ÀbXYfb
Ui g[Y`]YZYfh`i bX`i bhYfghØhmYb`XUVY]`gck c\`C VYfZ`ÀW`Yb!`U`g
Ui W`i bhYfhU[YVYf[k Yf_Y`" ð`XYb`i G5` \Uh`XUg`6U[XUX!6Yf[k Yf_
]b`5f]ncbU`Y]bYb`VYa Yf_Ybgk YfhYb`GW`f]hh`[Ya UW`hž`]bXYa`Yg
U`g`YfghYg`Y]b`Ui hcbca Yg`HfUbgdcfhgmghYa`f5<GŁ]a d`Ya Ybh]Yfh
\Uh`æ a Yfg]j Y`HYW`bc`c[]Yg`V]YhYh`a U» [YgW`bY]XYfhY
HfU]b]b[g`Ògi b[Ybž`i a`X]Y`6YX]YbYf`Ui ZX]YgY`HYW`bc`c[]Yb
j cfni VYfY]hYb`i bX`X]Y`9ZY`_hj]h`Àh`ni`a`Ui]a]YfYb"

8]Y`F`c`Y`XYf`j]fhi Y`Yb`F`YU`]h`Àh`]a`6Yf[VUi

8]Y` ðhY[fUh]cb`j cb`j]fhi Y`Yf`F`YU`]h`Àh`i bX`"8!G]a i `Uh]cbYb` \Uh
Y]bY`bYi Y`Y`fU`]a`6Yf[VUi`Y]b[Y`Ài hYh`"8]YgY`HYW`bc`c[]Yb
Yfa`Ò[`]W`Yb`Y]bY`g]W`YfY`i bX`_cghYbYZY`_hj Y`5i gV`]Xi b[ž`]bXYa
g]Y`6YX]YbYfb`XUg`<UbX`]b[`j cb`6Yf[VUi [Yf`ÀhYb`]b`Y]bYa
_cbhfc`Y]fhYb`i a`ZY`X`VY]Vf]b[Ybž`VYj cf`g]Y]b`XYf`F`YU`]h`Àh
Y]b[YgYhnh`k YfXYb`"9]b`dYfZY`_hYg`6Y]gd]Y`]gh`XYf`:`YhW`Yf`<][\
F`YUW`GW`Yf`G]a i `Uhc`f`j cb`G]a Zcfa`ch]cbž`XYf`Y]bY`fYU`]gh]gW`Y
HfU]b]b[gi`a [YVi b[`V]YhYh"

6YgcbXYfg`gdUbbYbX`]gh`XUg`7Uh`G]a i `Uhc`fg`7c`UVcfUh]j Y
K`cf_g]hY`HfU]b]b[`Zcf`A]b]b[`DU`_Yhž`XUg`VY]`XYf`A`B9l dc`&\$&(
j cf[YghY`h`k i fXY`"8]YgY`GW`i`i b[`Y[h`XYb`:`c`_i`g`Ui Z
HYUa`UfVY]h`]b`Y]bYf`j]fhi Y`Yb`A`]bY`i bX`]gh[`Y]W`nY]h][
a`Y`fgdfUW`][`Ui g[YghUhhYhž`i a`i bhYfgW`]YX`]W`Yb
5bZcfXYfi b[Yb`[YfYW`h`ni`k`YfXYb"

5i hcbca Y`HYW`bc`c[]Yb`i bX`] \fY

ðhY[fUh]cb

8]Y`Ni`_i bZh`XYg`6Yf[VUi`g`gW`Y]bh`ghUf`_]b`F]W`hi b[`5i hcbca]Y
ni`ghYi Yfb`"8]Y`bYi YghY`:`cf`gW`i b[`ni`Ui`hcbca`Yb
6Yf[VUi`gmghYa`Yb`nY][hž`XUgg`5`[cf]h`a`Yb`ni`f`J`YfVYggYfi b[`XYf

9ZZ]n]Ybn`Ybkh]W_Y`h`k YfXYbž]bXYa `g]Y`XmbUa]gWXY`?Ufh]Yfi b[a]h`D`Ubi b[`i bX`_c`Y`_h]j Yf`K U\fbY\ a i b[`j YfV]bXYb" `Gc`WXY GmghYa Y`]bhY[f]YfYb`j YfgW]YXYbY`?ca dcbYbhYbž`i a `Y]bY bU\`hc`gY`GhYi Yfi b[`XYf`6Yf[VUi cdYfUh]cbYb`ni `[Yk `Å\`f`Y]ghYb" **B Uhi fY`** `YVh`Yfj cfž`XUgg`X]YgY`HYW`bc`c[]Yb`Ui W`bYi Y A Ò[`]W`_Y]hYb`ZØf`G]W`Yf\Y]hgj YfVYggYfi b[Yb`V]YhYbž]bXYa `g]Y GhfU» YbfUbX[Yf`ÅhY`bi hnYbž`i a `dchYbn]Y`Y` ; YZU\`fYb`VYggYf`ni Yf`_YbbYb"

8]Y` : cfgW`i b[`Uh`Y]bYb`5bgUhn`XYg`XYg`_f]dh]j Yb`@YfbYbg \Yfj cf[YVfUW`hž`XYf`Yg`Yfa Ò[`]W`hž`j]fhi Y`Y`6Yf[VUi Ub`U[Yb VUg]YfYbX`Ui Z`fYU`Yb`6Yhf]YVgXUhYb`ni `YfghY`Yb" 8]Yg`V]YhYh`Y]bY \Yfj cffU[YbXY`D`UhhZcfa `ni f`C`dh]a]Yfi b[`XYf`GmghYa `Y]ghi b[i bX`ni f`J YfVYggYfi b[`XYf`G]W`Yf\Y]hgghUbXUfXg" 5`[cf]h`a Yb`ZØf gdYn]Z]gW`Y`6Yf[VUi cdYfUh]cbYb`YbhghY\Yb`Xi fW`Y`]bYb]bbcj Uh]j Yb`5bgUhnž`XYf`5i Z[UVYbhY]`Y`]b`_Y]bYfY`9]b\Y]hYb nYf`Y[hi bX`a]h\]`ZY`j cb`8UhYb![Yhf]YVYbYa `@YfbYb`cdh]a]Yfh"

8i fW`X]Y`?ca V]bUh]cb`Ui g`G]a i `Uh]cbghYW`bc`c[]Yb`i bX Ui hcbca Yb`GmghYa Yb`k]fX`X]Y`9ZZ]n]Ybn`]b`XYf`6fUbW`Y`b]W`h`bi f [YghY][Yfhž`gcbXYfb`Ui W`X]Y`5i gV]`Xi b[g`cbnYdhY fYj c`i h]cb]Yfh" 8]Y`GW`UZZ] b[`Y]bYf`6]V`]ch\Y`_a]h`GnYbUf]Yb`ni f l bhYfghØhni b[`Ui hcbca Yf`C`dYfUh]cbYb`_ØbbhY`Y]bY`VYXYi hYbXY Fc`Y`]b`XYf`ni _ØbZh][Yb`5i gV]`Xi b[`i bX`9ZZ]n]YbnghY][Yfi b[`XYg 6Yf[VUi g`gd]Y`Yb" 8]Y`NY]hž`i a `bYi Y` : Å\][_Y]hYb`ni `Yf`YfbYb`i bX XUg`f]W`h][Y` ; Yf`Åhni `VYX]YbYbž`k Uf`bcW`b]Y`gc`YbhgW`Y]XYbX k]Y`Yi hY"

8YhU]`g	
C fh	6U[XUXž`5f]ncbUž`l G5
E i Y`Yb	<ul style="list-style-type: none"> • k k k "Y!a `W`a • k k k "bUhi fY"W`a

6Ygi W`Yb`G]Y`i bg`Ui Z.`k ca , +"XY