

HUbn`YfbYb`bYi`YfZi bXYb. `A]l YX`F YU`]hm VY[Y]ghYfh`a]h`J]fhi U` `8 UbW` °

9fZU\ fYb`G]Y`U`Yg`ØVYf`A]l YX`F YU`]hmž`X]Y`]bbcj Uhj Y`HUbn!
5dd`8 UbW`; i fi`i` bX`X]Y`VYghYb`J F!HUbngd]Y`Y`ZØf`A YhU
E i Ygh` " "



F] [Už`@Yhh`UbX`!`A]l YX`F YU`]hm\ Uh]b`XYb`YmhYb`>\ fYb`c Zh`U`g
V`c»Yg;]a`a`]W_`[Y[c`hYb`"] Y`Y`Gd]Y`Y`nY][Yb`fYU`Y
l`a` [YVi`b [Ybž`bi`mYb`X]YgY`YXcW`_Ui`a`g]bbj`c`""9]b`d cg]h]j`Yg
6Y]gd]Y`XUZØf`]ghX]Y`5dd`8 UbW`; i fi`žX]Y`VY]a` `A]l YX!F YU`]hm!
<UW_Uh\cb`j`cb`A YhU`XYb`YfghYb`D`Uhn`UVfÄi`a`hY`" < Y]gY`XY
VYf]W`hYhž`XUgg`X]Y`5bk`YbXi`b [`ZØf`A YhU`E i Ygh`" i`bX`D]Wc!
<YUXgYhg`Ybhk`]W_`Y`h`k`]fX`i`bX`Y]bY`j`]fhi`Y`Y`HUbn`Y\ fYf]b`]b
Y]bYa` ` [Ub`n`bYi`Yb` :`cfa` Uh`Ub`X]Y`Bi`mYf`\YfUbZØ\fh"

8]Y`5dd`Yfa` Ò[`]W`h`Yg`Bi`mYf.]bbYbž`Y]bY`HUbnZÄW`Y`ni
XYZ]b]YfYbž`]bXYa`g]Y`Y]b`ei`UXfUh]gW`Yg;]hhYfbYhn`Ui`Z`XYb
6cXYb`n]Y\Yb`"8]YgYg`_ÖbbhY`Yhk`U`&ž) `l`&ž) `A`YhYf`[fc»`gY]b`"
9]bY`j`]fhi`Y`Y`HUbn`Y\ fYf]b`YfgW`Y]bhXi`fW`Y]b`Dc`fhU`i`bX`Y]hYh

XYb`l bhYff]W\h`ja`7\U!7\U!7\U!"`b hYfYggUbhYfk Y]gY`k YfXYb
GWf]hhUVZc`[Yb`ja`HU_h`XYf`A i g]_`Ui Z`XYb`6cXYb`dfc`n]Yfhž`k Ug
XUg`@YfbYb`Yf`Y]W\hYfh`i bX`X]Y`Bi hnYf`Ub]a`]Yfhž`XYb`HU_h`ni
\U`hYb"

HUbn`a]h`6Y`c`b`i b[Yb`i bX
< YfUi gZcfXYfi b[Yb

9]b`6Y`c`b`i b[ggmghYa`gcf[h`Z0f`A ch] Uh]cbž]bXYa`9fZc`[Y`Xi fW
j]gi Y`Y`i bX`U_i gh]gWY`9ZY`_hY`g]W\hVUf`[Ya`UW\h`k YfXYb`"9]b
HUbn`dU`Uf`k]fX`ja`F`Ui a`]bhY[f]Yfhž`i a`X]Y`5i gZ0\fi b[`XYf
GWf]hhY`ja`8`i`c`ni`XYa`cbghf]YfYb`"Hfch`X`Yg`]bb`c`j Uh]j Yb
5bgUhnYg`]gh`X]Y`5dd`b]W\h`c`\bY`GW`k`ÅW`Yb.`8]Y
; YghYbYf`_Ybb`i b[`_Ubb`i bni j Yf`Ågg][`gY]bž`i bX`XUg`GWf]hh
HfUW_]b[`]gh`b]W\h`[Ub`n`d`f`Ån]gY`"6YgcbXYfg`VYa`Yf`_Ybgk`Yfh`]ghž
XUgg`A`YhU`E`i`Ygh`_Y]b`YW\hYg`i`i`»!HfUW_]b[`V]YhYh`X]Y
6Yk`Y[i b[Yb`k`YfXYb`_Ui`g`XYf`?`cdZdcg]h]cb`UV[Y`Y]hYh`8U[Y[Yb
_0bbYb`D]W!< YUXgYhg`Y]bY`[YbUi`YfY`i`i`»j`YfZc`[i b[
Yfa`0[`]W\Ybž`k`Ybb`gYdUfUhY`A`ch]cb`HfUW`_Yf`j`Yfk`YbXYh`k`YfXYb`"

K`Yf`UVYf`[`Ui`Vhž`XUgg`A`]l`YX`F`YU`]hm`XYb`9fgUhn`Z0f`YW\hY
HUbn`_i`fgY`V]YhYhž`h`Å`i`gW\h`g]W`"8Yf`A`YbgW\`_]bhYf`XYf
HUbn`Y`fYf]b`ZY`\`hž`YVYbgc`k`]Y`]bX]j`]Xi`Y`Y`?`c`ffY`_hi`fYbž`X]Y`bi`f
Xi`fW`d`Yfg0b`]W\Yb`l`bhYff]W\hYffY]W\h`k`YfXYb`_0bbYb`"8Yb`bc`W
_Ubb`8`Ub`W`];`i`fi`_Y]bY`gd`Ub`b`Yb`XY`5`hYfb`Uh]j`Y`Z0f`9]b`ghY][`Yf`c`XYf
gW`0W`hYfb`Y`Bi`hnYf`XUfghY`Y`bž`X]Y`XYb`YfghYb`GWf]hh`]bg
HUbn]`Yf[b0[Yb`k`U[Yb`a`0W`hYb`";`Yd`Ub`h`]ghž`X]Y`5dd`9b`XY`&\$&)
]a`9Uf`m`5W`W`gg`Z0f`A`YhU`E`i`Ygh`i`bX`D]W!< YUXgYhg
\YfUi`gni`Vf]b[Ybž`a`]h`ni`g`Å`h`]W\Yb`?`i`fgYb`k`]Y`XYa`k`U`nYf`i`bX
k`Y]hYfYb`HUbngh`]Yb"

Hcd`HUbn!`i`bX`F`\mh`a`i`ggd]Y`Y`Z0f`A`YhU
E`i`Ygh

8cW`8Ub`W`;`i`fi`_]gh`b]W\h`X]Y`Y]bn][`Y`C`dh]cb`]a`J`F!
HUbn`i`b]j`Yf`gi`a`"A`]h`XYf`J`Yf0ZY`bh]W\h`i`b[`XYf`A`YhU`E`i`Ygh`" `k`]fX
Ui`W`_Y]bY`]bhYfYggUbhY`5i`gk`U`\`Ub`J`F!`i`bX`F`\mh`a`i`ggd]Y`Yb

\Yfj cf[Y\cVYb" 'a '5''J]fhi U`F YU`]hm:5fh]_Y`k YfXYb`X]Y
 VYghYb`HUbngd]Y`Y`Ui Z[Y`]ghYhž`X]Y`g]W`dYfZY_h`ZØf`X]Y`bYi Y
 D`UhhZcfa`Y][bYb" <]Yf`g]bX`Y]b][Y`XYf`<][\`][\hg.

- f f 6YUh`GUVYf f . '9]b`VY`]YVhYg`Gd]Y`ž`XUg`- +i
 K U\fgW`Y]b`]W`_Y]h`\Uhž`U`g`YfghYg`Ui gdfcV]Yfhi ni`k YfXYbž
 k c`Gd]Y`Yf`K ØfZY`nYfgW`bY]XYb`i bX`<]bXYfb]ggYb
 Ui gk Y]W`Yb" '6Y`_Ubbh`ZØf`XYb` ; Yk]W`hgj Yf`i ghž`XYb`j]Y`Y
 Gd]Y`Yf`ni`VYf]W`hYb`k]ggYb"
- f f GUa VU`XY`5a][c.`J]fhi U`DUfhm f . 'A]h`Y]bYa`DfY]g`j cb
 ~ &- "- - 'l G8`i bX`Y]bYf`Ui ZfY[YbXYb`DUfhm`5ha cgd\ÅfY
 k]fX`XUg`Gd]Y`a]h`GW`ØhY`b`j cb`A UfUWUg`i bX`Y]bYf`A F!
 DUfhmini`Y]bYa`j]Y`j YfgdfYW`YbXYb`<][\`][\h"
- f f ž gh`8UbW`J F`'K Y`Wca`Y`hc`8UbW]hm f . '&) `Gcb[g`i bX
 X]Y`A Ò[`]W`_Y]hž`XYb`5j UhUf`Ubni dUggYb`a UW`Yb`X]YgYg
 Gd]Y`ni`Y]bYa`A i gg`ZØf`HUbni`YV\UVYf"

A]h`ØVYf`(\$`j YfgW`]YXYbYb`J F!Gd]Y`Yb`i bX`G]a`i`Uhc`fYbž`X]Y`X]Y
 Bi`hYf`b`Y]bY`J]Y`nU\`j cb`9f`YVb]ggYb`Y]bhUi W`Yb`UggYb`j`ca
 5ghfc`bUi`hYb`Ui Z`XYf`FUi`a`ghU]cb`V]g`\]b`ni`f`Nca`V]Y!5dc`_U`mdgY
 `V]YhYh`XYf`j]fhi Y`Y`F YU`]hm`7`i`V`]b`F][U`Y]bY`i`a`ZUb[fY]W`Y
 5i`gk`U\`Ub`l`bhYf`U`hi`b[" '5i`W`A`i`h`d`UmYf!Gd]Y`Y`ZØf`_Y]bY
 ; fi`ddYb`gcf[Yb`ZØf`Y]bYb`i`bhYf`U`hgUa`Yb`NY]hj`YfhfY]Vž`gY]`Yg
 a]h`i`fYi`bXYb`cXYf`ZØf`Y]bYb`i`]fa`YbUi`gZi ['J F`7`i`V"

K Yf`U`gc`X]Y`bYi`YghYb`9bhk]W`_i`b[Yb`]a`'6YfY]W`A]l`YX`F YU`]hm
 i`bX`HUbni`hYW`bc`c`[]Yb`j`YfZc`[Yb`a`ÒW`hYž`]gh`[i`h`VYfU`hYbž`X]Y
 5dd`8UbW` ; i`fi`i`bX`X]Y`nU\`fY]W`Yb`J F!Gd]Y`Y`Ui`gni`dfcV]YfYb"
 9g`gW`Y]bhž`U`g`k`ØfXY`i`bg`X]Y`Ni`_i`bZh`XYg`HUbni`Ybg`]b`j]fhi Y`Yb
 K Y`hYb`bcW`j]Y`Y`gdUbbYbXY`A Ò[`]W`_Y]hYb`V]YhYb"

8YhU]`g	
C fh	F][Už`@Yh`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "\Y]gY"XY • U`j]fhi U`fYU`]hm"Wca • k k k "j fWi V"j

6Ygi W\Yb`G]Y`i bg`Ui Z.`k ca , +"XY